









ASEAN Future Cities and Regions Inclusivity and Sustainability

10-15 August 2025 Kuala Lumpur Convention Centre (KLCC) KUALA LUMPUR, MALAYSIA

ASEAN GOVERNORS AND MAYORS FORUM 2025

PROCEEDING



ASEAN Future Cities and Regions: Inclusivity and Sustainability

Kuala Lumpur Convention Centre, Kuala Lumpur, Malaysia 12 – 14 August 2025











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FOREWORD



Dr. Bernadia Irawati Tjandradewi Secretary General of UCLG ASPAC/ Secretariat of ASEAN Governors and Mayors Forum

It is with great pleasure and honour that I present this publication, which records the spirit, discussions, and outcomes of the ASEAN Governors and Mayors Forum (AGMF), ASEAN Sustainable Urbanisation Forum (ASUF), and the Meeting of Governors and Mayors of ASEAN Capitals (MGMAC), held in Kuala Lumpur, Malaysia, from 10 to 15 August 2025. The forum brought together more than 9,000 participants and over 300 leaders from across Southeast Asia, reaffirming the growing importance of local leadership in shaping ASEAN's future.

Among its most notable achievements was the adoption of the Kuala Lumpur Sustainable Declaration on Localising the ASEAN Community Vision 2045. This collective pledge highlights that ASEAN's aspirations must be realised not only at the regional and national levels but also through concrete action in villages, towns, and cities.

Another milestone was the appointment of Dato' Seri TPr. Maimunah Mohd Sharif, Mayor of Kuala Lumpur, as the Special Envoy of ASEAN Cities and Local Governments, recognising her leadership and ensuring stronger advocacy for local governments in regional and international platforms.

The forum reaffirmed that local governments are central to ASEAN's development goals. They must be equipped with resources, skills, and partnerships to deliver effectively. This publication reflects the commitments and aspirations shared, and serves as both a record of deliberations and a guide for future cooperation.

I extend my sincere appreciation to the Government of Malaysia for their generous hosting, to the ASEAN Secretariat, UN-Habitat, URBANICE Malaysia, and to all partners and participants. May these proceedings inspire continued solidarity and action toward a resilient, inclusive, and sustainable ASEAN, bringing us closer to realising the ASEAN Community Vision (ACV) 2045.



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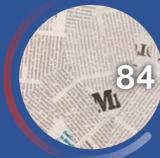
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ABOUT UNITED CITIES AND LOCAL GOVERNMENTS ASIA PACIFIC



HIGHLIGHTS OF AGMF/ ASUF/MGMAC



MEDIA COVERAGE



AGMF 2025 IN THE HEADLINE



OPENING CEREMONY



MINISTERIAL ADDRESS



PRESS RELEASE



AGMF TIMELINES



OFFICIAL MEETING OF ASEAN GOVERNORS AND MAYORS FORUM (AGMF)



OFFICIAL MEETING OF GOVERNORS AND MAYORS OF ASEAN CAPITALS (MGMAC)



ABOUT KUALA LUMPUR CITY GOVERNMENT



ACKNOWLEDGEMENT



RESULT OF THE PARALLEL SESSIONS



PARALLEL SESSION



PARTNERS



PHOTOS AND ANNEXES

LIST OF ABBREVIATIONS

AADMER	ASEAN Agreement on Disaster Management and Emergency Response
ACV 2045	ASEAN Community Vision 2045
ADB	Asian Development Bank
AGMF	ASEAN Governors and Mayors Forum
Al	Artificial Intelligence
AMF	ASEAN Mayors Forum
APEKSI	Asosiasi Pemerintah Kota Seluruh Indonesia (Association of Indonesian Municipalities)
ASEAN	Association of Southeast Asian Nations
ASCN	ASEAN Smart Cities Network
ASUF	ASEAN Sustainable Urbanisation Forum
ASUS	ASEAN Sustainable Urbanisation Strategy
BIRTH	Bacolod Integrated Recovery and Recycling Technology Hub
вот	Build-Operate-Transfer
BSF	Black Soldier Fly
CBD	Central Business District
CHaSe City	Clean, Healthy, Advanced, Safe, Eco-friendly
COP30	30th Conference of the Parties (to the UNFCCC)
CSOs	Civil Society Organisations
DBKL	Dewan Bandaraya Kuala Lumpur
EAROPH	Eastern Regional Organisation for Planning and Human Settlements
ESG	Environmental, Social, and Governance
FGD	Focus Group Discussion
GFPS	GAD Focal Point System
GHG	Greenhouse Gas
GIS	Geographic Information System
GIZ	Deutsche Gesellschaft für Internationale Zusammenarbeit
GMEF	Gender Mainstreaming Evaluation Framework
GPP	Gross Provincial Product
GRIDS	Gender Responsive Integrated Database System
GRPB	Gender Responsive and Participatory Budgeting
IAP	Indonesian Association of Urban and Regional Planners
IIUM	International Islamic University Malaysia
INSTO (UN Tourism)	International Network of Sustainable Tourism Observatories

IRRC	Integrated Resource Recovery Centre
KAMY	Klima Action Malaysia
KEXIM	Korean Export-Import Bank
KLCC	Kuala Lumpur Convention Centre
MATRADE	Malaysia External Trade Development Corporation
MATTA	Malaysian Association of Tour and Travel Agents
MERCY	Malaysian Medical Relief Society
MGMAC	Meeting of Governors and Mayors of ASEAN Capitals
MPAC 2025	Master Plan on ASEAN Connectivity 2025
MSMEs	Micro, Small, and Medium Enterprises
NCIA	Northern Corridor Implementation Authority
NCER	Northern Corridor Economic Region
NGOs	Non-Governmental Organisations
NBS	Nature-Based Solutions
NKBTOSS	Nong Khai Border Trade One Stop Service
PEACE	Policy and Economic Affairs Centre
PPP	Public-Private Partnership
PRR	People's Residency Programme
SDG 11	Sustainable Development Goal 11
SDGs	Sustainable Development Goals
SEACEN	Southeast Asian Central Banks Research and Training Centre
SMEs	Small and Medium Enterprises
TALD	Territorial Approach to Local Development
TPS3R	Tempat Pengolahan Sampah – Reduce, Reuse, Recycle
UCLG	United Cities and Local Governments
UCLG ASPAC	United Cities and Local Governments Asia Pacific
UD	Universal Design
UN	United Nations
UN-Habitat	United Nations Human Settlements Programme
UNFCCC	United Nations Framework Convention on Climate Change
UNOPS	United Nations Office for Project Services
Urban-Act	Urban Action Project
USD	United States Dollar
VLR	Voluntary Local Review



ABOUT ASEAN GOVERNORS AND MAYORS FORUM



The ASEAN Governors and Mayors Forum (AGMF)—formerly known as the ASEAN Mayors Forum (AMF)—is a network of local government leaders from the Southeast Asian subregion, serving as a platform to support ASEAN Community Building. The AGMF has been hosted by various cities in ASEAN, including Surabaya (2011), Makassar (2015), Taguig (2017), Singapore (2018), Bangkok (2019), Phnom Penh (2022), Jakarta (2023), and Vientiane (2024). In 2018, AGMF received accreditation as an entity associated with ASEAN and is the first and only local government network to acquire this recognition from ASEAN. This accreditation serves as a strong indication that ASEAN values the role and contribution of local governments in the region's development.

This 2025, for the fourth year in a row, AGMF and MGMAC were held jointly and hosted by Kuala Lumpur City Government. Complementing Malaysia's ASEAN Chairmanship theme of "Inclusivity and Sustainability", AGMF, MGMAC, and ASUF had the unifying theme "ASEAN Future Cities and Region: Inclusivity and Sustainability".

By uniting beneficiaries from various sectors and encouraging joint action, the AGMF aimed to create positive change and advances shared objectives. The AGMF, ASUF, and MGMAC 2025 adopted one key document, the Kuala Lumpur Sustainable Declaration on Localising ACV 2045. The document was submitted to the ASEAN Secretariat for consideration in its regional policymaking processes.



United Cities and Local Governments
Asia-Pacific

ABOUT UNITED CITIES AND LOCAL GOVERNMENTS ASIA PACIFIC

The United Cities and Local Governments Asia Pacific (UCLG ASPAC) is the largest regional section of the United Cities and Local Governments (UCLG), headquartered in Jakarta, Indonesia, and hosted by the Government of Jakarta Special Region. UCLG is a global association representing local governments, officially recognised as the voice of local governments by the United Nations. UCLG ASPAC has connections to over 10,000 local governments, encompassing a population of more than 4.3 billion people, which is over half of the world's population. As the Secretariat of AGMF, UCLG ASPAC focuses on empowering local governments through collaboration, knowledge sharing, and capacity enhancement. Its efforts are geared towards promoting democratic governance, improving urban development, and addressing regional challenges, ultimately advancing sustainable and inclusive community development in a rapidly evolving world.

UCLG ASPAC also serves as a key platform linking local governments with regional and international partners, ensuring that the perspectives of cities and municipalities are integrated into global agendas such as the 2030 Agenda for Sustainable Development, Sendai Framework for Disaster Risk Reduction, Paris Agreement on Climate Change, and New Urban Agenda. Through advocacy, technical assistance, and project implementation, UCLG ASPAC enables local leaders to exchange best practices, foster innovation, and build resilience. By bridging local priorities with regional and global frameworks, it plays a vital role in positioning Asia-Pacific cities as drivers of sustainable development and agents of positive change on the world stage.



HIGHLIGHTS OF AGMF/ASUF/MGMAC 2025

This year, the AGMF was held alongside ASUF and MGMAC, creating a comprehensive platform that went beyond formal meetings. The milestone event was co-organised with the Ministry of Housing and Local Government of Malaysia (KPKT) and Urbanice Malaysia, in collaboration with UCLG ASPAC, UN-Habitat, and Kuala Lumpur City Hall as the host city. The programme featured high-level roundtables, side events, training sessions, and exhibitions. In total, the event gathered 9,120 participants from 66 countries, including national and local government representatives, experts, academics, NGOs, social enterprises, and other key stakeholders. Kuala Lumpur has set a strong legacy to inspire transformative urban action and foster deeper cooperation across ASEAN and beyond.

EVENT STATISTICS SUMMARY

(Source: Urbanice Malaysia)

TOTAL ATTENDEES

> 9.120 participants

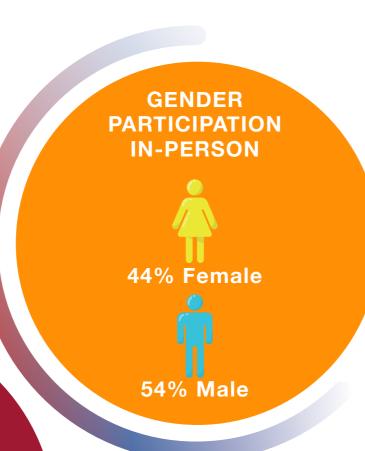
391 governors/mayors/speakers

> 74 exhibitors

132

co-organisers and partners

200 volunteers







PARTICIPANTS BY REGION

> 66 countries:



ASEAN countries



other countries

PARTICIPATION BY THE REPRESENTATIVE

Local governments:

186 local governments

15 local governments from other

IN-PERSON

from ASEAN countries

countries





OPENING CEREMONY

Welcoming Remarks

Date M

Dato' Seri TPr. Maimunah Mohd Sharif highlighted that amplifying local voices supports the ACV 2045. Dato' Seri TPr. Maimunah Mohd Sharif opened the AGMF/ASUF/MGMAC 2025 by welcoming participants and emphasising the vital role of cities in addressing today's pressing challenges.

She underlined that cities are not only on the frontlines of these challenges but also serve as hubs of innovation, where practical solutions are developed and tested. In this context, she stressed the importance of amplifying local voices and ensuring that city-level action contributes to the ACV 2045.

She highlighted the adoption and consolidation of the 2040 local plans, which are aligned with ASEAN's vision of building innovative, dynamic, and people-centred urban communities. This process reflects the determination of local governments to ensure their strategies are consistent with regional priorities and aspirations.

Drawing on Kuala Lumpur's experience, she shared the city's commitment to the CHASE City concept—Clean, Healthy, Advanced, Safe, and Eco-friendly—introduced by Prime Minister Dato' Seri Anwar Ibrahim. This framework provides a practical guide for creating a city that is sustainable, inclusive, and resilient, while also safeguarding environmental responsibility.

She concluded her remarks by calling for stronger alignment between local initiatives and global climate goals, noting that such synergy is essential to building an ASEAN that is sustainable, equitable, resilient, and prepared for the future.

Dr. Bernadia Irawati Tjandradewi, Secretary General of UCLG ASPAC/AGMF Secretariat, congratulated Malaysia for its leadership as ASEAN Chair and its instrumental role in the adoption of ACV 2045. She stressed that the local governments are key to realising this vision as they translate regional commitments into concrete action on climate, infrastructure, governance, and digital transformation. She affirmed AGMF's commitment to bridging regional aspirations with local realities through strong advocacy, strategic partnerships, and policy cocreation, ensuring that the ACV 2045 is truly peoplecentred, inclusive, and sustainable.

Key Insights:

- ACV 2045 will be our compass toward an inclusive, resilient, and sustainable future. Today's gathering is not just another meeting, but a decisive step to transform aspiration into action.
- The Position Paper on Localising ACV 2045 drafted by AGMF highlights the key role of local governments in realising the ACV 2045.
- AGMF is committed to bridging regional aspirations with local realities through advocacy, knowledge exchange, and partnerships. Our mission is to co-create policies that embrace local diversity, foster peace, and embody ASEAN's spirit of unity in action.

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Dr. Bernadia Irawati Tjandradewi congratulated Malaysia for its leadership as ASEAN Chair during the opening ceremony.

Key Insights:

- The 2040 local plans, adopted in June 2025, are aligned with the ASEAN vision of building innovative, dynamic, and people-centred cities.
- Kuala Lumpur's development is guided by the CHASE City concept—Clean, Healthy, Advanced, Safe, and Eco-friendly—introduced by Prime Minister Dato' Seri Anwar Ibrahim.
- Malaysia is among the first in ASEAN to demonstrate strong commitment to a sustainable and zero-waste future.
- Aligning local action with global climate goals will help ensure ASEAN is more sustainable equitable and future-proof

ala Lumpur Convention Centre





Mrs. Anclaudia Rossbach stated the urgent ned for transformative urban action in Southeast Asia.

Mr. Naraya Sanggramawijaya Soeprapto underscored the central role of inclusivity in shaping the future of cities



Mrs. Anaclaudia Rossbach, Executive Director of UN-Habitat, stated the urgent need for transformative urban action in Southeast Asia where over 56% of the population is expected to live in cities by 2030. She noted that cities face challenges such as housing shortages. unequal access to services, and climate risks, but also offer opportunities for innovation and social transformation. She emphasised empowering local governments and communities, promoting people-centred planning, and strengthening integrated national-local leadership, noting that ASUF is a key platform to advance the New Urban Agenda and SDG 11, ensuring equitable, resilient, and sustainable urban development.

Key Insights:

- Southeast Asia is rapidly urbanising, with 56% of its population expected to live in cities by 2030. Urban areas face challenges from housing shortages, basic services, and inequality, while also being highly exposed to climate risks such as floods, typhoons, and sea level rise. Yet, cities also hold opportunities for innovation and transformation, and with people-centred planning and collaborative leadership, urbanisation can become a force for equity and progress.
- The ASEAN Sustainable Urbanisation Forum offers a vital platform for dialogue and collaboration among governments. planners, the private sector, and communities. Its mission is to advance the New Urban Agenda and SDG 11, promoting sustainable urban development across the region. With the UN's 2026-2029 Strategic Plan prioritising adequate housing, land, and basic services, this forum puts informal settlement transformation, poverty reduction, and climate resilience at the centre of its action.









and Corporate Affairs, underscored the central role of inclusivity, sustainability, digital transformation, and climate resilience in shaping the future of cities. He called for integrated. data-driven, and people-centred planning that strengthens urban-rural linkages and fosters collaboration. He also highlighted the need to equip cities with knowledge and access to diverse financing mechanisms to advance smart and sustainable urban projects. Partnerships across all sectors of society are crucial to overcoming increasingly complex urban challenges. Reaffirming that smart and sustainable urban development is a core pillar of ACV 2045, he noted that the forum provides a timely space to exchange practices, assess progress, and take collective action toward resilient and people-centred cities.

Mr. Nararya Sanggramawijaya Soeprapto, Deputy Secretary-General of ASEAN for Community

Key insights:

- Promote integrated, data-driven, and people-centred planning, while strengthening urban-rural linkages and collaboration.
- Equip cities with knowledge, capacity, and access to financing to navigate challenges and deliver sustainable urban projects.
- Build broad-based partnerships that mobilise all sectors of society to WELCOM address complex and evolving urban issues.

ASEAN FUTURE CITIES AND REGIONS: INCLUSIVITY AND SUSTAINABILITY



HER EXCELLENCY DATO' SERI TPR (DR.) MAIMUNAH BINTI MOHD SHARIF



H.E DR. BERNADIA IRAWATI **TJANDRADEWI** Secretary-General of UCLG ASPAC



H.E ANACLÁUDIA ROSSBACH Executive Director of UN-Habitat



H.E. NARARYA SANGGRAMAWIJAYA SOEPRAPTO Deputy Secretary-General of ASEAN for nunity and Corporate Affairs









Co-Organises













Ministerial Address



H.E. Nga Kor Ming underscored Malaysia's strong commitment to sustainable and inclusive urban governance.

H.E. Nga Kor Ming, Minister of Housing and Local Government of Malaysia, underscored the urgency of advancing inclusive urban development, cautioning against the emergence of a "tale of two cities" where urban areas become increasingly divided between rich and poor communities. He highlighted Malaysia's progress in achieving the national target of 500,000 affordable homes under the 12th Malaysia Plan, with the initiative nearing completion. He also outlined innovations in housing policy, including the rebranding of public housing through the People's Residency Programme (PRR), which integrates green features such as rainwater harvesting, urban farming, and solar energy. Minister Nga concluded his remarks by reaffirming Malaysia's strong commitment to sustainable and inclusive urban governance, emphasising the importance of partnerships, knowledge exchange, and access to financing as critical enablers to realise the ACV 2045.

Hon. Dato' Sri Haji Fadillah Haji Yusof, Deputy Prime Minister of Malaysia, highlighted the need to shape ASEAN's urban future on the foundations of inclusivity, sustainability, and resilience. He reminded that while cities generate 70 per cent of ASEAN's Gross Domestic Product (GDP), they are also marked by inequality and high climate risk. He emphasised that urbanisation must create opportunities by ensuring equal access to services and decent jobs for vulnerable groups, including women, youth, the elderly, and persons with disabilities. He stressed the urgency of adopting sustainable practices, harnessing digital transformation, and scaling up local innovations into regional solutions aligned with global goals.

