



United Cities and Local Governments
Asia-Pacific



ANNUAL REPORT



United Cities and Local Governments
Asia-Pacific

ABOUT UCLG ASPAC

Asia and Pacific, Connecting the Dots through UCLG ASPAC

WITH thousands of different ethnicities and languages, the Asia-Pacific region is the world's most diverse continent. United Cities and Local Governments Asia-Pacific (UCLG ASPAC) connects the dots of those differences towards peace and prosperity for this biggest continent. UCLG ASPAC links more than 7,000 local governments in this region representing over 3.76 billion people –approximately half of the world's population, and it incorporates economically fast-developing countries such as China, India and Indonesia.

The Asia-Pacific is the most populous and the largest regional section of the wider global association, United Cities and Local Governments (UCLG), which is the amalgamation of three major organizations, namely the International Union of Local Authorities (IULA), the United Towns Organization (UTO) and the World Association of the Major Metropolises (METROPOLIS).

A Dynamic Platform for International Cooperation

UCLG ASPAC represents the plethora of cultures, values and ideas in the Asia-Pacific community. It engages in policy advocacy, capacity building and training, institutional development, and information and best practices sharing and replication. It is the united voice and champion of democratic local self-government, facilitating cooperation between governments in the Asia-Pacific region and beyond.

The UCLG ASPAC headquarters are hosted by the Capital City Government of Jakarta, Indonesia. Local governments and their associations are invited to share their views, hopes and expectations, as well as actions and innovation. Regardless of the size of the communities they serve, UCLG ASPAC strives to promote and establish these ideas on the world stage.

www.uclg-aspac.org



Secretary General in Wakatobi.



Kids at the Youth Recycling Contest at the UCLG ASPAC Expo (Surabaya, February 2014)

Cover

From the left: Haikou customs, women with traditional Vietnamese clothes and umbrellas, panoramic views of Christchurch (New Zealand), Indian traditional temple.

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MESSAGE FROM THE PRESIDENT



Governor Won after his appointment as the New President of UCLG ASPAC (Taipei, September 2014).



Discussion between Secretary General and Governor Won before MoU signing (Jeju, December 2014).



Farewell to Dr. Modi, who retired as former Immediate Past President (Taipei, September 2014).



DEAR Members and Partners,

We have concluded an amazing year, rich with accomplishments and events.

I have been very lucky to be able to meet you all at the start of my Presidency at the Congress in Taipei. With your help we will keep

having fruitful and pleasant meetings in the future.

During the last ten years we have seen the UCLG ASPAC community grow. Today it's stronger than ever. We would have never imagined to reach such a high participation from members.

We welcome 2015 by aiming at achieving our primary goals set for the years to come. We can start all together by creating and pursuing the Long Term Strategic Plan designed by UCLG ASPAC itself for the 2015-2020 period. Among the targets, we would need to tackle the main issues concerning Asia-Pacific.

Although some goals seem high and difficult to attain due to the sometimes uneven interest and focus of local governments, we should not forget that by looking at what are the common main priorities in the region, we can benefit from culture and geographical differences as the primary source of case study.

Jeju itself, the Province where I come from, has a training centre, Cifal Jeju.

UCLG ASPAC could consider developing some programs with Cifal Jeju in the future.

Jeju is also a member of the UNESCO Global Geoparks Network, and it is a UNESCO World Heritage Site. Its natural beauty at the same times lives side-by-side with Jeju's people commitment on nature and environment preservation. As a matter of fact Jeju's goal is to make its Province a greener place by transforming all energy resources into 100 % renewable energy by 2030.

For all these reasons, I believe Jeju can play an important role in raising UCLG ASPAC's voice at a global level. Jeju is also open to enhance networking and knowledge-sharing. It can interact with other local governments through training or exchange. We can help local governments with our experience and at the same time we can learn from others. This is important to strengthen relationships throughout Asia-Pacific.

I would be happy to share with members some ideas on how to develop further collaboration among local governments.

Once again I would like to express my gratitude to the members of UCLG ASPAC for choosing me as the new President. I will carry my responsibility with my whole heart until the end, by putting an effort in facilitating fruitful opportunities toward beneficial cooperation.

Won Hee-ryong

President, UCLG ASPAC

Governor, Jeju Special Self-Governing Province

MESSAGE FROM THE SECRETARY GENERAL



Community empowerment project in North Jakarta.



Indonesian President, Joko Widodo, former Jakarta Governor with Secretary General.



Secretary General with local residents from North Jakarta.



DEAR valued Members and Partners,

The year 2014 has seen many changes. We were delighted to witness the election of the Governor of Jakarta Capital City, our Co-President of UCLG ASPAC Joko Widodo, as the new President of the Republic of Indonesia. In

Indonesia he represents a new hope for local governments to be heard at a national level. And as another local government person in the World and Regional leadership he brings another valuable addition to our aspirations on behalf of the people.