Hereaffirmed the vital role of governors and mayors as frontline leaders in ASEAN's transformation, driving innovation, knowledge exchange, and bold policy choices. The key call to action is to unify efforts under ASEAN's smart cities network and urbanisation strategy, transforming cities into laboratories of sustainability and innovation. This vision should be guided by green blueprints while being adapted to local contexts, delivering meaningful change through advanced tools such as Artificial Intelligence (AI)-powered planning and city technologies.



Hon. Dato' Sri Haji Fadillah Haji Yusof highlighted the need to shape ASEAN's urban future on the foundations of inclusivity.





OFFICIAL MEETING OF ASEAN GOVERNORS AND MAYORS FORUM (AGMF) Theme: "ASEAN Future Cities and Regions: Inclusivity and Sustainability" **Date:** 13 August 2025 Venue: Kuala Lumpur Convention Centre, Conference Hall 2 Conference Dewan Persi.

OPENING SESSION

The ASEAN Governors and Mayors Forum 2025 convened its official meeting on 13 August 2025 at the Kuala Lumpur Convention Centre (KLCC). The session was chaired by Mayor Dato' Seri Maimunah Mohd Shariff of Kuala Lumpur and attended by governors, mayors, senior government officials, and development partners from the ASEAN region.



YB Nga Kor Ming, Minister of Housing and Local Government Malaysia, opened the meeting by stressing the growing importance of cities as the heart of ASEAN's future. He emphasised the urgent need for inclusive and sustainable urban policies that address both economic competitiveness and social equity. Priorities include affordable housing, safety for the middle class, smart waste management, and low-carbon public transportation. He called for ASEAN cities to "compete on sustainability, not sprawl", and urged leaders to move forward as a united team.



Governor Pramono Anung of Jakarta congratulated Mayor Maimunah on her leadership and thanked UCLG ASPAC for coordinating the forum. He reflected on the governance challenges cities face and highlighted the importance of technology and data to address them. His message centred on the call to transform shared goals into long-term, sustainable solutions through active collaboration.



In her welcoming remarks, Mayor Maimunah expressed gratitude to participants and reported on the ASEAN MGMAC meeting she chaired, where members agreed to establish the MGMAC Secretariat in Jakarta, adopt an action-oriented approach, and prioritise climate action and adaptation, and affordable housing. She stressed that waste management was a common challenge among ASEAN cities, making it a collective goal to move toward zero waste. She also announced that a report card to monitor progress would be prepared and presented in Manila during AGMF 2026.



Vice Minister of Home Affairs Indonesia, Dr. Bima Arya, then outlined a vision for ASEAN 2045 as a prosperous, connected, and sustainable region powered by digital transformation. He described a future where ASEAN citizens enjoy access to essential services, a healthy environment, and strong local capacity, ensuring that "no one is left behind". He stressed that platforms like AGMF are critical for exchanging ideas and expertise to achieve this shared vision.





AGENDA 1:

ADOPTION OF THE AGENDA

Mayor Maimunah opened the AGMF by presenting six agenda items for consideration:

- 1. Adoption of the agenda;
- 2. Summary of the AMF 2024;
- 3. Discussions on localising the ACV 2045;
- 4. Sharing of lessons from ASEAN cities under the theme of advancing local action for ASEAN sustainable development;
- 5. Consideration of the declared actions of AGMF 2025;
- 6. Other business.

After inviting comments from the floor and receiving none, Mayor Maimunah confirmed that the agenda was unanimously adopted and the meeting proceeded to subsequent discussions.

Decision: The agenda item 1 was approved, and the meeting proceeded to the next item.

AGENDA 2:

SUMMARY OF THE AMF 2024

On behalf of Vientiane Capital, Mr Vongxay Phommixay, Director of Vientiane Foreign Affairs, thanked the hosts of the AGMF 2025 and reflected on the AMF 2024 hosted in Vientiane.

The AMF 2024 centred on five strategic pillars, leading to the Vientiane Declaration. Key outcomes included:

- 1. Strengthening connectivity through smart technology and green tourism.
- 2. Enhancing climate and disaster resilience with climate-sensitive planning and nature-based solutions (NBS).
- 3. Promoting inclusive governance and cross-border collaboration.
- 4. Fostering sustainable economic growth with a focus on green jobs and urban-rural integration.
- 5. Improving policy alignment and institutional support, including a call for a local government unit within the ASEAN Secretariat.

The Director noted that these outcomes align with the ACV 2045 and the 2024 ASEAN Chairmanship theme. He concluded by congratulating the forum's expansion to include governors and best wishes for the 2025 event.

Decision: The agenda item 2 was approved, and the meeting proceeded to the next item.



AGENDA 3:

LOCALISING THE ASEAN COMMUNITY VISION 2045

Background

From 9 to 12 June 2025 the Province of Aklan, in collaboration with Boracay, hosted the UCLG ASPAC Bureau Meeting, which included a Focus Group Discussion (FGD) on localising the ACV 2045. The event aimed to bring leaders together to reaffirm a shared vision, and Governor Jose Enrique Miraflores was invited to deliver a report on its outcomes.

Key Points from Governor Jose Enrique Miraflores' Report

Governor Miraflores presented the key findings from the FGD, highlighting that the event served as a dynamic stage for dialogue. He outlined five main points for localising the ACV 2045:

- 1. Localisation of Pillars: Local governments must be directly involved in translating ASEAN goals into action, focusing on climate resilience and inclusive, dynamic development.
- 2. Enabling Environment: This requires creating a supportive environment with sustainable financing, decentralised authority, and data-sharing platforms.
- **3. Inclusive Governance:** Governance must be inclusive, actively engaging women, youth, indigenous groups, and other marginalised communities.
- **4. ASEAN Identity:** Localising the ASEAN identity can be achieved by promoting cultural exchange and a shared sense of belonging.
- **5. Data and Evidence:** Leveraging local data is crucial for evidence-based decision-making that reflects local realities.

He concluded by stating that the position paper is vital for realising a people-centred ASEAN community by 2025. It emphasises inclusivity, the translation of goals into action, and the formalisation of sub-national implementation. The government of Aklan expressed its readiness to be a partner and a bridge in this process.

Decision: The agenda item 3 was approved, and the meeting proceeded to the next item.





AGENDA 4:

LESSONS FROM ASEAN CITIES



Presenter 1: Ms. Low Yen Ling

Senior Minister of State for the Ministry of Trade and Industry & Ministry of Culture, Community and Youth, and Mayor of South West District, Singapore

Topic: Securing a resilient and sustainable future for ASEAN

- Singapore's Decarbonisation Goals: Targeting net-zero emissions by 2050 despite being "alternative energy disadvantaged," highly urbanised, and export-oriented. The power sector accounts for about 40% of emissions.
- ASEAN Power Grid (APG): A regional green energy transition tool, expected to lower electricity costs by 3–3.9% and raise GDP by 0.8–4.6%. Singapore's "Four Switches" strategy includes electricity imports, solar, low-carbon alternatives, and natural gas.
- Regional Collaboration: Conditional approvals for importing low-carbon electricity from Indonesia, Vietnam, Cambodia, and Australia; joint development with Vietnam and Malaysia; renewable energy pilot with Malaysia (50MW); ongoing projects involving solar, hydropower, offshore wind, and pumped storage.
- Domestic Initiatives: Singapore Green Plan 2030; ASEAN climate impact study on five major crops (2024).
- Call for Action: A resilient ASEAN is achievable through collaboration at all levels—countries, provinces, and cities.



Presenter 2: Mr. Soukvisai Sisomvang

Mayor of Pakse, Lao PDR

Topic: Urban fragility and planning for climate resilience

- Climate Impact: In 2019, Pakse suffered losses of LAK 13.5 billion from floods. Flood frequency rose from every 5 years to every 3 years, damaging homes, schools, farmland, and infrastructure.
- Challenges: Limited financial support, weak knowledge of nature-based solutions, and drainage clogged with litter.
- Strategies: Protecting riverbanks with Asian Development Bank (ADB) and Korean Export-Import (KEXIM) Bank funding, rehabilitating flood infrastructure, developing disaster guidelines, adopting IT-based smart planning, restoring ponds and water bodies, and collaborating with ASEAN cities for data-sharing and assistance.
- Call for Action: Greater financial and technical support is needed to build resilience in Pakse.





Presenter 3: Mr. Paitoon Mahachuenjai

Vice Governor of Nong Khai, Thailand

Topic: Vision and strategies for a resilient and sustainable border province

- Context: Nong Khai, along the Mekong River, had a Gross Provincial Product (GPP) of THB 48.9 billion in 2023, led by services.
- Vision 2023–2045: To be a livable, sustainable city, bioagro-industrial hub, and creative tourism corridor, aligned with ACV 2045.
- Smart City Projects: Nong Khai Border Trade One Stop Service (NKBTOSS); Smart Zone 4.0 with Al crime prevention; real-time air quality monitoring.
- Climate Resilience: Expanding green spaces, improving energy efficiency, conserving resources, and aiming to reduce current emissions.
- Call for Action: Nong Khai is committed to digital transformation and cross-sector partnerships for sustainability.

Presenter 4: Mr. Datuk Haji Helmy bin Haji Othman Mayor of Kuching North, Malaysia

Topic: Green energy initiatives and circular economy for waste management

- Green Energy: Large-scale solar and hydropower projects with capacity to export to ASEAN, including joint ventures with Indonesia (Kalimantan).
- Waste Management Evolution: Shifted from sanitary landfill (since 2000) to "4R" (Reduce, Reuse, Recycle, Rethink), progressing toward a circular economy.
- Circular Economy Initiatives: Buy-back recycling programs, composting centres, Bokashi composting, Smart 3R Community Station, and waste separation pilots (30% uptake).
- Future Plans: Waste-to-Energy project to monetise waste and showcase circular economy leadership.
- Call for Action: Leveraging resources for green energy and innovative waste solutions toward zero waste.



Presenter 5: Ms. Illiza Sa'aduddin Djamal

Mayor of Banda Aceh, Indonesia

Topic: Smart technology for public services and urban resilience

- Overview: City with population of 254,000, a hub for government and commerce, facing resource and service demand pressures.
- Smart City Framework: Backed by five mayoral regulations and a five-year blueprint.
- Key Initiatives: Public Service Malls (online licensing);
 Banda Aceh Command Centre (CCTV monitoring); Open
 Data Banda Aceh; Sihati Online (population services);
 Sinans Sikula (education).
- Challenges: Infrastructure reliability, cybersecurity, natural disaster risks, and need for skilled human resources.
- Call for Action: Emphasis on regional collaboration to strengthen smart, resilient urban systems.



Presenter 6: Mr. Fadly Amran

Mayor of Padang, Indonesia

Topic: Community-driven waste management

- Goals: Eliminate open dumping by 2029; manage 750 tonnes of waste per day through efficiency and resource recovery ("waste into gold").
- Community-Based Approach: Local agencies handle household waste collection with city funding support.
- Circular Initiatives: Maggot processing to convert organic waste into animal feed, involving hospitals, hotels, and restaurants.
- Call for Action: Empowering communities and innovating waste management to progress toward zero waste.





Standing Vice Chairman, People's Committee of Ha Noi, Viet Nam

Topic: Cooperation for greener, smarter ASEAN cities

- Challenges: Overloaded infrastructure, pollution, climate change, and need for a sustainable growth model.
- Cooperation Priorities: Information/data sharing; hightech connectivity (parks, startups, research); digital infrastructure and government; education and training for innovation.
- Call for Action: Ha Noi commits to working with ASEAN partners on digital transformation, green growth, and innovation.



Presenter 8: Mr. Faustino Olowan

Vice Mayor of Baguio, Philippines

Topic: Digital transformation for sustainability and resilience

- Vision: A "creative and inclusive sustainable city" aligned with ASEAN Vision 2045.
- Technology Use: Smart transport, waste systems, and traffic management.
- E-Governance: Online permit processing, smart traffic system, public budget transparency.
- Climate Resilience: Early warning systems to protect residents.
- Proposed Projects: Project Information Ordinance to strengthen transparency.
- Call for Action: Baguio is committed to digital innovation for sustainability, transparency, and resilience.



INTERVENTION



Vice Mayor of Gorontalo City, Indonesia, Mr. Indra Gobel, presented the city's commitment to achieving zero waste as part of its response to the global climate crisis, with waste management identified as a primary concern. The Mayor stressed that Gorontalo's zerowaste vision aligns with Indonesia's national target and called for stronger ASEAN collaboration to scale up innovative and sustainable waste solutions.



Mayor of Medan City, Indonesia, Mr. Rico Tri Putra Bayu Waas, highlighted their smart city concept. This initiative covers smart governance, environment, and society. The city is prioritising a circular economy and environmental sustainability through waste management. The Mayor also mentioned the use of A.I to communicate with the public and solve problems, as well as the development of green areas with open stages for community interaction.



Mayor of Palu City, Indonesia, Mr. Hadianto Rasyid, discussed how diversity and opportunities for innovation can arise from disasters caused by rapid urbanisation. The city created a platform called "Sangupalu" to involve citizens in the city's development and changes. He stressed the importance of ASEAN cities collaborating to identify potential cooperation and to turn ideas into action. He also expressed hope that the meeting would strengthen relationships between cities.

Decision:

The agenda item 4 was approved, and the meeting proceeded to the next item.



AGENDA 5:

CONSIDERATION OF DECLARED ACTIONS OF AGMF 2025

Mayor Maimunah invited Dr. Bernadia Irawati Tjandradewi to lead the discussion on the Draft Kuala Lumpur Sustainable Declaration on Localising ACV 2045. Dr. Bernadia proposed to go through the draft line by line, and a few improvements on the draft were suggested below;

- Item 2: Local Priorities Under the ASEAN 2045 Pillars
 Requested to rearrange line one to change "Commit to the localisation of the ASEAN 2045
 - Requested to rearrange line one to change "Commit to the localisation of the ASEAN 2045" Community Vision" to Commit to the localisation of the ASEAN Community Vision 2045"
- 2. Item 3: Institutionalise Local Government Collaboration Mechanism Suggested to consistently use "Local Government" rather than "Local Authority"

Decision:

The agenda item 5 was approved, and the meeting proceeded to the next item.

AGENDA 6:

OTHER BUSINESS

Mayor Maimunah invited Dr. Bernadia to lead the discussion on two key matters:

- 1. Selection of the host of AGMF 2026: Dr. Bernadia informed the meeting that the Philippines will assume the ASEAN Chairmanship in 2026. Accordingly, the AGMF 2026 will be hosted by the City of Manila.
- 2. Appointment of a Special Envoy on ASEAN Cities and Local Governments: Dr. Bernadia outlined the proposed role of the Special Envoy, as follows:
 - High-Level Representation Serve as an advocate and representative of ASEAN cities and local governments in regional and international platforms, in close coordination with the ASEAN Secretariat, UCLG ASPAC, and partner local authorities.
 - · Core Responsibilities:
 - ✓ Representation Act as the voice of ASEAN cities and local governments in ASEANrelated meetings, dialogues, and consultations, as well as in relevant international forums.
 - ✓ Advocacy Promote the integration of local government perspectives into ASEAN policies, frameworks, and action plans, ensuring that local priorities are reflected in regional decision-making.
 - ✓ Partnership Building Strengthen collaboration among local governments, national governments, ASEAN bodies, and development partners to advance the ASEAN Community Vision 2045 and the Sustainable Development Goals.
 - ✓ Awareness Raising Champion the ASEAN identity and foster greater understanding of the ASEAN Community Vision 2045 among local leaders and communities.
 - ✓ Mobilising Support Encourage resource mobilisation, technical cooperation, and city-to-city exchanges to enhance the capacity of ASEAN local governments.

The Secretary General then opened the floor for suggestions, during which the representative from Manila proposed the appointment of Dato' Seri TPr. Maimunah Mohd Shariff, a nomination that was seconded by the representative from Aklan and further supported by the representative from Padang.

Decision:

The agenda item 6 was approved, and the meeting proceeded to the closing session.







OFFICIAL MEETING OF GOVERNORS AND MAYORS OF ASEAN CAPITALS (MGMAC)

Meeting of Governors and Mayors of ASEAN Capitals (MGMAC) 2025

Theme: "ASEAN Future Cities and Regions: Inclusivity and Sustainability"

Date: 13 August 2025

Venue: Kuala Lumpur Convention Centre, Malaysia

AND MAYORS
FORUM

2025 Meeting 6.
Governors and Mayors of ASEAN Capitals

MEETING OF GOVERNORS AND MAYORS OF ASEAN CAPITALS 2025 (MGMAC)



INTRODUCTION

The Meeting of Governors and Mayors of ASEAN Capitals (MGMAC) 2025 was convened on 13 August 2025 at the Kuala Lumpur Convention Centre, Malaysia, under the theme "ASEAN Future Cities and Regions: Inclusivity and Sustainability." The meeting was chaired by Dato' Seri TPr (Dr.) Maimunah binti Mohd Sharif, Mayor of Kuala Lumpur. Delegates from ASEAN capitals and observers from Dili City attended the session, which aimed to strengthen the collective commitment of cities toward advancing sustainable and inclusive urban development across the region.

OPENING REMARKS

In her opening remarks, Mayor Maimunah welcomed participants and underlined the urgency of accelerating local actions to achieve the Sustainable Development Goals (SDGs). She emphasised three core priorities for this year's gathering: building sustainable and resilient cities, promoting zero waste management, and institutionalising monitoring and evaluation mechanisms within the framework of MGMAC. The meeting then adopted its agenda without objection.



OAGENDA ITEM 1:

ADOPTION OF THE AGENDA

- Agenda item 1: Adoption of the agenda
- Agenda item 2: Summary of MGMAC 2024
- Agenda item 3: Proposed Structure for MGMAC
- Agenda item 4: A Promised Future Commitments to the ASEAN 2045 Our Shared Vision
- Agenda item 5: Consideration of MGMAC Communique 2025, Other Matters and Concluding Remarks

The Chair presented the agenda of the meeting, which was adopted without objection.

OAGENDA ITEM 2:

SUMMARY OF THE MGMAC 2024

On behalf of Vientiane Capital, Governor Athsaphangthong Siphandone presented the outcomes of MGMAC 2024, which Vientiane hosted from 17–19 September 2024 with around 350 participants, including ASEAN capitals and Dili as an observer.

The 2024 meeting carried the theme "Enhancing Connectivity & Resilience for Sustainable Development of ASEAN Cities" and featured discussions on five key topics: sustainable and liveable cities, green tourism, sustainable economic development, and inclusive urban development. Presentations were delivered by various ASEAN capitals, including Jakarta, Singapore, Bangkok, Vientiane, Phnom Penh, Kuala Lumpur, Hanoi, and Manila.



A central outcome was the signing of the Vientiane Declaration by nine capitals. The Declaration outlined six major commitments:

- 1. Strengthening connectivity through transport, digital infrastructure, and people-to-people linkages.
- 2. Enhancing resilience against climate change and urbanisation through sustainable planning and climate adaptation.
- 3. Empowering communities, especially vulnerable groups, through inclusive development and social services.
- 4. Fostering innovation with smart city initiatives, digital transformation, and green technologies.
- 5. Promoting cultural exchange and heritage preservation across ASEAN capitals.
- 6. Building partnerships with ASEAN institutions, international organisations, the private sector, and stakeholders to achieve the SDGs.

Dili contributed by highlighting its preparations for ASEAN accession and expressed satisfaction in joining ASEAN capitals in this dialogue.

The meeting concluded with the formal handover of the MGMAC Chair from Vientiane to Kuala Lumpur. Additionally, Jakarta proposed to volunteer as the MGMAC Secretariat, which was noted without objection.

In closing, Governor Siphandone emphasised that MGMAC 2024 strengthened cooperation among ASEAN capitals by sharing best practices in sustainable development, traffic management, green tourism, workforce development, and cultural exchange. He conveyed best wishes for the success of MGMAC 2025 hosted by Kuala Lumpur.





• AGENDA ITEM 3:





PROPOSED STRUCTURE FOR MGMAC

Following up on the Vientiane Declaration, the Chair invited members to deliberate on the institutionalisation of the MGMAC Secretariat. Kuala Lumpur stressed the importance of strengthening monitoring and reporting, proposing thematic clusters on sustainable and resilient cities, waste management, and climate action.

After discussion, members endorsed the establishment of a permanent MGMAC Secretariat in Jakarta beginning in 2026, with Kuala Lumpur serving as a strong partner in governance. Jakarta confirmed its readiness to assume this responsibility while commending Kuala Lumpur's leadership as the 2025 Chair.

• AGENDA ITEM 4:

A PROMISED FUTURE — COMMITMENTS TO THE ASEAN 2045 OUR SHARED VISION

A major part of the meeting was dedicated to the agenda item "A Promised Future – Commitments to the ASEAN 2045: Our Shared Vision." Representatives from ASEAN capitals shared their local initiatives and commitments, reflecting the diversity of approaches while aligning with regional aspirations.

- **Kuala Lumpur** presented its Voluntary Local Review and the establishment of the SDG Centre, supported by innovations such as the SDG Digital Twin. The city proposed that waste management projects be made compulsory across MGMAC members, which was met with broad agreement.
- Bandar Seri Begawan highlighted Wawasan Brunei 2025, focusing on creating a high-quality, climate-resilient society, and reaffirmed its Net Zero by 2050 target.
- **Phnom Penh** reported significant reforms in solid waste management since 2019, introducing modern systems, eliminating illegal dumping, and raising public awareness through PPP models.
- Jakarta reiterated its ongoing efforts in localising the SDGs since 2017.
- **Vientiane** outlined strategies for climate adaptation, decarbonisation, green infrastructure, and community participation in building resilience.
- **Naypyitaw** underscored its policies on environmental protection and green waste management, emphasising education, enforcement, and knowledge exchange on climate resilience.
- Manila shared community-driven initiatives under the Solid Waste Management Act, including weekly clean-ups, segregation programmes, and flood mitigation measures, coupled with strong public accountability mechanisms.
- **Singapore** presented its Zero Waste Masterplan, supported by legislative measures on plastic use, recycling programmes, and youth engagement initiatives such as environmental camps.
- **Bangkok** shared its experiences in developing waste-to-energy plants, centralised monitoring systems, and public awareness campaigns to encourage investment and cooperation in waste management.
- Hanoi and Dili (observer) also contributed perspectives on sustainable city initiatives.

The exchange highlighted the shared commitment of ASEAN capitals to resilience, climate adaptation, and zero waste. The meeting formally adopted these commitments, with all cities agreeing to pursue local waste management projects as a collective responsibility under MGMAC.

• AGENDA ITEM 5:

CONSIDERATION OF MGMAC COMMUNIQUE 2025, OTHER MATTERS AND CONCLUDING REMARKS

Turning to the Kuala Lumpur Joint Leaders' Statement, the Chair presented the draft, which consolidated feedback from UCLG ASPAC and Urbanice Malaysia. Member cities expressed appreciation for the concise and action-oriented document, agreeing that it should serve as a roadmap for strengthening future MGMAC sessions. Following review and minor amendments, the statement was adopted by consensus, alongside the MGMAC Communique 2025. All cities signed the Communique except Hanoi, which opted not to endorse the document.

The meeting concluded with congratulations extended to Manila as the next host of MGMAC 2026. With no further matters raised, the Chair declared the session closed at 11:11 a.m. on 13 August 2025. A formal handover ceremony to Manila was scheduled to take place during the Closing Ceremony on 14 August 2025.





JOINT CLOSING CEREMONY FOR AGMF, ASUF, AND MGMAC

The Joint Closing Ceremony of AGMF, ASUF, and MGMAC was officiated by Mayor Maimunah Mohd Sharif, delivering the host city's remarks; Dr. Bernadia Irawati Tjandradewi, presenting the concluding reflections; and Hon. Mr. Nga Kor Ming, delivering the official closing address.

The ceremony highlighted several milestone outcomes: the appointment of Dato' Seri TPr. (Dr.) Maimunah Mohd Sharif as the Special Envoy of ASEAN Cities and Local Governments; the alignment of the ASEAN Sustainable Urbanisation Strategy (ASUS) with the ACV 2045; and Malaysia's announcement of its plan to launch an ASEAN Smart and Sustainable Centre, led by Urbanice Malaysia, to support innovative projects and city-pairing programmes under the ASUS and ASEAN Smart Cities Network (ASCN).

Other key achievements included the adoption of the MGMAC Joint Communiqué 2025, which confirmed the establishment of a permanent secretariat in Jakarta (with Dili as an observer). The Communiqué underscored commitments to inclusivity in urban governance, particularly the greater participation of women and youth, and the strengthening of bottom-up approaches. The meeting also endorsed a position paper on localising the ACV 2045 and the AGMF 2025 Declaration.

The ceremony also announced the "Kuala Lumpur Sustainable Declaration on Localising the ASEAN Community Vision 2045" as an official input to the ASEAN Leaders' Summit in October 2025. This builds upon previous AMF declarations, including the Surabaya Communiqué (2011), Makassar Declaration (2015), Taguig Action Agenda (2017), AMF Declaration (2019), Phnom Penh Declaration (2022), Jakarta Declaration (2023), and Vientiane Declaration (2024). Malaysia further announced, in its capacity as President of the UN-Habitat Assembly, that it will submit a proposal at COP30 to integrate the New Urban Agenda into the United Nations Framework Convention on Climate Change (UNFCCC).



CLOSING REMARKS

Dato' Seri TPr. (Dr.) Maimunah Mohd Sharif, Mayor of Kuala Lumpur

Mayor Maimunah highlighted that over the past three days, more than 9,120 participants engaged actively across the ASEAN platforms on sustainable cities. She stressed that the call to action has never been stronger. She urged mayors to align resources with the SDGs, to engage with climate envoys including Brazil's COP Presidency, and to host urban town halls showcasing at least one practical city project to be reported collectively to COP30. She further announced the establishment of the MGMAC Secretariat in Jakarta, as well as the adoption of the position paper on localising ACV 2045 and the AGMF 2025 Declaration, with focus areas in climate resilience, zero-waste, inclusivity, digital innovation, and cultural preservation.



Dr. Bernadia Irawati Tjandradewi, Secretary General of UCLG ASPAC/AGMF Secretariat

Dr. Bernadia noted that 40 per cent of the 9,120 registered participants were young people, and if the definition were extended to 42 years of age, the figure would approach 70 per cent. This shows the strong commitment of young generations to shaping the future of cities. She emphasised that the adopted declaration sets forth a collective ambition to localise regional priorities, with peace and local governments at the heart of ASEAN policy-making. She reiterated support for the AGMF as a free platform for learning and collaboration and reminded leaders that local transformation is essential to national leadership.

Hon. Mr. Nga Kor Ming, Minister of Housing and Local Government, Malaysia

Minister Nga highlighted the responsibility of ASEAN to safeguard the wellbeing of nearly 700 million people against challenges such as climate change, affordable housing, and urban sprawl. He reflected on the success of ASUF in reaffirming alignment with ASEAN's three key frameworks-ASUS, ACV 2045, and ASCN-and reiterated Malaysia's plan to establish the ASEAN Smart and Sustainable Centre. He commended the AGMF for adopting commitments that strengthen inclusivity, particularly for women, youth, and indigenous groups, and for promoting sustainability through both top-down and bottom-up approaches. He welcomed the MGMAC's decision to establish its permanent secretariat in Jakarta and to advance voluntary local reviews, formalised networks, and a unified mechanism for local investment with support from international partners such as the UN and World Bank. He concluded with a call for constructive, innovative, and urgent action to realise ACV 2045, expressing hope that ASEAN will emerge as a beacon of sustainability, and invited all partners to continue their cooperation toward Manila 2026 and Visit Malaysia Year 2026.





MANILA CLOSING REMARKS

The Vice Mayor of Manila, Ms. Angeli Lei Ilagan Atienza, delivered the closing remarks which reflected on the unity and purpose that guided the AGMF, ASUF, and MGMAC. She emphasised that while ASEAN cities differ in size, culture, and resources, they share a common destiny and responsibility to build resilience, inclusivity, and sustainability. She called for technology, innovation, zero-waste programmes, and climate initiatives to be localised within communities, stressing that ASEAN leaders must transform aspirations into practical, people-centred action. She thanked UCLG ASPAC, AGMF, and all delegates for their solidarity and looked forward to welcoming members at MGMAC 2026 in Manila.



Ms. Angela Lei Ilagan Atienza, Vice Mayor of Manila

REFLECTION ON THE OUTCOMES OF AGMF, ASUF, & MGMAC 2025

The Kuala Lumpur Sustainable Declaration on Localising the ACV 2045- Outcome of AGMF, ASUF, and MGMAC 2025, to be presented at the 47th ASEAN Summit (Oct 2025).

Special Envoy of ASEAN Cities – Appointment of H.E. Dato' Seri TPr. Dr Maimunah Mohd Sharif, marking her leadership in ASEAN Vision 2045.

MGMAC 2025 – Adoption of Joint Communiqué & establishment of Secretariat in Jakarta. KL Call to Action for COP30- UNHA President calls for New Urban Agenda to be integrated into UNFCCC process.



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ASEAN Smart &
Sustainable Centre
- Malaysia to launch
centre (via Urbanice
Malaysia) to drive
scalable projects & cityto-city partnerships.

AGMF Shared Commitments – Inclusion of women & youth in urban governance. KL Greening Plan
Legacy – Park
Connector Network
along Sungai Bunus
Corridor linking parks,
rivers, and urban
forests.







RESULT OF THE PARALLEL SESSIONS STAKEHOLDER ASSEMBLY WOMEN

First Panel Session – Hot Planet, Cool Minds



Moderator: Mr. Jaziri Alkaf - Former Senator of Parliament Malaysia



Panel Members:

- 1. Ms. Alissa Raj Deputy Regional Director for East, Southeast Asia and Oceania (ESEAO) C40 Cities
- 2. Ms. Tiara Samson Asia Pacific Regional Convenor, Climate Youth Resilience Project, The Mindfulness Initiative
- 3. Dr. Yogi Chellappan Senior Manager Climate Resilience, Think City
- 4. Ms. Glynda Bathan-Baterina Deputy Executive Director Clean Air Asia.

Second Panel Session: Fireside Chat - Stories of Resilience



Moderator:

Dato' Ong Bee Leng - Chief Executive Officer, Penang Women's Development Corporation



Panel Members:

- 1. Ms. Silvania Dwi Utami Urban Resilience Specialist, Kota Kita Foundation, Indonesia
- 2. Ms. Aroe Ajoeni Co-founder & Communications Director, Klima Action Malaysia (KAMY)
- 3. Dr. Sara Ruth Medical Activity Manager, Doctors Without Borders (Medecins Sans Frontieres)
- 4. Mr. Hafiz Amirrol Deputy Executive Director, MERCY Malaysia
- 5. Prof. Ida Badiozaman Deputy Pro-Vice-Chancellor (Research), Swinburne University Sarawak



The Women's Assembly at ASUF, held on 11 August 2025, convened under the theme "Women & Climate Resilience in Southeast Asia – H.E.R Planet". The session was formally opened with welcome remarks by Dr Bernadia Irawati Tjandradewi, who highlighted the critical role of women in shaping inclusive and resilient cities across ASEAN.

The keynote was delivered by Prof. Tan Sri Dr Jemilah Mahmood, Executive Director of the Sunway Centre for Planetary Health, who set the tone by underscoring that climate change is fundamentally a social justice issue, deeply gendered in its impacts. She emphasised that in Southeast Asia, women are disproportionately affected during climate crises, with the poverty gap widening particularly for those in their peak reproductive years, who are more likely to lose jobs, livelihoods, and access to resources.

The session "Hot Planet, Cool Minds" highlighted the pivotal role of women in shaping inclusive and effective climate policymaking. Panellists emphasised that women are not only disproportionately affected by climate change but also bring unique perspectives and leadership qualities that strengthen resilience and long-term strategies.

Experts from C40 Cities, The Mindfulness Initiative, Think City, and Clean Air Asia shared that embedding women's voices in decision-making processes ensures more responsive and community-driven climate policies. They underscored that gender-inclusive leadership leads to more holistic solutions, particularly in areas such as urban air quality management, sustainable city planning, and climate adaptation. The discussion also touched on the importance of mindfulness and wellbeing in leadership—highlighting how cultivating reflective and empathetic approaches can help policymakers navigate the emotional weight of the climate crisis and build stronger, peoplecentred governance.

This message was further echoed during the fireside chat, moderated by Dato' Ong Bee Leng of the Penang Women's Development Corporation. The panel brought together representatives from MERCY Malaysia, Kota Kita (Indonesia), Doctors Without Borders Malaysia, Klima Action, and Swinburne University Sarawak, each sharing concrete experiences of how women across the region are both impacted by and responding to climate challenges. Discussions highlighted the hidden burdens women shoulder in post-disaster contexts—unpaid care work, water and food provision, and heightened risks of child marriage and adolescent births—while still being excluded from formal decision-making spaces.

A key thread running through the Assembly was the policy gap across ASEAN. While climate change is increasingly prioritised, few national frameworks adequately integrate gender considerations, and critical issues such as climate-related violence against women and recognition of unpaid care work are often overlooked. Speakers stressed that this limits the effectiveness of climate strategies and perpetuates inequality.

The session also included a mini participatory exercise, inviting participants to map out the key challenges women face in engaging with climate action, as well as the opportunities that can be leveraged. Through this process, participants underscored the need for gender-responsive policy frameworks, accessible financing for womenled initiatives, and stronger regional collaboration. They also contributed ideas for follow-up actions at both the ASEAN and national levels, including structured peer exchanges, dedicated capacity-building, and mainstreaming GEDSI (Gender Equality, Disability, and Social Inclusion) principles into climate resilience strategies.

In conclusion, the Women's Assembly reaffirmed that women are not only disproportionately affected by climate change but are also essential leaders and agents of resilience. The discussions made clear that advancing climate resilience in Southeast Asia requires a holistic approach that recognises gendered vulnerabilities, addresses unpaid and invisible labour, and embeds women's leadership at all levels of governance and policymaking.



Key Recommendations

The discussions and interactive exercise led to several key takeaways that can guide future action. Participants agreed that ASEAN climate strategies must integrate gender-sensitive approaches across mitigation, adaptation, and disaster risk reduction. They stressed that climate-related violence against women should be explicitly recognised in policy frameworks and prevention measures. Financing pathways tailored to women-led enterprises were identified as a crucial enabler for scaling climate solutions. Finally, participants underscored the value of peer exchanges, mentorship, and city-to-city cooperation as mechanisms to strengthen women's leadership and ensure that successful local innovations can be replicated region-wide.





STAKEHOLDER ASSEMBLY YOUTH



Moderator: Mr. Eow Shiang Yen



Panel Members:

- 1. Mr. Aliff Naif, Chief Executive Officer of Yayasan Policy and Economic Affairs Centre (PEACE) of Malaysia
- 2. Ms. Abe Lim, Founder & Managing Director of Responsible Project Venture
- 3. Ms. Intan Sulaiman, Chief Executive Officer of Anthropocene Media
- 4. Mr. Thashidaran A/L Thamar, Ikon Belia Negara 2025
- 5. Ms. Iffah Zati Mazaya, Programme Assistant of UCLG ASPAC



Summary:

The session highlighted the vital role of youth in advancing urban sustainability and climate action. Panellists underscored the shared responsibility of educators, communities, policymakers, and development actors to equip young people with the skills, resources, and opportunities not only to lead eco-conscious lifestyles and inspire wider societal change, but also to take part meaningfully in urban development. They stressed the importance of embedding sustainability into education, strengthening youth-led initiatives, and ensuring equitable access to sustainable choices, particularly for vulnerable and marginalised groups. Youth involvement was seen as essential, with calls to move beyond symbolic participation toward genuine influence in planning and decision-making processes.

Innovation was framed as a cornerstone of this transformation, not only technological, but also social, cultural, and behavioural, reflecting the creativity and dynamism of young people. The discussion called for safe and inclusive spaces where youth can pilot new ideas, supported by mentorship, long-term funding, and adaptive learning cycles that enable concepts to evolve into scalable solutions. Cross-sector collaboration was emphasised as critical, bringing together policymakers, educators, NGOs, businesses, and communities to co-create solutions with and for young people. Ultimately, the session reaffirmed that empowering youth is not optional but essential to building resilient, inclusive, and sustainable urban futures.



Key Recommendations:

The youth assembly emphasised four interconnected priorities: climate action and resilience, inclusive health and safe communities, digital innovation and future pathways, and governance and partnerships. To advance these areas, participants recommended strengthening capacity-building initiatives, promoting systems thinking, and fostering trust between institutions and communities. The use of digital tools, including Geographic Information System (GIS) and participatory platforms, was highlighted as a means to improve gender-sensitive data collection and enhance community engagement, while acknowledging the continued importance of direct, in- person interaction.

Furthermore, the Assembly underlined that youth inclusion in governance must be structured, visible, and genuinely valued. This requires the establishment of clear participation mechanisms, sustained investment in youth leadership, and multistakeholder partnerships that position young people as equal actors in shaping sustainable urban development.