New initiatives have been launched. Among these, in the effort to increase interaction between members and partners and to create long-term collaborative programs and projects, UCLG ASPAC has created three Working Groups and Three Standing Committees. The idea is to create more awareness of local government needs, enhance networking, knowledge sharing and collaborative projects as well as to reaffirm local government as the people's government.

2014 was also an important year to discuss the 2015-2020 Strategic Plan, which will put into effect what have been envisioned by members.

We made considerable progress against our annual strategy during 2014 and we are well positioned to take advantage of chances to make UCLG ASPAC more visible at a global level. Let's not waste the opportunity to make UCLG ASPAC's voice heard internationally.

It is for this reason that UCLG ASPAC believes in the importance to have its own initiative and contribution in the Localising Post 2015 Agenda. Its objective is to first, achieve a firm role of local government in the achievement of sustainable development. Second, is to have local Sustainable Development Goals especially dedicated to cities and other Local Governments. Local governments are close to the community and to the people. That's why it is important that we play an important role in this global agenda.

Our DELGOSEA Project continues to make progress. It recently held a Local Economic Development Training Forum in Hanoi and the Second ASEAN Mayors Forum will be held in 2015. UCLG ASPAC also started a project of integrated waste management in Wakatobi, which is the first attempt to becoming a model of Low Carbon Society.

Other Indonesian areas have also indicated interest and a former President of the Australian Local Government Association has offered to try and involve Australian Local Governments as resource connections to enhance this initiative.

I would also like to welcome our new members. This year Betio Town from Kiribati and Banda Aceh from Indonesia have joined the UCLG ASPAC's big family. We hope other cities become members in the near future.

After a survey conducted by the Secretariat, UCLG ASPAC could further explore the needs of cities and local governments across Asia-Pacific. Members may like to focus on topics such as women empowerment, minority inclusiveness, peace and city diplomacy, decentralization cooperation, training and climate change. They may also want to be engaged in alternative energy solutions and smart city development.

In the effort to increase the visibility of the needs of local governments in Asia-Pacific, UCLG ASPAC presents to all of you the 2014 Annual Report. It briefly highlights milestones on the road which the organization has travelled in the effort to increase local government's representation.

Starting from a continuous evaluation of mechanisms of UCLG ASPAC, to the implementation of local good practices, we will go ahead towards the strengthening of our organization.

Thank you so much to all our members for your support in 2014. We look forward to an impressive and beneficial 2015!

Happy reading!

Bernadia Irawati Tjandradewi
Secretary General, UCLG ASPAC

UCLG ASPAC PRESIDENCY AND EXECUTIVE BUREAU 2014-2016

President



Won Hee-Ryong

Representing East & Northeast Asia Sub-Region
Governor, Jeju Special Self-Governing Province

Co-Presidents



Felicity-Ann Lewis

Representing Women in Local Government
Former Mayor, Marion



Troy Pickard

Representing Pacific Sub-Region
President, Australian Local Government Association (ALGA)
Mayor, City of Joondalup



Ranjit Chavan

Representing Associate and International Organization Members
Director General, All India Institute of Local Self-Government (AILSG)



Dora Mani Paudel

Representing South and Southwest Asia Sub-Region
President, Municipal Association of Nepal

Co-Presidents



Basuki Tjahaja Purnama

(Host)
Governor, Jakarta Capital City Government



Syed Muhammad Asghar Shah Gillani

Immediate Past President
President, Local Councils Association of the Punjab-Pakistan (LCAP)



Chen Haosu

Founding President
President, Chinese People's Association for Friendship with Foreign Countries (CPAFFC)

Executive Bureau South & Southwest Asia Sub-region



Azmat Ullah Khan

President, Municipal Association of Bangladesh (MAB)



Mahin Limbu

Chairperson, National Association of Village Development Committee (VDC) of Nepal (Navin)

Secretariat



Executive Bureau East & Northeast Asia Sub-region



Li Xiaolin

President, Chinese People's Association for
Friendship with Foreign Countries (CPAFFC)



Chen Jianhua

Mayor, Guangzhou People's Municipal
Government



Wang Anshun

Mayor, The People's Government of
Beijing Municipality



Lung-Bin Hau

Mayor, Taipei City Government



Yasutomo Suzuki

Mayor, Hamamatsu City



Lee Sijong

President, Governors Association of Korea (GAOK)
Governor, Chungcheongbuk-do Province



Moon Dongshin

Mayor, Gunsan City

Executive Bureau Southeast Asia Sub-region



Hugua

Regent Mayor, Wakatobi
Regency Government



Nguyen Van Khoi

Chairman, Association of Cities of
Vietnam (ACVN)