3. How can ASEAN's diversity be transformed from a pallenge into shared strength?

PARALLEL SESSION:

STAKEHOLDER ASSEMBLY PROFESSIONAL



- 1. Datin TPr. Noraidah Saludin, Chairman of The Eastern Regional Organisation for Planning & Human Settlements (EAROPH), Malaysia
- 2. Ar. (Dr) Serina Hijjas, President of the Malaysia Green Building Council

Panel Members:

- 1. TPr Khairiah Talha, Honorary President of EAROPH International
- 2. Ar Nur Ilylia Iryani binti Mohamed Nasir, Head of Strategic Master Planning of United Engineers Malaysia (UEM) Sunrise Berhad
- 3. Mr. Clinton Moore, Vice-President of EAROPH Australia
- 4. Ar Thirilogachanran, Chairman of EAROPH Malaysia
- 5. Mr. Hendricus Andy Simarmata, President of Indonesian Association of Urban and Regional Planners (IAP)
- 6. Assoc. Prof TPr Dr. Harris Abdullah, International Islamic University Malaysia (IIUM)

Summary:

The Professional Assembly gathered experts from diverse fields to reflect on the role of professions in shaping sustainable and inclusive urban futures. It consisted of two sessions that explored innovative tools and approaches to enhance cross-disciplinary collaboration and emphasised breaking down silo and building shared visions to advance ASEAN 2045 priorities. The discussions underscored the importance of stronger networks, context-based solutions, and collective efforts to achieve resilient, people-centered urban development.

1. TPr Khairiah Talha stressed the importance of connectivity and collaboration across sectors, advocating for integrated data systems, knowledge-sharing hubs, and joint training programmes to overcome siloed approaches urban management

- 2. Ar Nur Ilylia Iryani binti Mohamed Nasir emphasised cross-disciplinary collaboration, public-private partnerships, and scalable models to collectively achieve ASEAN 2045 priorities, with a focus on resilience, innovation, and people-centred community
- 3. Clinton Moore focused on interdisciplinary collaboration and regional engagement, stressing the need for international and regional linkages to strengthen urban planning
- 4. Ar Thirilogachanran emphasized the need for sustainable national organisational structures with multi-sector participation from public, private, and NGO stakeholders. He proposed creating ASEAN-level professional networks to address key issues such as affordable housing, urban planning, and climate change, leveraging regional expertise for targeted projects.
- 5. Hendricus Andy Simarmata stressed the importance of preserving culture identity in urban development, using Jakarta's 500-year milestone as an example of culturally relevant architecture. He described professionals as key intermediaries between modernisation and traditional practices, highlighted the urgency of climate adaptation, and reinforced the significant role of political decision-makers in sustainable urban planning.
- 6. Assoc. Prof TPr Dr. Harris Abdullah focused on interdisciplinary education, integrating SDGs into university curricula and community-centred projects. He advocated for collaborative professional approaches, evidence-based and technology-enabled methods to improve teaching and engagement, and innovation in data management and analytic to enhance continuous improvement in professional practice.

Key Recommendations:

The discussions highlighted the urgent need to break down professional silos and foster collaboration across disciplines and sectors, emphasizing that shared visions and coordinated efforts are crucial for addressing complex urban challenges. Participants stressed the value of integrated data systems and knowledge-sharing platforms to support evidence-based decision-making, while also ensuring that urban development remains culturally relevant and people-centred. Community engagement from the outset was seen as essential, alongside multi-sectoral participation and capacity-building initiatives to strengthen professional networks and skills. Throughout the session, ASEAN's diversity was recognized not as a barrier but as a resource to be leveraged, with regional collaboration and aligned policies seen as key to achieving resilient, inclusive, and sustainable cities under the ASEAN 2045 vision.



2. Alexandra Nastassia, General Manager for East Malaysia of Borong (MC & Co-Facilitator)



- 1. Mr. Julian Loh, Head of Marketing Kuala Lumpur Convention Centre
- 2. Ms. Alexandra Natassia, General Manager for East Malaysia of Borong
- 3. Ms. Nalinie R., Assistant Manager, PR & Communications of Kuala Lumpur Convention Centre
- 4. Mr. Bima Purnama, Head of Design of AJM-Planning and Urban Design Group



Summary:

The Business Assembly on Designing Partnerships that Work and Measuring What Matters provided a critical platform to explore how ASEAN can leverage tourism as a driver of inclusive and sustainable growth

Through case studies and group discussions, participants agreed that partnerships must be rooted in local ownership, with governments and private sector acting as enablers rather than top-down driver. In Central Business District (CBD) contexts, arts, culture, and festivals were identified as catalytic industries capable of drawing high-value visitors, provided they are underpinned by viable business models and equitable partnerships with local creative communities. Tier-2 cities and small towns were recognised as having untapped potential, yet require structural support through dedicated tourism units, incentives, and skill-building to meet international benchmarks such as UN Tourism International Network of Sustainable Tourism Observatories (UN Tourism INSTO). For rural areas, participants stressed the transformative role of local champions in bridging funding with grassroots initiatives, raising quality standards, and

and resources, fostering continuous idea-sharing to generate value, and engaging diverse champions to drive momentum. The session concluded with the identification of Malaysian Association of Tour and Travel Agent (MATTA) and Kuala Lumpur Convention Centre Business Events Alliance (KLCC BEA) as strategic champions, exemplifying how institutional leadership combined with community engagement can embed tourism in a broader agenda of inclusive, sustainable regional development.



Key Recommendations:

- Position CBDs as cultural and business tourism hubs by building sustainable models around arts, festivals, food, and creative industries in partnership with local businesses.
- Empower Tier-2 cities and small towns by establishing local tourism units, incentivising tourism businesses (e.g. tax rebates), and investing in training to upskill local operators.
- · Advance eco-tourism in small towns by leveraging natural and agricultural landscapes, with community-driven ownership and clear measurement of local benefits.
- Strengthen rural tourism through local champions who can mobilise funding, ensure quality standards (e.g. homestays, community-based products), and connect grassroots initiatives with larger markets.
- Embed measurement frameworks and scorecards across all typologies (CBD), Tier-2 cities, small towns, and rural areas) to ensure initiatives deliver lasting economic, social, and ecological impacts.



CITY DIALOGUE 1 ON FINANCING FOR SUSTAINABLE DEVELOPMENT



Moderator: Dr. Marcelino Pandin, Special Advisor to UCLG ASPAC



Panel Members:

- 1. Mr. Alwis Rustam, Executive Director of the Association of Indonesia Municipalities (APEKSI)
- 2. Mr. Yusuke Nakano, Mayor of Hamamatsu, Japan
- 3. Dr. Ani Ahmad, Mayor of Sepang, Malaysia
- 4. Dr. Cynyoung Park, Executive Director of Southeast Asian Central Banks (SEACEN)
- 5. Mr. Powes Parkop, Governor of Port Moresby, Papua New Guinea
- 6. Mr. Ameer Sobhan, Programme and Partnerships Development Asia hub, Cities Alliance hosted by UNOPS



Summary:

The session highlighted the urgent need to bridge financing gaps in cities as a foundation for sustainable urban development. Urbanisation, while a driver of economic growth also intensifies vulnerabilities such as ageing infrastructure, demographic decline, climate pressures, and fiscal limitations. To address these challenges, cities must diversify their financial strategies and balance immediate fiscal pressures with long-term investment in resilience and innovation. The discussion stressed the importance of shifting from narrow economic returns to financing models that integrate climate risk, social equity, and inclusivity, adopting frameworks that use Environmental, Social, and Governance (ESG) metrics alongside traditional indicators. Innovative instruments such as municipal bonds, Islamic finance, blended finance, and public-private partnerships were highlighted as critical tools, especially when paired with stronger fiscal management, transparent governance, and community-driven approaches.

Equally important was the call for inclusivity and equity in financing. Smaller and intermediary cities must not be left behind, as their growth can reduce pressure on metropolitan centres, while vulnerable communities must remain at the heart of financing decisions. The dialogue underscored how participatory budgeting and value-capture mechanisms can turn financial constraints into opportunities, with local innovations demonstrating how cities can embed sustainability into strategic planning. Pacific cities, facing acute climate risks and narrow tax bases, require stronger national and international support, while all municipalities need to build creditworthiness and institutional readiness to access sustainable finance. The session concluded that a redefinition of urban finance, anchored in resilience, inclusivity, and regional cooperation, is essential to empower cities, strengthen partnerships, and accelerate the transition toward climate-smart, and economically vibrant urban futures.



Key Recommendations:

- It is recommended that cities diversify their revenue base beyond traditional taxation by adopting innovative financing instruments such as municipal bonds, public-private partnerships, green bonds, Islamic finance, and blended financing models to ensure long-term fiscal resilience.
- Investment strategies should embed environmental, social, and governance (ESG) considerations, including climate risk and social equity, so that financing decisions deliver inclusive and sustainable development outcomes.
- Equitable access to sustainable finance should be extended to intermediary and smaller cities, thereby easing pressure on major urban centres and fostering balanced regional development.
- Regional and multi-level collaboration should be strengthened through structural platforms that enable knowledge-sharing, replication of successful practices, and collective capacity-building to mobilise sustainable finance more effectively.

ASEAN Future Cities and Regions: nclusivity and Sustainability

PARALLEL SESSION

HIGH LEVEL 2 ON CHARTING THE LOCAL PATH TO ASEAN 2045: ADVANCING REGIONAL VISIONS THROUGH LOCAL ACTION



Moderator: Dr. Bernadia Irawati Tjandradewi, Secretary General of UCLG ASPAC



Panel Members:

- 1. Dato' Seri TPr. Maimunah Mohd Sharif, Mayor of Kuala Lumpur, Malaysia
- 2. Dr. Bima Arya Sugiarto, Vice Minister of Home Affairs, Indonesia
- 3. Mr. Jose Enrique Joen Miraflores, Governor of Aklan Province, Philippines
- 4. Mr. Vijavat Isarabhakdi, Former Vice Minister to Foreign Affairs, Thailand / Eminent Person of Thailand for HLTF-ACV
- 5. Mr. Pramono Anung Wibowo, Governor of Special Region of Jakarta, Indonesia
- 6. Ms. Low Yen Ling, Senior Minister of State, Singapore / Chairperson of Mayors' Committee, Singapore / Mayor of South West District, Singapore
- 7. Mr. Lim Chze Cheen, Director/Head of ASEAN Connectivity Division, ASEAN Secretariat
- 8. Dr. Christina Yeo Ken Yin, Undersecretary of International Relations Division (Culture), Ministry of Tourism, Arts, and Culture, Malaysia

Summary

- Dato' Seri TPr. Maimunah Modh Sharif, delivered the welcome remarks, emphasising the importance of collective action and strong partnerships to translate ASEAN's vision into concrete local actions that improve the quality of life
- Dr. Bima Arya Sugiarto delivered the special keynote address, highlighting the
 critical role of cities and local governments in achieving ACV 2045. He stressed
 empowering local solutions, promoting creative economies, preserving culture,
 and fostering collaboration through capacity building and knowledge sharing.
- Mr. Jose Enrique "Joen" Miraflores shared the results of the Focus Group Discussion (FGD) held during the UCLG ASPAC Executive Bureau Meeting in Boracay in June, 2025. He emphasised the need to localise ACV 2045 by ensuring community-level implementation, enabling inclusive governance, leveraging local

data for evidence-based policymaking, and strengthening ASEAN identity through education, cultural exchange, and awareness campaigns.

- Mr. Vijavat Isarabhakdi called for ownership of ACV 2045 and highlighted local governments' role in sustainable urbanisation, urging actions such as public consultations, digital transformation, sustainable tourism, and stronger ASEANcommunity partnerships.
- Mr. Pramono Anung Wibowo presented Jakarta's approach to inclusive, sustainable, and resilient urban development, stressing the commitment of metropolitan cities in supporting ACV 2045 through collaborative planning and implementation.
- Ms. Low Yen Ling highlighted women empowerment as a critical driver of inclusivity and sustainability in achieving ACV 2045. She stressed that empowering women is not only the right choice but also the smart choice, as women play a transformative role in shaping policies, uplifting communities, and fostering a cultural of care and responsibility.
- Mr. Lim Chze Cheen underlined the ASEAN Connectivity Agenda and called on local governments to translate regional strategies into actionable projects by combining top-down guidance with bottom-up initiatives to deepen integration.
- Dr. Christina Yeo Ken Yin highlighted the importance of localising regional frameworks by ensuring national supports, cross-sector collaboration, and grassroots engagement so that ACV 2045 are relevant and impactful.



Key Recommendations

- Integrate ACV 2045 into city-level strategies through evidence-based policies and community-driven initiatives to ensure effective local implementation
- Enhance fiscal autonomy, capacity-building, and peer-learning platforms to empower cities in driving sustainable urbanisation and contributing to ASEAN's regional integration
- Mainstream women's empowerment through gender-responsive policies, financial and digital literacy, and equal access to opportunities, positioning inclusivity as a core enabler of ACV 2045.
- Foster stronger partnerships among ASEAN bodies, national governments, local governments, private sectors, and communities through knowledge-sharing platforms and joint initiatives to accelerate ACV implementation.





Moderator: Prof. Dr. Bambang Susantono, Vice President ADB (2015-2022), Head of Cities and Local Governments Institute of UCLG ASPAC



Panel Members:

- 1. Dato' Mohamad Haris Kader Sultan, Chief Executive of Northern Corridor Implementation Authority (NCIA)
- 2. Dato' Seri TPr. Maimunah Mohd Sharif, Mayor of Kuala Lumpur, Malaysia
- 3. Ms. Marulina Dewi Mutiara, Head of Bureau for Cooperation Affairs, Jakarta Capital City Government
- 4. Mr. Baey Yam Keng, Minister of State for Transport, and Culture, Community and Youth/ Mayor of North East District, Singapore



Summary:

• Dato' Mohamad Haris Kader Sultan underlined the Northern Corridor Economic Region (NCER) as Malaysia's strategy to close the development gap between northern and central regions. He stressed the need for long-term financing, stronger implementation of planned projects, and cross-border collaboration with Thailand and Indonesia, highlighting NCER's role in driving balanced growth and ASEAN integration.



Dato' Seri TPr. Maimunah Mohd Sharif presented the Kuala Lumpur Local Plan 2040, built on the principle of developing "smart people" rather than over-relying on technology. She highlighted initiatives such as the Green Connector, the "Towards Zero Waste" strategy, and efforts to raise public transport use from 20% to 70% by 2040.



She called for structured planning, people-centred solutions, and stronger recognition of mayors in regional and global policy processes.

BURNO

Ms. Marulina Dewi Mutiara, showcased Jakarta's digital governance innovations through the Jakarta Kini (JAKI) super app and open data platform, alongside major infrastructure projects such as the ASEAN Arc, ASEAN Library, and ASEAN Hub. Framing Jakarta as a "living laboratory," she invited ASEAN partners to collaborate on climate resilience, mobility, and digital governance, with the new ASEAN facilities opening in 2026.



Mr. Baey Yam Keng highlighted arts and culture as integral to inclusive urban development. He presented the Singapore Arts Plan and the Heritage Activation Nodes initiative, which nurture talent, sustain cultural enterprises, and strengthen community identity. He emphasised culture as a pilar for resilience and cohesion in future cities.





Key Recommendations

- Empower mayors and local leaders with a strong role in ASEAN policymaking and implementation to ensure local realities shape regional action.
- Scale up public-private-community partnerships to mobilise resources for sustainable urban development, with greater private sector involvement
- Bring ASEAN closer to citizens through people-to-people and businessto-business collaboration, fostering inclusivity and shared identity.



GENDER RESPONSIVE AND PARTICIPATORY BUDGETING (GRPB)



Moderator: Ms. Noraini Roslan, President of the Sustainability Committee of Selangor State



- 1. Ms. Suzette Mamon, Mayor of Badiangan Municipality, the Philippines.
- 2. Ts. Tharina Binti Taib, Deputy Director, Department of Building Control, Kuala Lumpur City Hall (DBKL).
- 3. Ms. Haziqah Nasirah Zol Bahari, Head of Gender Inclusiveness Division, Penang Women's Development Corporation (PWDC).
- 4. Atty. Elmer O. Datuin, Advocacy Committee of Philippine Councillors League, the Philippines
- 5. Ms. Leticia O. Clemente, City Budget Officer, Baguio City, the Philippines

Summary

This training introduced Gender Responsive and Participatory Budgeting (GRPB) as an approach to make public finance more inclusive and equitable, while strengthening the capacity of local governments in ASEAN to integrate gender analysis and community participation into planning and budgeting. Case presentations illustrated different pathways toward institutionalising inclusive governance.

In Badiangan, Philippines, Mayor Suzette Mamon highlighted how the municipality institutionalised its Gender and Development (GAD) commitments through a GAD Plan, Code, and an active Focal Point System (FPS). Community consultations identified gaps in women's social, economic, and infrastructure support, leading to a whole-of-budget approach and capacity building that expanded GAD expenditures beyond the 5% requirement, supported Small and Medium Enterprises (SMEs) and Micro, Small, and Medium Enterprises (MSMEs), and empowered women's groups through livelihood projects.

From Kuala Lumpur, Ts. Tahrina Binti Taib shared the city's adoption of Universal Design (UD) to ensure accessibility and equity in urban development. Anchored in national

laws and aligned with international commitments, the city launched UD Guidelines for All (2024), mandated UD Planning Reports in building submissions, and strengthened compliance through internal audits and an accessibility committee that actively engaged civil society and communities.

Ms. Haziqah Nasirah then presented Penang's experience in merging gender-responsive and participatory budgeting. Local councils applied tools such as the GRPB Checklist, Gender Analysis Pathway, and Problem Trees to guide inclusive projects like Taman Areca Park, co-designed with community input. A mini exercise on quick gender analysis mapping allowed participants to apply similar tools to a simulated community centre, reinforcing how simple frameworks can ground planning in lived realities and ensure equitable outcomes.

Finally, the wrap-up session with Atty. Elmer O. Datuin and Ms. Leticia O. Clemente of Baguio City connected these experiences into a comprehensive model. Baguio institutionalised gender mainstreaming through a GFPS with broad representation, applied tools like the Gender Mainstreaming Evaluation Framework (GMEF) to monitor progress, and developed the Gender Responsive Integrated Database System (GRIDS) to align programmes and budgets with GAD goals. Together, these cases demonstrate how inclusive governance, universal design, and participatory budgeting converge to show that institutionalisation, evidence-based planning, and community participation are critical to sustaining gender-responsive development.

Key Recommendations

ASEAN local governments should institutionalise gender-responsive governance by combining inclusive planning mechanisms, evidence-based tools, and participatory approaches. Establishing strong structures like GAD Focal Point Systems, applying standardised tools such as GMEF, gender analysis frameworks, and accessibility guidelines, and maintaining reliable gender-responsive databases will ensure that programmes and budgets are systematically aligned with equity goals. At the same time, active engagement of communities, Civil Society Organisations (CSOs), and vulnerable groups in planning and monitoring is essential to translate policies into meaningful and sustainable outcomes.



- 2. Dr. Phanith Chou, Associate Professor at the Royal University of Phnom Penh
- 3. Dr. Saswat Bandyopadhyay, CEPT University, Ahmedabad

Panellist:

- 1. Mr. Eugene Zapata Garesche, European Commission TALD Facility, GIZ EU
- 2. Ms. Norliza Binti Hashim, CEO of Urbanice-Centre of Excellence for Sustainable Cities and Community Well-being under the Ministry of Housing and Local Government (KPKT), Malaysia
- 3. Dr. Debolina Kundu, Director at National Institute of Urban Affairs (NIUA), India
- 4. Ms. Fatma Sahin, Mayor of Gaziantep Metropolitan Municipality, Turkiye
- 5. Mr. Glenn Flores, Former Mayor of Alaminos, the Philippines
- 6. Mrs. Sushma Kharkwal, Mayor of Lucknow Municipal Corporation, India
- 7. Dr. Ashita Sharma, UNESCAP

Knowledge Cities for Waste Management Practices:

- 1. Mr. Dato' Rajendran Anthony, Mayor of Penang Island City Council, Malaysia
- 2. Mr. Ashwin Shukla, Municipal Corporation, Indore, India
- 3. Mr. Sanusi, Regent Mayor of Malang, Indonesia
- 4. Mr. Arvind Rao, Municipal Corporation of Lucknow, India
- 5. Mr. Fadly Amran, Mayor of Padang, Indonesia
- 6. Mr. Mohd Fahmy Bin Yahya, President of Kluang Municipal Council, Malaysia
- 7. Ms. Leticia Clemente, Baguio City, Philippines
- 8. Ms. Nichapa Amphiar, Smart City Development, Phitsanulok, Thailand
- 9. Mr. Zulkifli Tamby Chik, Deputy Chief Executive Officer SWCorp, Malaysia
- 10. Mr. Haji Azi Rahimee, Mayor of Kota Bharu, Malaysia
- 11. Mr. Dharmesh B. Mistry, Deputy Municipal Commissioner, Municipal Corporation, Surat, India
- 12. Dr. Maulana, Mayor of Jambi, Indonesia

Learner Cities:

- 1. Medan, Padang (Indonesia)
- 2. Shimla, Coimbatore(India)
- 3. Hat Yai (Thailand)
- 4. Bacolod, Tagbilaran (Philippines)



Summary

a. Opening remarks

The Learning and Pairing Session on Waste Management were convened from 13 to 14 August 2025 in Kuala Lumpur, Malaysia, in conjunction with the ASEAN Governors and Mayors Forum (AGMF) 2025. The session was co-organised by UCLG ASPAC under the Urban-Act Project, in collaboration with Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) and the United Nations Economic and Social Commission for Asia and the Pacific (ESCAP). The event gathered more than 80 participants representing 20 cities across Asia-Pacific.

In her opening address, Dr. Bernadia Irawati Tjandradewi, Secretary General of UCLG ASPAC, emphasised that waste management is one of the most fundamental services of local government, directly linked to resilience, economic cycles, and the wellbeing of communities. She also noted its global relevance, highlighting UCLG's role in the international coalition advocating for a global treaty on plastic waste.

From the partner organisations, Mr. Sebastian Markart, Urban-Act Country Team Leader of GIZ India, stressed the importance of knowledge exchange and mutual learning, encouraging cities to openly share both challenges and good practices. Ms. Sarah Hoeflich, Assistant Secretary General of UCLG, through a video message, underlined that Urban-Act provides a robust platform for regional cooperation, enabling cities to exchange practical experiences and strengthen their networks.

b. Panel Discussion

The panel on City-to-City Cooperation brought together representatives from the European Commission TALD Facility (GIZ EU), Urbanice Malaysia, the National Institute of Urban Affairs (NIUA) India, and the Ministry of Home Affairs, Indonesia. Key takeaways included:

- The role of national governments in enabling decentralised cooperation by creating supportive regulatory environments.
- Examples from India, where digital platforms such as the National Urban Digital Mission and Urban Learning Platform (with 200+ good practices) facilitate data integration and peer exchange.
- The experience in Malaysia, where international organisations often work directly with cities, complementing national programmes.

• Insights from Indonesia, where the national government plays a facilitative role in matchmaking and partnership-building between cities, rather than direct financial transfers.

c. Decentralised Cooperation Experiences

Further insights were provided by local leaders who shared practical experiences of decentralised cooperation:

- Mayor of Gaziantep Metropolitan Municipality, Türkiye: Stressed that city-to-city cooperation should be built on *common interests* such as culture and economy, and highlighted the need for *triple partnerships* among national government, local governments, and civil society. She underlined the importance of balancing humanitarian needs, sustainability (with a 40% GHG reduction target), and cultural identity.
- Former Mayor of Alaminos, Philippines: Shared the city's cooperation with nearby municipalities for waste processing, as well as community-driven initiatives such as the "One Bottle Solution" (eco-bricks made from plastic waste) and household-level segregation.
- Mayor of Lucknow Municipal Corporation, India: Presented the city's achievements in waste management, including improving its national cleanliness ranking from 42nd to 3rd. He attributed success to *partnerships with the private sector* and emphasised the role of *state government support* in financing.

d. Knowledge Sharing

Twelve knowledge cities shared concrete experiences and best practices, moderated by **Dr. Phanith Chou**, Associate Professor, Royal University of Phnom Penh. Highlights included:

- Indore, India: Achieved 100 per cent waste segregation, zero landfill status, advanced waste-to-energy and bio-CNG facilities, digital monitoring, and widespread citizen engagement.
- Penang, Malaysia: Implemented a large-scale Waste Transfer Station under a Build-Operate-Transfer scheme, processing 800–900 tons daily, with a recycling target of 66% by 2027.
- Phitsanulok, Thailand: Community-driven separation and eco-composting initiatives reduced daily waste by 31 per cent and generated community income.
- Baguio, Philippines: Piloted Black Soldier Fly (BSF) technology to process food waste, producing animal feed and organic fertilizer while reducing transport costs.

Speakers underscored that effective waste management requires a clear understanding of a city's waste profile, strong citizen participation, and continuous innovation supported by local leadership and partnerships.

e. Capstone Project Presentations

Six learner cities presented project proposals addressing their pressing waste management challenges:

- 1. Medan, Indonesia: Community-based waste infrastructure Tempat Pengolahan Sampah Reduce, Reuse, Recycle (TPS3R), maggot centres, recycling hubs to reduce unmanaged dumps and methane emissions.
- 2. Padang, Indonesia: Transition towards a circular economy through enabling policies, flagship innovations, and sustainable long-term programmes.
- 3. Shimla, India: Establishment of a construction and demolition (C&D) waste processing system to address unmanaged debris disposal.
- 4. Hat Yai, Thailand: Integrated Resource Recovery Centre (IRRC) to reduce landfill reliance, cut costs, and generate green jobs.
- 5. Tagbilaran, Philippines: Plastic-to-Purpose project converting low-value plastics into reusable eco-bags, engaging women and youth in livelihood creation.
- 6. Bacolod, Philippines: Integrated Recovery and Recycling Technology Hub (BIRTH) and eco-park combining resource recovery, green spaces, and job creation.

Through facilitated discussions, knowledge cities provided technical guidance on project design, financing strategies, and implementation readiness.



f. Key Takeaways from City Leaders

- Mayor Fadly Amran (Padang, Indonesia): Stressed that a city's development vision (e.g., Padang as a gastronomy hub) requires strong waste management systems to ensure cleanliness and attract tourism.
- Ms. Mary Jean L. Ramos (Bacolod, Philippines): Highlighted plans to upgrade landfill management to reduce GHG emissions, inspired by Malaysian practices.
- Dato' Rajendran Anthony (Mayor of Penang Island, Malaysia): Urged cities to understand their specific waste profile before designing solutions.
- Mr. Ashwin Shukla (Municipal Corporation of Indore, India): Emphasised that citizen support was the most crucial factor in sustaining Indore's recognition as India's cleanest city.

g. Outcomes

The session concluded with three main outcomes:

- 1. Strengthened city-to-city learning through structured knowledge sharing and peer exchanges.
- 2. Documentation of lessons learned to inform a forthcoming Learning Note under the Urban-Act Project.
- 3. Actionable cooperation initiatives, including joint activities, financing strategies, and technical collaboration, to be implemented within the next six months.



h. Key Recommendations

The session highlighted that effective and sustainable waste management solutions require multi-level and decentralised cooperation that actively involves local governments, communities, the private sector, and national authorities. A key recommendation emerging from the discussions is for ASEAN cities to institutionalise peer-to-peer learning and partnership mechanisms—supported by national enabling frameworks and inclusive financing models—to replicate successful practices, foster innovation, and integrate gender and social inclusion principles into local waste management and development planning.

i. Follow-up Actions

As an immediate next step, participating cities and partners agreed to document and consolidate the lessons learned from this session into a Learning Note. The six learner cities will further refine and implement their capstone project proposals over the next six months, with technical inputs from knowledge cities and project partners. Importantly, the peer-to-peer exchanges agreed upon by learner and knowledge cities during the pairing session will be facilitated by UCLG ASPAC, with support from GIZ and UN ESCAP, to ensure that cooperation initiatives lead to practical, locally driven outcomes.



KUALA LUMPUR CAR FREE DAY

On 10 August 2025, Kuala Lumpur City Hall (DBKL) hosted a Car-Free Morning: Special ASEAN Edition in conjunction with the AGMF, ASUF, and MGMAC 2025 joint event. The programme featured an ASEAN Cultural Parade that brought together around 5,000 participants, including local residents, partner organisations, ambassadors, and ASEAN delegates. The event highlighted the region's cultural diversity and underscored Kuala Lumpur's commitment to sustainability, health, and community spirit.

Leading the parade was Dato' Seri TPr (Dr.) Maimunah binti Mohd Sharif, Mayor of Kuala Lumpur, joined by ambassadors and delegations from ASEAN Member States, including the Secretary General of UCLG ASPAC, who walked together with the community in a festive atmosphere. Many Kuala Lumpur residents also participated by wearing traditional attire, showcasing music and cultural performances that enhanced the spirit of inclusivity and celebration.

The KL Car-Free Morning programme is a green effort to encourage healthy lifestyles and promote sustainable urban living. Held every Sunday, the program closes several roads in the city's Golden Triangle to motorised traffic, opening them instead for cycling, running, skating, and walking. By integrating cultural activities with sustainability initiatives, the Special ASEAN Edition highlighted Kuala Lumpur's role as a vibrant, inclusive, and forward-looking ASEAN capital.

CHILDREN ASSEMBLY RONDA-RONDA KOTA RAYA

To inspire children about sustainable mobility and car-free cities, a Ronda-Ronda Kota Raya Children's City Walk was conducted on 10 August 2025, in collaboration with Prasarana, Urbanice, DBKL, UNICEF, and Kerja Jalan NGO. The programme aimed to encourage public transport use and promote transit-oriented development through a fun and educational activity.

A total of 25 children, accompanied by their parents and guardians, joined the city walk that began at KLCC Park and ended at Menara Prasarana. Along the journey, participants experienced Kuala Lumpur's modern train services, including the MRT Kajang Line, MRT Putrajaya Line, and LRT Kelana Jaya Line.

The day concluded with a visit to Menara Prasarana, where participants explored the newly launched Interactive Mobility Hub, guided by En. Idzgandar Abu Bakar, Group Chief of HSSE & SD Officer. The Mayor of Kuala Lumpur, Dato' Seri TPr. (Dr.) Maimunah Mohd Sharif and the Secretary General of UCLG ASPAC, Dr. Bernadia Irawati Tjandradewi, also attended and greeted children and their families.

The city walk offered a hands-on way for children to learn how public transport connects the city, while also inspiring the next generation to embrace sustainable mobility.







HOST CITY GALA DINNER

Photo by: KPKT (left), DBKL (right)

Following the joint opening ceremony of ASUF, AGMF, and MGMAC 2025 at the Kuala Lumpur Convention Centre, delegates were welcomed to the Gala Dinner "Kenduri in the Park" at the Perdana Botanical Gardens. Hosted by Kuala Lumpur City Hall (DBKL), the dinner was a gesture of hospitality and celebration for the ASEAN delegations and international representatives attending the gala dinner. It unfolded in a warm and festive atmosphere. Guests enjoyed traditional dishes, cultural performances, and live music, creating moments of connection that reflected both the vibrancy of Malaysia and the unity of ASEAN.

The event was graced by YB Dato' Seri Dr. Zaliha binti Mustafa, Minister in the Prime Minister's Department (Federal Territories), and YB Nga Kor Ming, Minister of Housing and Local Government as well as President of the United Nations Habitat Assembly. They were joined by mayors and governors of ASEAN capitals, diplomatic representatives, and international delegates, making the evening a gathering of distinguished leaders from across the region.

In her address, H.E. Dato' Seri TPr. (Dr.) Maimunah binti Mohd Sharif, Mayor of Kuala Lumpur, emphasised that the evening embodied the spirit of togetherness and friendship among ASEAN countries. She called for continued cooperation in the pursuit of greener, fairer, and safer cities, while extending an invitation to return to Malaysia for Visit Malaysia Year 2026. Her message expressed the hope that these bonds of collaboration would continue to flourish, laying the foundation for sustainable, inclusive, and resilient ASEAN cities for future generations.







LEARNING FROM BUKIT TAGAR ENVIRO PARK: DRIVING SUSTAINABLE WASTE MANAGEMENT AND RENEWABLE ENERGY IN MALAYSIA

Bukit Tagar Enviro Park (BTEP) stands as one of Malaysia's flagship solutions for sustainable solid waste management. Since its establishment in 2005, BTEP has grown from a modern engineered sanitary landfill into a fully integrated waste management and renewable energy hub, setting benchmarks for environmental protection and innovation in the region.

In conjunction with the AGMF 2025, UCLG ASPAC, in collaboration with Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) and the United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP), co-organised a learning and pairing session focusing on waste management under the Urban Act project initiative. There were more than 20 cities represented that joined the session, and the session started with a site visit to Bukit Tagar Enviro Park on 12 August and which was facilitated by DBKL. The visit was participated in by 80 participants and welcomed by the Management team of Bukit Tagar EnviroPark with a presentation and introduction on the profile of the area. BTEP facility spans 659 acres within a 1,000-acre buffer zone, featuring lined landfill cells, advanced leachate treatment systems, groundwater monitoring, and structured waste disposal operations. On average, BTEP manages 3,000 tons of municipal solid waste daily, with a capacity for over 5,000 tons per day.

BTEP is also a leader in renewable energy production through landfill gas recovery. Methane gas from decomposing waste is captured and converted into electricity at the 12MW Renewable Energy Centre, with energy supplied to the national grid via *Tenaga Nasional Berhad* (TNB). Since 2011, BTEP has generated more than 400 million kWh of clean electricity, supporting over 4,000 households and significantly reducing greenhouse gas emissions. Verified under the United

Nations Framework Convention on Climate Change (UNFCCC), the site has contributed over 2.7 million tonnes of carbon credits (CERs), making it the largest CER producer in Southeast Asia under the landfill category as of 2020.

BTEP's innovation and sustainability efforts have been widely recognised:

- Asia Business Outlook: Top 10 Most Promising Business Leaders in Waste Management (Malaysia)
- Waste Management Association of Malaysia: Exceptional Facility Management Award (2023)
- Institute of Engineers, Malaysia: Outstanding Engineering Achievement Award (2008)
- UNFCCC-World Bank: Largest CER Producer in Southeast Asia (2020)
- ASEAN Centre for Energy: ASEAN Energy Awards (2012, 2016)
- National Energy Awards (Ministry of Energy, Science, Technology, Environment and Climate Change [MESTECC]): Merit Award for Renewable Energy (2019)

Learning Outcomes:

- Firsthand insight into landfill engineering and waste-to-energy practices.
- Exposure to public-private partnerships in waste management.
- Lessons on how such a facility can align with circular economy and climate goals.
- Inspiration to adapt similar approaches in local and regional contexts.







YOUTH PERSPECTIVES AT THE ASEAN URBAN EXPO

As part of the AGMF joint event series organised by Urbanice Malaysia, the Expo served as a key component of ASUF, gathering government agencies, local authorities, universities, NGOs, and social enterprises to showcase and promote initiatives that support sustainable development. Building on this momentum, UCLG ASPAC facilitated meaningful youth engagement, creating platforms for young leaders and communities to share their visions for the future of cities. These contributions were further amplified through the participation of ASEAN Youth Organisations, highlighting the importance of intergenerational dialogue and reaffirming that the pathway to sustainable and resilient cities must be co-created with the voices of the next generation.

ASEAN Youth Organisations (AYO) Philippines (Metro Manila)

Youth from Metro Manila envision a city that is more inclusive, accessible, and resilient, despite the challenges of traffic congestion, limited public transport, flooding, and barriers for persons with disabilities. Rather than being discouraged, young leaders are stepping forward with energy and creativity to help shape a better urban future.

Through the Local Youth Development Council (LYDC), they are making governance more participatory and opening up policy spaces for meaningful youth involvement. Their vision goes beyond improving services: they aspire to build a city of dignity, equity, and justice — where infrastructure, education, and mobility systems are designed to serve people first. For these young leaders, youth are not simply recipients of change but active partners in decision-making, capable of co-creating urban systems that are resilient, inclusive, and centred on the collective good.

A SHARED YOUTH CALL

Taken together, these perspectives carry a unifying and inspiring message: youth across ASEAN are demanding cities that are not only managed but co-owned, reflective of shared human values and capable of addressing systemic inequities. They call on city leaders to embrace inclusive governance, invest in human-centred infrastructure, and weave environmental sustainability and social justice into every layer of urban planning.

For ASEAN youth, the future of cities is not a distant aspiration; it is a lived demand. They are ready to lead, to co-create, and to ensure that the urban landscapes of tomorrow embody the principles of equity, resilience, and collective care.

ASEAN Youth Organisations (AYO) Malaysia (Kuala Lumpur)

Malaysian youth in Kuala Lumpur are showing how creativity and solidarity can shape the future of their city. From organising grassroots responses during floods to sustaining civic initiatives that strengthen neighbourhood bonds, they are proving that young people are not only resilient but also central to building stronger, more inclusive communities. Their actions demonstrate that even small interventions can spark meaningful change in how cities function and how people connect.

Looking ahead, their vision is for Kuala Lumpur to be a city that nurtures human potential in every aspect of life. They imagine vibrant public spaces that inspire creativity and belonging, neighbourhoods that are well-connected and cohesive, and policies that prioritise collective well-being over narrow economic interests. For them, the transformation of the city must go hand in hand with strengthening social cohesion, ensuring that citizens are not bystanders but co-creators of the urban environment they call home.

ASEAN Youth Organisations (AYO) (Jakarta)

Across Indonesia, young people are stepping forward with creativity and determination to confront the challenges of urbanisation. While issues such as unemployment, digital inequity, unsafe public spaces, and environmental stresses remain pressing, youth are responding with concrete initiatives that reclaim ownership of their cities. Through efforts like the *Kota Inklusif* campaign, urban farming movements, and the creation of safe zones for women and children, they are showing how grassroots innovation can directly improve urban life and strengthen community resilience.

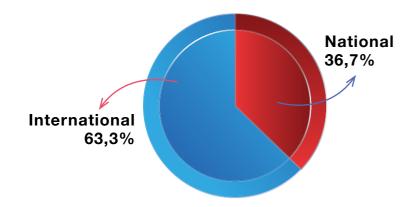
Their aspirations extend far beyond solving immediate problems. Indonesian youth envision cities that embody transformative equity—urban systems that are ecologically resilient, socially just, and inclusive at every level. They see the future of their cities as deeply collaborative, co-created with communities, and guided by sustainability as a foundation rather than an afterthought. For them, urban transformation is not only about survival in a changing world but about building thriving, just, and empowered societies for generations to come.

MEDIA COVERAGE

ARTICLES PUBLISHED ABOUT AGMF 2025

Sharing the significance and outcomes of the 11th AGMF 2025, organisers, supported by the host city, Kuala Lumpur, conducted a press conference immediately following the completion of the forum.

The 11th AGMF 2025 in Kuala Lumpur, Malaysia received a significant amount of media attention. With coverage spreading from national media outlets in Malaysia and international media outlets. Together with ASUF, MGMAC 2025, and supporting side events, the event created large media exposure. The forum, aligning with the new ACV 2045, represented local government's commitment in implementing an inclusive and sustainable urban agenda towards the vision which contributed towards the large media coverage. A comparison of the media coverage across national and international online platform is presented below.



NATIONAL (11)

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INTERNATIONAL (19)



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AGMF 2025 IN THE HEADLINE





LOCAL VOICES DRIVING ASEAN VISION 2045

The Kuala Lumpur Sustainable Declaration on Localising ACV 2045 will be submitted to the 47th ASEAN Summit in October as an official input. H.E. Mr. Nga Kor Ming, Housing and Local Government Minister of Malaysia and the President of the UN Habitat Assembly (UNHA), stated the declaration sends a clear and urgent message that urban leadership is essential and that local voices are central to shaping ASEAN's future. He stated the need for action on the ground and call for constructive and innovative actions to ensure that cities and member states work together to realise the ASEAN Vision 2045. Through AGMF, local governments adopted the shared commitments including promoting greater inclusion of women and youth in urban governance (www.thesun.my)

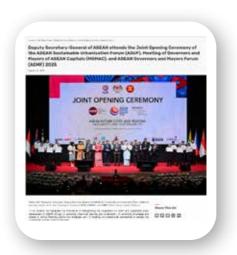


URBANISATION AS A DRIVER OF GROWTH AND FAIRNESS IN ASEAN

Urban areas in ASEAN are home to over 370 million people and by 2050, 7 in 10 ASEAN citizens are projected to live in cities, making urban centres critical drivers of regional growth. Through the AGMF platform, Deputy Prime Minister Dato' Seri Fadillah Yusof delivered as ASEAN moves towards becoming the world's fourth-largest economy by 2030, we must ensure urbanisation delivers not only growth, but fairness and opportunity for all as property is not evenly shared (www.bernama.com)

STRENGTHENING ASEAN COOPERATION FOR SMART AND SUSTAINABLE URBAN FUTURES

Deputy Secretary-General of ASEAN for Community and Corporate Affairs, H.E. Nararya S. Soeprapto, delivered opening remarks at the Joint Opening Ceremony of AGMF, ASUF, and MGMAC 2025 in Kuala Lumpur, Malaysia. His remarks highlighted the importance of strengthening the cooperation on smart and sustainable urban development in ASEAN through promoting urban-rural planning and collaboration, enhancing knowledge and access to various financing options and strategies, and fostering multistakeholder partnerships to address the increasingly complex urban environment (www.asean.org)



MANILA'S VISION FOR ASEAN

Through the closing of the AGMF 2025, the city council's presiding officer, Vice Mayor Chi Atienza emphasised Manila's commitment to the "three-fold tenets of building a sustainable, inclusive, and innovative city." The city government of Manila is ready to showcase a resilient and inclusive atmosphere as it hosts 44th ASEAN Summit next year. Chi Atienza said "The ASEAN vision for a resilient, innovative, dynamic, and people-centred community is not just a slogan for us, it is a commitment that we are living out in our cities." (www.manilastandard.net)



CHAMPIONING ZERO-WASTE: A CALL FROM KUALA LUMPUR TO ASEAN CITIES

Cities in the ASEAN region have grown wealthier thanks to the universal adoption of planned urbanisation, but cities have also adopted unsustainable consumer-dependent growth models. Now having major issues with mobility, housing, the provision of basic services and growing inequality, Dato' Maimunah Mohd Sharif – Mayor of Kuala Lumpur and Under-Secretary General and Executive Director of UN-Habitat 2018-2024 - believes that the most basic human right is the right to development, including the rights to shelter, to clean water, and to clean air. This is why one major focus was on zero-waste initiatives and through the joint event of AGMF, MGMAC, and ASUF, she called mayors and governors of ASEAN to adopt and champion zero-waste policy. (www.independent.co.uk)









PRESS RELEASE

Kuala Lumpur, Malaysia to Host ASEAN Governors and Mayors Forum (AGMF), Meeting of Governors and Mayors of ASEAN Capitals (MGMAC), ASEAN Sustainable Urban Forum (ASUF) 2025

Kuala Lumpur, Malaysia | August 12-14, 2025 - The City of Kuala Lumpur is proud to announce the ASEAN Governors and Mayors Forum 2025 (AGMF 2025), formerly known as ASEAN Mayors Forum (AMF), along with the Meeting of Governors and Mayors of ASEAN Capitals 2025 (MGMAC 2025) and the ASEAN Sustainable Urbanisation Forum 2025 (ASUF 2025). The events, taking place on August 12-14, 2025, in Kuala Lumpur, and August 10-15, including pre-events and post-events, will gather leaders from ASEAN capitals, cities, and local governments, under one unifying theme "ASEAN Future Cities and Regions: Inclusivity and Sustainability." The theme reflects ASEAN's shared aspiration for a forward-looking and people-centred future, in alignment with the ASEAN Community Vision 2045.

As the ASEAN region experiences rapid urban development, cities play an increasingly important role in driving economic progress. However, they also face growing challenges such as declining environmental quality, rising energy demands, urban sprawl, and rural-urban disparities. Additionally, economic inequalities persist, which disproportionately impact informal settlements and marginalised communities, by environmental and financial instability.

The joint events will offer a unique platform for governors, mayors, and municipal leaders from ASEAN member states to engage in dialogues, training sessions, and pairing sessions addressing the region's urban challenges. As a result, this event offers numerous benefits to catalyse collective action towards building resilient and sustainable environments across the ASEAN region. Through its theme, the event will emphasise the dual goals of inclusivity and sustainability as foundational elements in planning and development of future cities and regions. It will support the development of cities and local governments that respond to current needs, safeguard the environment, foster social equity, and enhance economic productivity.

Supported by United Cities and Local Governments Asia Pacific (UCLG ASPAC), as the AGMF Secretariat, MGMAC 2025, ASUF 2025, and AGMF 2025 will highlight key areas of climate resilience, inclusive-healthy-caring cities, digital transformation and innovations, and collaborative pathways to sustainable cities through policies, partnerships, and financing. The newly added Connectivity Pillar of ASEAN 2045 strengthens the event's goal to foster regional and international collaboration among ASEAN cities, local government leaders, organisations, and institutions in addressing shared urban challenges.

Dr. Kao Kim Hourn, Secretary-General of ASEAN, underscores the importance of collaborative platforms in driving sustainable urban development beyond 2025. His vision aligns with that of Dr. Bernadia Irawati Tjandradewi, Secretary General of UCLG ASPAC, who emphasises the importance of connectivity and resilience as key pillars for inclusive urban growth across ASEAN. Both stress the value of such gatherings in elevating the role of local governments in shaping the future of the ASEAN Community. Complementing this perspective, Dato' Seri TPr (Dr.) Maimunah binti Mohd Sharif, the first female Mayor of Kuala Lumpur, highlights the vital contributions of young women leaders, whose community-rooted, empathetic approaches offer fresh perspectives and innovative solutions to regional challenges. Together, these efforts reaffirm and a shared commitment to empowering local governments and shaping inclusive, connected, and sustainable ASEAN future.

This event will conclude with a declaration that reaffirms the commitment of ASEAN local leaders to the ASEAN Community Vision 2045, the global Agenda 2030, the New Urban Agenda, and the Paris Agreement. The declaration will express a united pledge to lead with courage, innovate with purpose and act in solidarity, thus laying the foundation for a people-centred, inclusive, resilient, and sustainable cities across ASEAN.

AGMF TIMELINES



ASEAN Community in a Global Community of Nations

2nd ASEAN Mayors Forum, 9-11 September 2015

3rd ASEAN Mayors Forum, 26-27 July 2017

Adoptive and Intelligent Cities for an Integrated Borderless Prosperous Region Makassar Declaration

50 Years of ASEAN: Empowering Communities for a Stronger Region Taguig Action Agenda

4th ASEAN Mayors Forum, 7 July 2018

Building Sustainable and Smart Development in ASEAN Cities and Regions

ASEAN Mayors Forum Accreditation, August 2018 5

AMF received an accreditation from ASEAN

5th ASEAN Mayors Forum, 28 August 2019

6th ASEAN Mayors Forum, 29-30 June 2021 7

Driving Local Actions for Sustainable and Inclusive

ASEAN Mayors Forum Special Event (Plus China and India): Enabling Environment on Climate Resilience Cities Commitment to Tackle Climate Change 8

7th ASEAN Mayors Forum Consultative Meeting, 6-7 October 2022

8th ASEAN Mayors Forum, 2-3 December 2022

Achieving Smart, Resilient, and Sustainable Urbanisation through ASEAN Cooperation in the New Normal

ASEAN A.C.T, Addressing Challenges Together: Strengthening
ASEAN Collaboration through Accelerating the
Implementation of Smart, Resilient, and Sustainable Cities for Transformative and Inclusive Urban Living in the New Normal

10th ASEAN Mayors Forum, 18-19 September 2024

ASEAN Matters: Epicentrum of Growth " Catalysing Regional Growth through Sustainable Development in ASEAN cities Jakarta Declaration

Enhancing Connectivity and Resilience for Sustainable Development of ASEAN Cities

Vientiane Declaration 12 11th ASEAN Governors and Mayors Forum, 12-14 August 2025

ASEAN Future Cities and Region: Inclusivity and Sustainability Kuala Lumpur Sustainable Declaration







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Kuala Lumpur City Government serves as the governing body for the city of Kuala Lumpur, capital city of Malaysia, and the municipal affairs are managed under the Mayor of Kuala Lumpur since it was officially granted city status in 1972. Kuala Lumpur plays a pivotal role in the nation's political landscape, as it houses important government institutions, including Parliament and the Prime Minister's Office.

As the heartbeat of Malaysia, Kuala Lumpur plays a vital role aside from its political relevance in various sectors, including business, finance, administration, education, religion, culture, and sports. The architectural landscape of Kuala Lumpur further highlights its dynamic role as it represents its duality in modernity and tradition. With the iconic structures of the Petronas Twin Towers and the Menara Kuala Lumpur representing the city's rapid development and its status as a global city, cultural richness and historical significance remain represented by historical landmarks like the Sultan Abdul Samad Building and the Batu Caves. The city boasts landmarks and rich tapestry of neighbourhoods, each with its own character.

Malaysia's chairmanship of ASEAN in 2025 presents a vital opportunity to focus on sustainable urbanisation in Southeast Asia. Malaysia spearheads initiatives that advocate effective urban planning, smart technologies, and climate-resilient solutions, crucial for combating issues currently faced by ASEAN cities and regions. With Kuala Lumpur's diverse cultural landscape and commitment to inclusivity, its vitality contributes significantly to the growth and development of the nation and positioning Kuala Lumpur as a key player in Southeast Asia. Further emphasising their stand with all ASEAN cities to support a sustainable approach through sharing best practices, knowledge, and initiatives between ASEAN cities.

As the host city for events such as the AGMF, MGMAC, and ASUF, Kuala Lumpur City Government showcases their commitment to sustainable development and effective urban management. The city's advanced infrastructure and innovative urban initiatives serve as a model for sustainable urbanisation in the region and will drive efforts throughout the ASEAN region, ensuring a resilient and prosperous future for all.

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ACKNOWLEDGEMENT

We would like to express our sincere appreciation to all those who have contributed to the successful hosting of the ASEAN Governors and Mayors Forum (AGMF) 2025.



MINISTRY OF HOUSING AND LOCAL GOVERNMENT MALAYSIA (KPKT)

The Ministry of Housing and Local Government of Malaysia (KPKT) plays a central role in shaping national urban policies, advancing sustainable development, and promoting effective local governance across the country. We extend our deepest gratitude to KPKT for its strong leadership and support in co-organising the AGMF 2025. Through its guidance and commitment, KPKT ensured that the forum highlighted the vital role of local governments in driving ASEAN's vision for inclusive, resilient, and sustainable cities.



Kuala Lumpur City Hall (DBKL), as the governing authority of Malaysia's capital city, has long been at the forefront of urban innovation, service delivery, and city management. We highly appreciate DBKL's dedication and tireless efforts in hosting AGMF 2025. Its commitment to creating a liveable, sustainable, and globally connected city was clearly reflected in the successful execution of the forum, setting an inspiring example for other cities in the region.



URBANICE MALAYSIA

Urbanice Malaysia is a centre of excellence for sustainable urban development, focusing on research, innovation, and partnerships that advance Malaysia's urban agenda in line with global goals. We sincerely thank Urbanice Malaysia for its instrumental role in co-organising AGMF 2025. By bringing its expertise and collaborative spirit, Urbanice helped shape the forum into an impactful platform for knowledge exchange and partnership, strengthening the collective efforts of ASEAN cities toward a more sustainable and people-centred future.



UNITED CITIES AND LOCAL GOVERNMENTS ASIA PACIFIC (UCLG ASPAC)

We also extend our sincere thanks to UCLG ASPAC Secretary General, Dr. Bernadia Irawati Tjandradewi, and the entire UCLG ASPAC/AGMF Secretariat team. Her leadership, initiative, and the team tireless efforts in organising the AGMF 2025 made this achievement possible. Since 2015, UCLG ASPAC has continuously provided support to the AGMF through its role as host of the AGMF Secretariat under its Southeast Asia Chapter, ensuring the forum's growth and impact.





PARTNERS

ASSOCIATION OF SOUTHEAST ASIAN NATIONS (ASEAN)

We extend our highest appreciation to the ASEAN Secretariat for its continuous support to the AGMF. Since 2018, AGMF has been recognised as one of ASEAN's entities, and its role has been further strengthened by being explicitly mentioned in the ACV 2045 as part of ASEAN's long-term agenda. This recognition underscores the vital importance of cities and local governments in building a more liveable, sustainable, and resilient ASEAN together.







THE INTERNATIONAL CLIMATE INITIATIVE (IKI)

The International Climate Initiative (IKI) is a key element of the German government's global commitment to climate finance. Between 2008 and 2022, it supported more than 950 projects focused on climate and biodiversity, with a total investment of nearly 6 billion euros.



Asosiasi Pemerintah Kota Seluruh Indonesia (APEKSI) is a respected organisation committed to strengthening city, district, and provincial government associations across Indonesia. Its mission is to promote genuine autonomy for these associations and to ensure their strong representation in the National Coordination Forum of Local Government Associations (DPOD).





DEUTSCHE GESELLSCHAFT FÜR INTERNATIONALE ZUSAMMENARBEIT (GIZ)

GIZ, with over five decades of experience, is a leading organisation in sustainable development and international education. Its expertise covers areas such as economic growth, labour market development, energy and environmental management, conflict resolution, and security. Working closely with partners including the German Government, the European Union, United Nations agencies, national governments, and the private sector, GIZ has established itself as a trusted partner in advancing global development.



Asosiasi Pemerintah Provinsi Seluruh Indonesia (APPSI) is an association that provides a platform for fostering collaboration and strategic partnerships among provincial governments, with a focus on creating mutually beneficial cooperation. It also works to strengthen constructive relations between provincial governments and the central government, supporting the effective implementation of regional governance and autonomy. Through these efforts, APPSI seeks to advance socioeconomic development and promote equitable well-being across society.





UNITED NATIONS ECONOMIC AND SOCIAL COMMISSION FOR ASIA AND THE PACIFIC (UNESCAP)

ESCAP is the regional development arm of the United Nations for the Asia-Pacific. It works with governments and partners to promote inclusive and sustainable economic and social development across the region. With a focus on areas such as connectivity, resilience, trade, social protection, and environmental sustainability, ESCAP helps member states address shared challenges and advance the 2030 Agenda for Sustainable Development.

EUROPEAN UNION (E.U)

The UCLG World Secretariat receives funding to reinforce the work of the UCLG Network, enhance the international profile of local governments, and sustain its activities.





UNITED NATIONS HUMAN SETTLEMENTS PROGRAMME (UN-HABITAT)

UN-Habitat is the UN agency dedicated to promoting sustainable urban development and human settlements. Guided by the New Urban Agenda, it works with governments, local authorities, and communities to build socially inclusive, environmentally sustainable, and resilient cities. Its mission is to advance adequate housing for all while addressing challenges such as rapid urbanisation, inequality, and climate change.



CONCLUSION

The ASEAN Governors and Mayors Forum (AGMF), held alongside the ASEAN Sustainable Urbanisation Forum (ASUF) and the Meeting of Governors and Mayors of ASEAN Capitals (MGMAC), has once again proven the importance of local leadership in shaping ASEAN's future. With over 9,000 participants and more than 300 governors and mayors in attendance, the forum showcased the region's growing commitment to resilient, inclusive, and sustainable cities, in full alignment with the ASEAN Community Vision 2045.

A milestone achievement of this gathering was the adoption of the *Kuala Lumpur Sustainable Declaration on Localising the ASEAN Community Vision 2045*. This outcome underscored the consensus that ASEAN's long-term vision will depend not only on regional strategies but also on the strength and inclusivity of local governments. The declaration affirmed that municipalities, cities, and local councils are central actors in turning regional aspirations into tangible outcomes.

The forum also marked a historic step with the appointment of Dato' Seri TPr. Maimunah Mohd Sharif as the Special Envoy of ASEAN Cities and Local Governments. This appointment acknowledged her distinguished record and the growing recognition of city leaders as vital advocates for ASEAN in both regional and global platforms. Through more than 100 thematic sessions, site visits, public town halls, and the Urban Expo, the forum further reinforced the values of inclusivity, innovation, and partnership as the foundation of ASEAN's urban agenda.

Looking ahead, the task is clear: to operationalise the Kuala Lumpur Declaration in local contexts, strengthen AGMF as a platform for peer learning and policy exchange, and expand collaboration through MGMAC and other regional mechanisms. With the continued support of UCLG ASPAC, ASEAN institutions, and development partners, local governments will remain at the forefront of ASEAN's transformation. The cities of ASEAN must stand not only as engines of economic growth, but also as models of sustainability, equity, and shared hope for the region's collective future.





ANNEXES







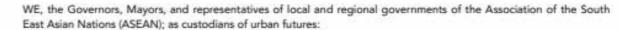
KUALA LUMPUR SUSTAINABLE DECLARATION ON LOCALISING ASEAN COMMUNITY VISION 2045

ASEAN FUTURE CITIES AND REGIONS: INCLUSIVITY AND SUSTAINABILITY 10-15 AUGUST 2025 | KUALA LUMPUR, MALAYSIA









HAVING convened in Kuala Lumpur, Malaysia from 12 to 14 August 2025 under the auspices of the ASEAN Governors and Mayors Forum 2025 (AGMF), the Meeting of Governors and Mayors of ASEAN Capitals (MGMAC), and the ASEAN Sustainable Urbanisation Forum (ASUF) in alignment with the Kuala Lumpur Declaration on "ASEAN 2045: Our Shared Future";

RECALLING the commitments and milestones established in preceding the ASEAN Mayors Forum declarations, including but not limited to the Surabaya Communique (2011), Makassar Declaration (2015), Taguig Action Agenda (2017), AMF Declaration (2019), AMF Phnom Penh Declaration (2022), Jakarta Declaration (2023), and Vientiane Declaration (2024);



AFFIRMING our unwavering commitment to advancing ASEAN 2045: Our Shared Future within the scope of our regional and local authorities and in full alignment with the 2030 Agenda for Sustainable Development, the Paris Agreement on Climate Change, the Sendai Framework for Disaster Risk Reduction, the New Urban Agenda, and other relevant global frameworks;

RECOGNISING the critical role of cities and local governments as frontline implementers of national, regional and global policies, and as key drivers in achieving sustainability, inclusivity, resilience, and prosperity within the ASEAN Community;

PLEDGING to strengthen and leverage city-to-city partnerships and multi-level governance mechanisms, to foster collaboration, share good practices; collectively advance shared goals consistent with national and regional frameworks; and to set measurable outcomes, timelines and scalable urban solutions within our own legal frameworks;





WE HEREBY DECLARE OUR SHARED COMMITMENTS:



Strengthen ASEAN Identity through Local Action

Encourage the active promotion of ASEAN identity, values, and community spirit within the mandate and legal framework of local governments to reinforce the unity and cohesion of the ASEAN Community at the local level. This also includes integrating ASEAN themes into local educational & promotional activities, civic campaigns, public space initiatives and cultural programmes.

Advance Local Priorities Under the ASEAN 2045 Pillars

Commit to the localisation of the ASEAN Community Vision 2045 through the establishment of the City Focal Point System by appointing focal points who will work in coordination with the AGMF Secretariat hosted by UCLG ASPAC. These focal points will facilitate the implementation of voluntary, non-binding joint actions aligned with the ASEAN Community Vision 2045; monitor local contributions across all four ASEAN Community Vision Pillars; and prepare a progress report to be submitted to the Chair of the ASEAN Governors and Mayors Forum (AGMF) and associated forums, including MGMAC Secretariat hosted by Jakarta Province.

Institutionalise Local Governments' Collaboration Mechanisms

Commit to strengthening and institutionalising mechanisms that promote sustained collaboration among cities and local governments across ASEAN. Building upon the existing platforms of the ASEAN Governors and Mayors Forum (AGMF) and the Meeting of Governors and Mayors of ASEAN Capitals (MGMAC), we aim to enhance structured city-to-city or local government-to-local government engagement through regular dialogue, policy exchange, and coordinated actions. This includes fostering mutual learning on local governance, sustainability practices, including Zero Waste practices, and innovation, while encouraging cities to carry out Voluntary Local Reviews (VLRs) as a means to localise the Sustainable Development Goals (SDGs) and contribute to ASEAN's regional development and monitoring processes. Such cooperation will amplify the collective voice of local governments in shaping an inclusive, resilient, and future-ready ASEAN Community.

ASEAN FUTURE CITIES AND REGIONS: INCLUSIVITY AND SUSTAINABILITY

WE HEREBY DECLARE OUR SHARED COMMITMENTS:



Localise Climate Commitments and Accelerate Climate Actions

Reaffirm our role in supporting enhanced urban and local contributions to Nationally Determined Contributions (NDCs) 3.0, consistent with the outcomes of COP28. Cities and local governments commit to accelerating climate actions through inclusive, multilevel governance in climate planning, implementation, and monitoring in line with ASEAN's green growth and resilience



Promote and Advocate for Local-level Investments from International Institutions

Advocate for stronger engagement with multilateral development partners, including the UN system, the World Bank, the Asian Development Bank, and climate finance mechanisms such as COP27 Surge, COP28 CHAMP, and COP29 MAP. Support the mobilisation of innovative financial instruments and technical assistance tailored to city-level needs in mitigation, adaptation, resilience, and just transitions.



Strengthen Local Partnerships for Inclusive Development

Promote inclusive local governance through active partnerships with the private sector, civil society, and community-based organisations in the cocreation of local solutions. Pilot projects are encouraged that reflect commitments to inclusivity, sustainability, and social innovation in implementing ASEAN, regional and global development agendas at the local level.

ENCOURAGING ASEAN Member States, development partners, and our communities to join us in translating this Declaration into bold, inclusive, and transformative action. By 2045, our cities and regions will stand as beacons of resilience, equity, and shared prosperity across Southeast Asia. Let this Declaration be more than words—it is our collective promise to future generations. Together, we will build an ASEAN of thriving cities, united in diversity, resilient in adversity, and bold in ambition."

LOOKING FORWARD to the ASEAN Governors and Mayors Forum to be held in the Philippines under the ASEAN Chairmanship of the Philippines in 2026.

ADOPTED this Thirteenth Day of August in the Year Two Thousand and Twenty-Five, in Kuala Lumpur, Malaysia.











Vientiane Declaration

ASEAN Mayors Forum 2024

WE, the Governors, Mayors, and representatives of local and regional governments of the Association of the South East Asian Nations (ASEAN), convened the ASEAN Mayors Forum 2024 in Vientiane, Lao PDR on 18th and 19th September 2024, with the theme "Enhancing Connectivity & Resilience for Sustainable Development of ASEAN Cities". Our meeting aligns with "ASEAN: Enhancing Connectivity and Resilience" as Lao PDR ASEAN Chairmanship Theme 2024.

REAFFIRMING our commitments from previous AMF declarations, namely the Surabaya Communiqué (2011), Makassar Declaration (2015), Taguig Action Agenda (2017), AMF Declaration (2019), Joint Declaration of ASEAN-Republic of Korea (ROK) Mayors (2019), Phnom Penh Declaration (2022), and Jakarta Declaration (2023);

EMPHASISING the crucial contributions of ASEAN cities and local governments in advancing ASEAN's integration frameworks, including the ASEAN Community Vision 2025 and the Master Plan on ASEAN Connectivity (MPAC) 2025, while aligning with global agendas;

SUPPORTING the development of the ASEAN Community Vision 2045 (ACV) and the ASEAN Connectivity Strategic Plan (ACSP) as continuations of the ASEAN Community Vision 2025 and the Master Plan on ASEAN Connectivity (MPAC) 2025. This includes leveraging the critical role of local governments in fostering a people-centred ASEAN that achieves sustainability in all its dimensions;

PROMOTING the meaningful participation and contribution of all stakeholders, including local communities, in the development of the ASEAN Community, and encouraging coordination and collaboration between the ASEAN Mayors Forum and ASEAN Smart Cities Network to align our initiatives and maximise our collective efforts to realise a resilient, innovative, dynamic, and people-centred ASEAN by 2045;

RECOGNISING the urgent need for connectivity and resilience of cities and local governments across ASEAN Member States, we hereby declare our commitments to:

1. Strengthen connectivity across ASEAN cities and local governments in support of the ASEAN Community by embracing technology, implementing smart solutions, reducing the digital divide, and promoting green tourism such as the Urban Mekong Corridor.



- Embrace climate and disaster resilience by implementing integrated urban and territorial planning, promoting climate-sensitive urban development, incorporating gender-sensitive approaches, advancing renewable energy solutions, utilising naturebased strategies, expanding green spaces and greening initiatives, developing multihazard early warning system, and engaging international organisations.
- Address cross-border challenges by actively participating in ASEAN meetings and processes, sharing knowledge and best practices, fostering participatory governance, and ensuring vertical integration between national and local governments to achieve cohesive strategies and coordinated efforts for more effective solutions.
- 4. Foster local economic growth by advocating for sustainable business practices, creating green jobs, enhancing urban-rural integration, addressing urban-rural migration and human resource development including skills development for migrants, promoting agricultural development, harmonising quality standards for ASEAN products across Member States to attract investment, improving connectivity, building resilient and inclusive communities, creating conducive business environment, and ensuring sustainable development across the region.
- Harmonise local policies with regional aspirations by enhancing cooperation among ASEAN cities and local governments.
- Support the ASEAN Community Vision 2045 by advancing the existing and future ASEAN's initiatives on smart and sustainable urban development, thereby fostering an integrated, interconnected, and resilient ASEAN Community.

ENCOURAGING ASEAN Member States to foster and enhance an enabling environment for the implementation of these commitments. This includes strengthening multi-level governance to expedite the achievement of sustainable development, and climate and disaster resilience, ensuring local governments have access to financing mechanisms, and considering the prospect of the ASEAN Member States will reach consensus in the future and then with the approval from the ASEAN Member States, a local government unit/division within the ASEAN Secretariat be established to enhance cross-sectoral cooperation.

LOOKING FORWARD to the ASEAN Mayors Forum to be held in Malaysia under the ASEAN Chairmanship of Malaysia 2025.

ADOPTED this Nineteenth Day of September, Two Thousand and Twenty-Four, in Vientiane, Lao People's Democratic Republic.













Jakarta Declaration ASEAN Mayors Forum 2023

WE, the Governors, Mayors and Local Government Leaders representing the vibrant provinces, cities and municipalities of the Association of Southeast Asian Nations (ASEAN), convened in the spirit of collaboration, cooperation, and shared vision.

HAVING gathered in Jakarta on the 1st to 2nd of August 2023 for the Meeting of the ASEAN Mayors Forum 2023 (AMF 2023) under the theme "Catalysing Regional Growth through Sustainable Development in ASEAN Cities", aligned with "ASEAN Matters: Epicentrum of Growth" as Indonesian ASEAN Chairmanship Theme 2023.

PURSUING previous commitments and efforts made in the preceding ASEAN Mayors Forum, namely the Surabaya Communiqué 2011, Makassar Declaration 2015, Taguig Action Agenda 2017, AMF Declaration 2019, Joint Declaration of the ASEAN-Republic of Korea Mayors on the 30th Anniversary of ASEAN-ROK Dialogue Relations, and the AMF 2022 Phnom Penh Declaration.

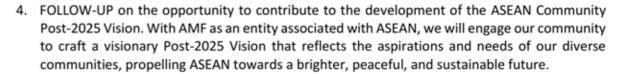
EMPHASISING the importance of forging further intra- and inter-regional partnerships to make Southeast Asia the centre of regional economic growth and an engine for global growth, complementing the attainment of ASEAN Community Vision 2025.

REAFFIRMING the commitment of ASEAN Cities and Local Governments to foster innovation and to mobilise resources in driving sustainable urban development for the accomplishment of the 2030 Agenda for Sustainable Development, the Paris Agreement, the Sendai Framework for Disaster Risk Reduction, and the New Urban Agenda.

LOOKING FORWARD to the next Meeting of the ASEAN Mayors Forum to be held in Vientiane, the Lao People's Democratic Republic.

RECOGNISING the urgent need for sustainable urban development, we hereby declare our commitments and actions to:

- APPEAL to ASEAN Leaders to normalise the ASEAN Mayors Forum (AMF) and the Meeting of Governors and Mayors of ASEAN Capitals (MGMAC) as integrated ASEAN Sectoral Bodies that channel the aspirations of local governments to deepen the ASEAN community-building process.
- 2. STRENGTHEN the efforts and reaffirm our dedication to the implementation of the UN 2030 Agenda in alignment with the ASEAN Community Vision 2025, ASEAN Sustainable Urbanisation Strategy, and ASEAN Smart Cities Framework. We will enhance regional cooperation, knowledge sharing, and capacity building to accelerate progress towards achieving the Sustainable Development Goals. By working together, we aim to create resilient, liveable, inclusive, and sustainable cities that improve the well-being and quality of life for all ASEAN citizens.
- EMBRACE the sustainability principles to create resilient, liveable, and prosperous urban
 environments for the present and future generations. Continuing our commitment to
 sustainability, we further promote sustainable urban planning and implementation, efficient
 resource management, inclusive urban economic growth, and climate resiliency.



- 5. FACILITATE learning, capacity building, and development opportunities among cities and local governments in ASEAN in line with the strategic priorities of ASEAN Community Vision 2025, ASEAN Sustainable Urbanisation Strategy, ASEAN Smart Cities Network, and their respective follow-up. We will strengthen knowledge exchange, peer-to-peer learning, best practices sharing, and technical and managerial cooperation among cities and local governments.
- 6. ENSURE meaningful engagement of women particularly at the local decision-making processes in cities and local governments in ASEAN. Recognising the importance of gender equality and women's empowerment, we strive to create inclusive and gender-responsive environment that promote women's leadership and participation.
- 7. PROMOTE sustainable economic development for the prosperity of our cities and regions through fostering entrepreneurship and innovation, and encouraging the development of a green and blue economic investment in sectors that generate decent jobs, boost technological and industrial advancement for MSMEs, and contribute to the sustainable growth of our urban economy. We will also explore synergies with the ASEAN Villages Network to promote rural development.
- 8. ENHANCE our efforts to mitigate greenhouse gas emissions, promote energy efficiency and conservation, and transition towards renewable energy sources. We further commit to upgrade our adaptive capacities to address climate-related challenges, including rising sea levels, extreme weather events, food security, and water management, and to ensure the resilience of our urban and rural communities.
- 9. FOSTER sustainable urban mobility and digital transformation towards better connectivity and quality of life all ASEAN citizens. With a vision for enhanced quality of life for all ASEAN citizens, we will prioritise the development of efficient and inclusive transportation systems that reduce congestion and emissions, and improve accessibility. Embracing smart city solutions, we aim to harness technology to enhance public services, connectivity, and citizen engagement.
- 10. CALL ON ASEAN Member States (AMS) to create and reinforce enabling environment, including access to finance, and transboundary economic investment and cooperation, to unlock the potential of cities and local governments. We urge AMS to establish favourable policies, regulations, and mechanisms that facilitate financial support for local initiatives. This includes streamlining procedures, providing affordable credit options, and promoting innovative financing models.

To operationalise the aforementioned, we will continue our collaborations with international entities, development institutions, educational institutions, the business sector, and non-governmental organisations.

Adopted this day, on the Second Day of August in the Year Two Thousand and Twenty-Three, in Jakarta, the Republic of Indonesia, in a single original copy in the English Language.





AMF 2022 PHNOM PENH DECLARATION









Province, Indonesia, we, Mayors and Governors of the Association of Southeast Asian Nations (ASEAN), convened at the ASEAN Mayors Forum 2022 with thetheme "ASEAN A.C.T., Addressing Challenges Together: Strengthening ASEAN Collaboration through Accelerating the Implementation of Smart, Resilient, and Sustainable Cities for Transformative and Inclusive Urban Living in the New Normal"co-organised by AMF, the United Cities and Local Governments Asia Pacific (UCLG ASPAC) and Phnom Penh Capital Administration, in collaboration with the UN bodies and ASEANSecretariat, and hosted by the Phnom Penh Capital Administration, Kingdom of Cambodia, on 2nd and 3rd December 2022.

The Phnom Penh Declaration refers to and affirms the previous AMF outcome documents, including the Surabaya Communiqué 2011, Makassar Declaration 2015, Taguig ActionAgenda 2017, AMF Declaration 2019, and Joint Declaration of the ASEAN-Republic of Korea Mayors on the 30th Anniversary of ASEAN-ROK Dialogue Relations, to reinforce and focus on enhancing collaboration with ASEAN stakeholders to ensure peace, security, and prosperity for the realisation of the ASEAN Community Vision 2025. The Phnom Penh Declaration serves as the foundation for collaborative action of the cities and local governments in the ASEAN region.

Recognising the different capabilities and capacities in cities and local governments that face similar challenges, ASEAN Mayors and Governors declare to:

- 1. STRENGTHEN the efforts to build smart and sustainable cities and territories to meet the Sustainable Development Goals, especially SDGs 9 and 11, by investing in digital infrastructure and promoting inclusive digital transformation.
- 2. CONTRIBUTE to the implementation of the Master Plan on ASEAN Connectivity (MPAC) 2025, the ASEAN Sustainable Urbanisation Strategy (ASUS), and ASEAN Comprehensive Recovery Framework, which support COVID- 19 recovery and strengthen resilience towards achieving a connected, sustainable and inclusive ASEAN Community. We further welcome the opportunity to engage in the development of the ASEAN Community Post-2025 Vision and ASEAN Connectivity Post-2025 Agenda.
- 3. UNDERTAKE local actions founded on the complementarities of the ASEAN Community Vision 2025 and the UN 2030 Agenda for Sustainable Development.
- 4. COOPERATE with national and subnational authorities and other stakeholders to accelerate local actions contributing to climate action and the achievement of the Sustainable Development Goals.

- 5. FACILITATE knowledge and technology transfer considering the local context and capabilities of cities and local governments.
- 6. ENGAGE the youth and address youth unemployment through innovative programmes and projects.
- 7. UPLIFT the quality of life of the people through local initiatives that promote human development, resiliency, and sustainable development, and in line with the ASEAN Agreement on Disaster Management and Emergency Response (AADMER).
- 8. ACKNOWLEDGE the important role of culture in sustainable development and promote policies and programmes that will support local culture and tourism sectors.
- 9. IMPROVE enabling environment of cities and local governments, including access to finance, capacity building, and institutional framework.
- 10. BUILD the technical capacities of city officials to ensure planning and implementation of sustainable urban development initiatives.
- 11. ENSURE stability of local finance and the local economy in ASEAN cities and local governments.
- 12. EMPOWER women towards greater contribution and involvement in local governance.
- 13. INITIATE a collective action plan developed by ASEAN cities and local governments through AMF.
- 14. PARTICIPATE actively in the upcoming ASEAN regional meetings and forums, including the AMF.
- 15. WELCOME the admittance, in principle, of the Democratic Republic of Timor-Leste to the ASEAN, and stand ready to work closely with its Mayors and Governors for the AMF.
- 16. WORK more closely with ASEAN and regional institutions like ASEAN Secretariat and UCLG ASPAC to undertake more cooperation and collaboration as part of the ASEAN Community Building.

Adopted this 3rd of December 2022 at Sokha Phnom Penh Hotel & Residence in Phnom Penh Capital Administration, Kingdom of Cambodia during the 2022 ASEAN Mayors Forum.







ASEAN MAYORS' DECLARATION DRIVING LOCAL ACTIONS FOR SUSTAINABLE AND INCLUSIVE GROWTH The 5th ASEAN Mayors Forum (AMF), Bangkok, 27 August 2019

E, the Mayors of Member States of the Association of South East Asian Nations (ASEAN), convened at the 5th ASEAN Mayors Forum (AMF) with the theme "Driving Local Actions for Sustainable and Inclusive Growth" in Bangkok, on 26-27 August 2019. Our meeting was held in line with Thailand's ASEAN Chairmanship and in the spirit of advancing partnership for sustainability to achieve people-centred and forward-looking ASEAN.

RECOGNISED our shared responsibilities and joint actions to promote peace, prosperity, and citizens' well-being, without leaving anyone behind. With our political mandate to work at the level of government closest to the people, we are committed to intensify our efforts and collaboration under the AMF to deepen the ASEAN Community and address common challenges including those associated with rapid urban development, climate change and widening social and economic inequalities.

ACKNOWLEDGE that while all South East Asian Countries are different, we face similar challenges arising from rapid urbanisation and that this similarity provides an opportunity to address urbanisation in a coordinated and integrated regional manner.

DETERMINED to build upon the commitments we made as reflected in the outcome documents of previous AMF, namely the Surabaya Communiqué in 2011, Makassar Declaration in 2015 and Taguig Action Agenda in 2017, that supported the creation of the ASEAN Community as we now move forward to the ASEAN Vision 2040.

ACKNOWLEDGE that the ASEAN Secretariat is well placed to coordinate, harmonise and elevate efforts to address urbanisation in the region in a coherent and coordinated manner.

REITERATED the importance of our leadership and major role of local governments in the implementation of the ASEAN's integration frameworks such as the Master Plan on ASEAN Connectivity (MPAC) 2025 as well as the global agendas particularly the 2030 Agenda for Sustainable Development, the Paris Agreement, the New Urban Agenda, the Sendai Framework for Disaster Risk Reduction and the Addis Ababa Action Agenda.

SHARED the sense of urgency to work towards achieving the Sustainable Development Goals (SDGs). We emphasised local governments' key responsibilities in policy areas that affect the achievement of all SDGs and highlighted the need to advance the localisation of global agendas. We welcomed the progress made through the complementarities between the ASEAN Community Vision 2025 and the UN 2030 Agenda for Sustainable Development.

CONVINCED that local governments have to be at the forefront of climate action if we are to make transformative and far-reaching improvement on ecological system. We are mindful of the urgent need to scale up our work to protect vulnerable groups that have been affected by or exposed to the impacts of climate change and poor environmental conditions such as air pollution and rapid increase of marine debris.

CONCERNED by the fact that our region is prone to natural disasters that can have catastrophic effects on people's lives and socio-economic development. We underlined the need to be better prepared for this



challenge by enhancing the Disaster Risk Reduction (DRR) capabilities and expressed our support to the ASEAN Declaration on One ASEAN One Response: ASEAN Responding to Disasters as One in the Region and Outside the Region.

REAFFIRMED our commitment as members of the ASEAN Mayors Forum, which is an entity that upholds the ASEAN's principles and purposes, we hereby:

- Strive to deepen our network and collaboration to achieve the ASEAN Vision 2040. We will foster
 dialogues, exchanges and harness lessons from our actions to reinforce the dynamics of the Master
 Plan on ASEAN Connectivity 2025 (MPAC), the ASEAN Sustainable Urban Strategy (ASUS), and the
 ASEAN Smart Cities Network (ASCN) as guiding frameworks for sustainable development;
- 2. Commit to scale up our efforts to localise the sustainable development goals, ensuring that local plans contribute to national, regional and global targets. Our efforts should be complemented by mechanisms to create synergies with national plans and actions. In this regard, we call on national governments to provide an enabling environment for local governments, noting that the decentralisation trend in ASEAN is shifting more responsibilities to local governments;
- 3. Agree to enhance our mutual efforts to identify, develop and implement innovative policies and actions to address inequalities and complex challenges presented by rapid urban development. We welcome the ASEAN's promotion of knowledge on smart urbanisation strategies and models including through the ASEAN Smart Cities Network (ASCN) and express our keen interest to engage in the existing frameworks;
- 4. Determine to strengthen our actions against climate change including through advocacy campaigns and collaboration on measurable local actions. We are committed to the development of national action plan to prevent, reduce, and manage marine plastic debris in support of the Bangkok Declaration on Combating Marine Debris in ASEAN Region to achieve Sustainable Development Goal 14 and minimisation of waste through sound waste management policies to achieve Sustainable Development Goal 11 and 12;
- 5. Aim to intensify our work and collective efforts to address disaster risk by developing local disaster risk reduction and management plans in line with national policies and the ASEAN Agreement on Disaster Management and Emergency Response (AADMER), with the aim to contribute to substantial increase of the number of countries with national and local disaster risk reduction strategies by 2020, set under target E of the Sendai Framework for Disaster Risk Reduction (SFDRR);
- 6. Welcome the report on ASEAN Vision 2040: Towards a Bolder and Strong ASEAN Community and its recognition of the AMF as a network that can help ASEAN advance inclusive growth, sustainable development, and people empowerment. We resolve to strengthen our network and cooperation to contribute to this vision;
- 7. Call on our international partners, particularly ESCAP and UN-Habitat, to ensure that the outcomes and commitments made at this AMF are reflected and followed-up at occasions such as the Seventh session of the Asia-Pacific Urban Forum to be Held in Penang, Malaysia, in October 2019 and in the Tenth session of the World Urban Forum to be held in Abu Dhabi, United Arab Emirates in February 2020;
- 8. Commit to building and strengthening our partnership to accelerate efforts, and to increase resources and commitments towards the implementation of this Declaration.





JOINT DECLARATION OF THE ASEAN-REPUBLIC OF KOREA MAYORS ON THE 30TH ANNIVERSARY OF ASEAN-ROK DIALOGUE RELATIONS

dopted at the 5th ASEAN Mayors Forum (AMF) co-organised by the United Cities and Local Governments Asia Pacific (UCLG ASPAC), Bangkok Metropolitan Administration (BMA), the United Nations Economic Social Commission for Asia and the Pacific (UN ESCAP) The United Nations Conference Centre (UNCC), Bangkok, 27th August 2019

WE, the Mayors of Member States of the Association of South East Asian Nation (ASEAN) and the Republic of Korea (ROK), met at the 5th ASEAN Mayors Forum (AMF), organised in the framework of Thailand's ASEAN Chairmanship, with the theme "Driving Local Actions for Sustainable and Inclusive Growth" in Bangkok, on 26-27 August 2019. Our meeting underscored the ASEAN-ROK's commitment to enhance cooperation at all levels as we are commemorating the 30th Anniversary of the ASEAN-ROK Dialogue Relations this year.

ACKNOWLEDGED the efforts to elevate ASEAN-ROK relations and progress made in building a strategic partnership, operationalised by the Plan of Action (POA) 2016-2020 to achieve the objectives set in the Joint Declaration on ASEAN-ROK Strategic Partnership for Peace and Prosperity adopted in October 2010.

EMPHASISED the vital role of cities and local governments in contributing to the cooperation between ASEAN and ROK, being the level of government that is closest to the people and works to safeguard people's quality of life, inclusive growths and promotes sustainable development.

WELCOMED the Ministerial Declaration of the First ASEAN-ROK Infrastructure Ministers' Meeting that complements the implementation of the Master Plan on ASEAN Connectivity (MPAC 2025) and presents wider opportunities for cooperation on sustainable urbanisation.

COMMENDED ROK's commitment to double its contribution to the ASEAN-ROK Cooperation Fund during the 6th ASEAN-ROK Joint Cooperation Committee (JCC) meeting last 12th April 2019 and stressed the important roles of local governments in the implementation of future joint programmes and projects.

SHARED our enthusiasm on and looked forward to the ASEAN-ROK Commemorative Summit to be held in Busan, ROK, on 25th-26th November 2019 in celebration of the 30th Anniversary of the ASEAN-ROK Dialogue Relations.

COMMITTED to:

- Promote regular dialogues and exchanges between ASEAN and ROK Mayors, by leveraging the ASEAN Mayors Forum (AMF), to reinforce local government and people-to-people partnerships.
- Facilitate exchanges and cooperation on digital technology and innovative practices to build smart, sustainable and inclusive cities and societies, in line with the ASEAN Master Plan on ASEAN Connectivity (MPAC 2025), the ASEAN Smart Cities Network (ASCN) and the ASEAN Sustainable Urbanisation Strategy (ASUS).
- Enhance city-to-city collaboration on climate change and related pressing urban and regional challenges such as traffic congestion, pollution, waste management and marine debris:
- Foster people-to-people ties and empower our youth by providing avenues for educational and cultural exchanges and engagements in development policy formulation and implementation.
- Leverage on the ASEAN-ROK Mayors to advance collaboration.









TAGUIG ACTION AGENDA

Local Governments for a Stronger ASEAN

AT the City of Taguig, Republic of the Philippines, Mayors, Vice-Mayors, and other representatives of local governments from the Member States of the Association of Southeast Asian Nations (ASEAN), adopted the "Taguig Action Agenda: Local Governments for a Stronger ASEAN." The Taguig Action Agenda reaffirms and follows the Surabaya Communique' and Makassar Declaration, outcome documents of the 1stand 2nd ASEAN Mayors Forum, respectively.

IN support of the ASEAN Vision and the "ASEAN 2025: Forging Ahead Together," and with the understanding of the important role of local governments in engaging the people and ensuring that the benefits of the ASEAN Community is enjoyed by the people, the delegates concurred to implement the Agenda. It should naturally serve as basis for coordination and as reference document for future collaboration of cities and local governments in the region.

THE Agenda is designed to strengthen local government participation in the realization of ASEAN objectives through concrete actions at local level.

THE ASEAN local governments hereby commit and undertake to:

- Formally organize an entity dedicated for ASEAN local governments that will serve as regional platform for collaboration that will be accredited and supported by the ASEAN Secretariat;
- Collectively and actively participate in formal ASEAN meetings and processes to articulate issues and challenges besetting local governments across the region, in order to improve alignment and coordination for policy implementation, and to build stronger partnerships;
- Establish a cadre of innovative and inspiring local leaders that will continuously engage key stakeholders and members of communities to participate in the realization of the ASEAN Community Vision 2025 which highlights peoplecenteredness in its growth agenda;
- 4. Implement key areas of existing global commitments that call for an active role of local governments including the Sustainable Development Goals, Sendai Framework for Disaster Risk Reduction, Paris Agreement on Climate Change, New Urban Agenda, and Financing for Sustainable Development.
- 5. Forge a more resilient future by reducing disaster and climate related risks, preventing the generation of new risks, and adapting to a changing climate through the implementation of economic, social, cultural, and environmental measures which addresses exposure and vulnerability and strengthen resilience.

THE ASEAN local governments will regularly review the progress of the Taguig Action Agenda and undertake to convene as a unified body every two years.

ADOPTED this 27th day of July 2017 at Shangri-la the Fort in Taguig City, Philippines during the 3rd ASEAN Mayors Forum.



Makassar Declaration on ASEAN Cities and Local Governments

We, Mayors from ASEAN member countries, participating in the ASEAN Mayors Forum and City Expo 2015 with the theme "Adaptive and Intelligent Cities for an Integrated Borderless Prosperous Region"; jointly organized by UCLG ASPAC, the Committee of Permanent Representatives of ASEAN, and the City of Makassar, have gathered from 8th to 10th September 2015 in the City of Makassar, South Sulawesi Province, Republic of Indonesia;

AFFIRMING that local governments play an important role in ASEAN, and particularly in building a stronger ASEAN Community, ensuring the implementation of the strategies under the three pillars of the ASEAN Community, beyond its constitution in December 2015:

DETERMINED to achieve the advantages and benefits that the ASEAN Community envisions and aims to bring to the ASEAN people, in spite of the challenges and impact for local governments:

EXPRESSING our strong belief that aligning our local development strategies with the developments of ASEAN will bring economic dynamism, government efficiency, and positive social, cultural, and environmental change;

REALIZING that local governments need to meet the standards of ASEAN, not only for the economic community, but to include the pillars of political security by highlighting good governance, upholding of human rights, strengthening cooperation on key political issues; and focusing on socio-cultural issues focusing on human development, women, youth and children, the elderly and persons with disabilities, indigenous people for better social justice and environmental sustainability, as enshrined in the ASEAN Community Blueprint.

RECOGNIZING that local governments' vision as part of ASEAN include four key elements:

- People-empowerment Cross cultural communication and exchange, highlighting the importance of youth as the future of ASEAN at the grassroots level to work for development are invaluable for the ASEAN Community to succeed and prosper, accompanied by decentralization and autonomy.
- Integrated and inclusive approach local governments deal with a multitude of issues that require an integrated approach. Critical thematic areas for ASEAN demanding attention and urgent actions include climate change, local economic development, tourism, poverty reduction, education for all, health and gender mainstreaming.
- Responsive and forward-looking local governments continuously strive to become intelligent and adaptive in response to challenges. To succeed, the promotion of good governance and the strengthening of financial options for plans to materialize are fundamental.
- Heritage Preservation The ASEAN Community should not lose sight of its heritage and preserving it should always be part of our identity.

URGING ASEAN to reach local governments, to assess their needs and to support the necessary actions to achieve solutions for the region common problems.

DO HEREBY

- LOBBY for a stronger ASEAN Secretariat dealing with the local government issues, creating a specific unit to coordinate the regional action:
- URGE central governments to provide the enabling environment (legal, administrative, and financial) necessary for local governments, private sector, civil society organizations, and citizens to carry out their responsibilities and to maximize their role, reinforcing the necessary background for an empowered society.
- 3. BRING the central governments to support local governments and citizens for their active participation in achieving the forthcoming Sustainable Development Goals, especially SDG 11 "Making cities and human settlements inclusive, safe, resilient, and sustainable," as well as in formulating the New Urban Agenda with the occasion of Habitat III and its preparatory process.
- 4. APPEAL to relevant agencies to perform the necessary steps to undertake the following actions:
 - a. Raise awareness and educate people about ASEAN through different modalities and channels, including academic curricula, cultural exchange programs, social media, etc. Creating an ASEAN University for educating the ASEAN community and promote knowledge and sharing of expertise, bringing the people of the ASEAN member states closer together.
 - b. Organize an annual ASEAN mayors meeting prior to the ASEAN Summit to deliver the recommendations of local governments to the Heads of State and Government. Also, to create an ASEAN Mayors organization, spearheaded by UCLG ASPAC and its secretariat to support its operations.
 - c. Establish or formalize a platform, such as DELGOSEA to promote the sharing of experiences and good/best/smart practices, including prospects for replication, knowledge enhancement, skills development and capacity building.
 - Explore financial options, accessible to local governments, such as the establishment an ASEAN bank or the mobilization of domestic and international resources to address the perennial challenge suffered by many local governments lacking financial resources for sustainable development.

Overall, we agree to focus on the opportunities the ASEAN Community presents to us all, and to turn challenges into opportunities able to transform the ASEAN society. We commend this Declaration to be an integral part of the ASEAN Foundational Charter.

SIGNED this day 9th of September 2015.







Surabaya Communiqué 1st ASEAN City Mayors Forum, Surabaya, Indonesia, 24-25 October 2011 "ASEAN Community in a Global Community of Nations"

- The 1st ASEAN City Mayors Forum (The First ACMF) held on 24-25 October 2011 in Surabaya, Indonesia, was chaired by the Chairman of Board of the Association of Indonesian Municipalities (APEKSI), Honorable Eddy Santana Putra and was attended by mayors of ASEAN cities.
- We, the mayors of the Association of Southeast Asian Nations (ASEAN) Member States, have conducted substantive and productive discussions under the theme of "ASEAN Cities Towards ASEAN Community 2015 and Beyond: Challenges and Opportunities of the 21st Century."
- 3. We take note the notation of H.E. Wardana, the Vice Minister for Foreign Affairs of the Republic of Indonesia, who emphasized that the First ACMF is timely and opportune towards the establishment of ASEAN Community in 2015. Furthermore, we noted four priority areas of cooperation proposed, namely Public Administration and Governance, Environment and Sustainable Development, Public Service, and Regional Network. The deliberation of the Meeting is expected to serve as foundation of a strong regional partnership and contribute to more action-based common policies and strategies.
- 4. We welcome the initiative of holding the ACMF as an opportunity to promote roles and contributions of ASEAN cities in economic and socio-cultural cooperation in the region towards the establishment of ASEAN Community 2015. While contributing to the regional integration process, we also believe that the ACMF can strengthen regionalties of solidarity, community engagement, public participation, and universal values of humanity towards transformation of a new ASEAN as a people-oriented, people-centered, and people-driven organization.
- 5. We affirm our commitment to enhance cooperation among ASEAN cities towards the establishment of ASEAN Community 2015 characterized by a caring and sharing community. In this regard, we realize the importance of our common goals in creating ASEAN as a peaceful, prosperous, and sustainable region. Further more, we encourage the exchange of experiences and best practices among ASEAN cities as well as with cities from ASEAN dialogue partners.
- We feel the need to encourage the development of expertise through ASEAN cities capacity building,

- such as exchange of visits, joint education and training programs, joint research projects, mainstreaming gender issues, and networks of cooperation in facing challenges and taking advantages of the 21st century.
- We believe that networks of cooperation between ASEAN cities can develop and improve the livelihood of ASEAN peoples. Therefore, it is essential to further strengthen collaboration among ASEAN cities to promote socio-cultural and economicities.
- 8. We affirm that ASEAN undertakings in three pillars of the ASEAN Community can only be assured through greater role of public participation. In line with this matter, we are indeed committed to promote public awareness and sense of ownership and belonging to ASEAN that in turn will contribute to productive interaction between ASEAN peoples.
- 9. We also share the same view that community building should be supported with effective public services, adequate means of communication, and infrastructure facilities. These conditions will enable ASEAN peoples to work together effectively and efficiently in sustaining the ASEAN Connectivity, particularly people-to-people connectivity.
- 10. We are of the view that it is necessary to establish the ASEAN City Mayors Forum, taking into account the prevailing national laws and regulations in respective ASEAN Member States.
- 11. We propose to convene the future ASEAN City Mayors Forum periodically on voluntary basis to discuss substantial matters that have become common interest of ASEAN and joint efforts that shall be taken to address current challenges. In this regard, we concurred that a Working Group shall be established to take necessary steps to examine the formalization of the ASEAN City Mayors Forum, follow up the outcome of this forum, explore the areas of cooperation, and formulate a work plan of the ASEAN cities towards the ASEAN Community by 2015. For this purpose, we will therefore seek guidance from concerned institutions and support from the ASEAN Secretariat.
- 12. We express our appreciation to the City of Surabaya, Indonesia for the warm hospitality and excellent arrangement made for the Meeting and to all delegates for their valuable inputs and suggestions.





PHOTOS AND GALLERIES









































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PHOTOS AND GALLERIES









































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