Kriangkrai Phoomlaochaeng

President, National Municipal League of
Thailand (NMT), Mayor, Yangtalad Municipality



Say Kosal

President, National League of Communes/
Sangkats (NLC/S) of Cambodia

Executive Bureau Pacific Sub-region



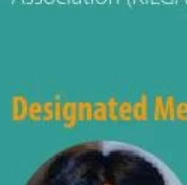
Lawrence Yule

President, Local Government New Zealand
Mayor, Hastings District Council



Romano Reo

Mayor, Betio Town Council
Chairman, Kiribati Local Government
Association (KILGA)



Tamotsu Okamoto

Chairperson the Board of Director, Council
of Local Authorities for International
Relations (CLAIR) of Japan

Designated Member

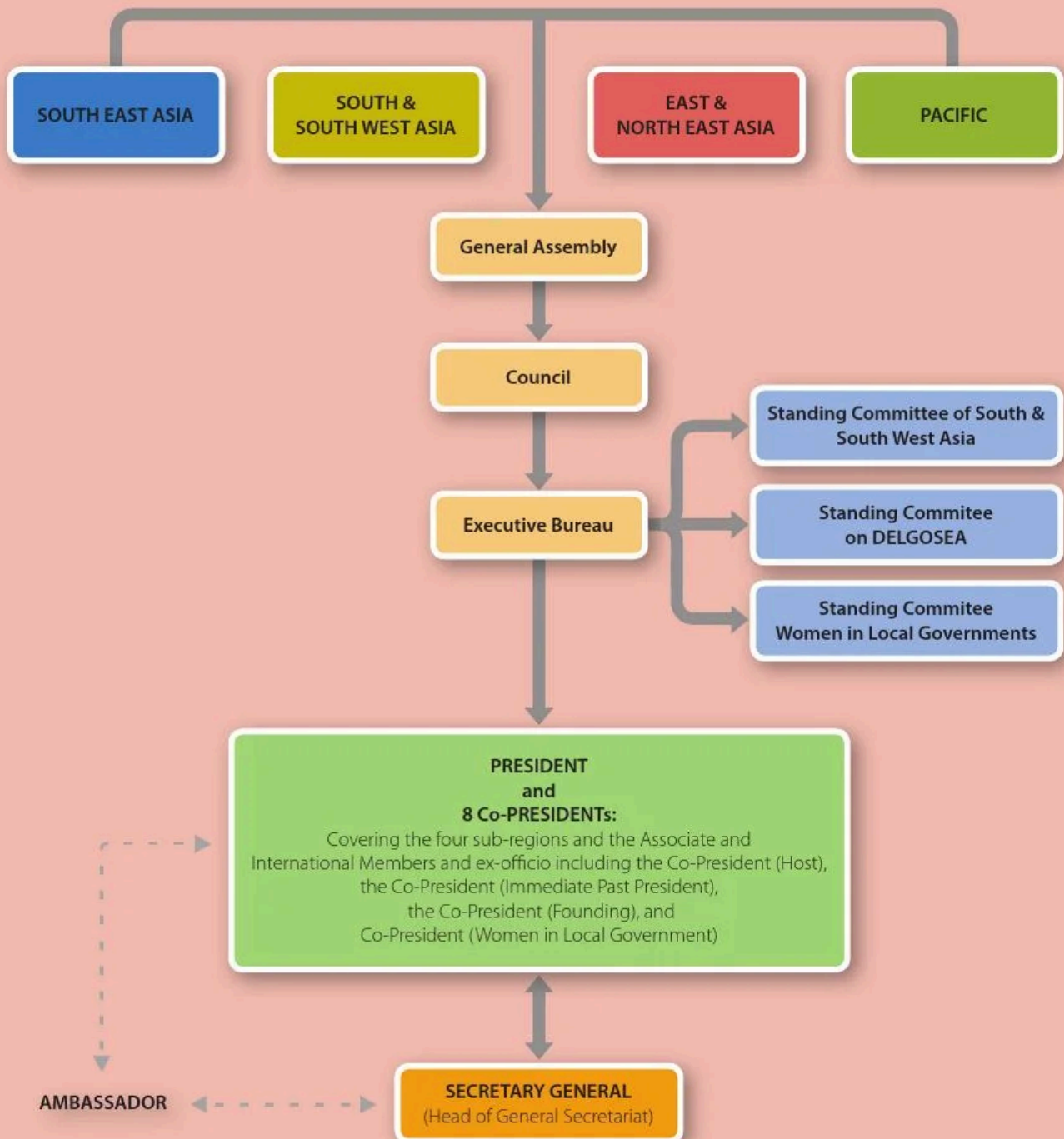


Tamotsu Okamoto

Chairperson the Board of Director, Council
of Local Authorities for International
Relations (CLAIR) of Japan

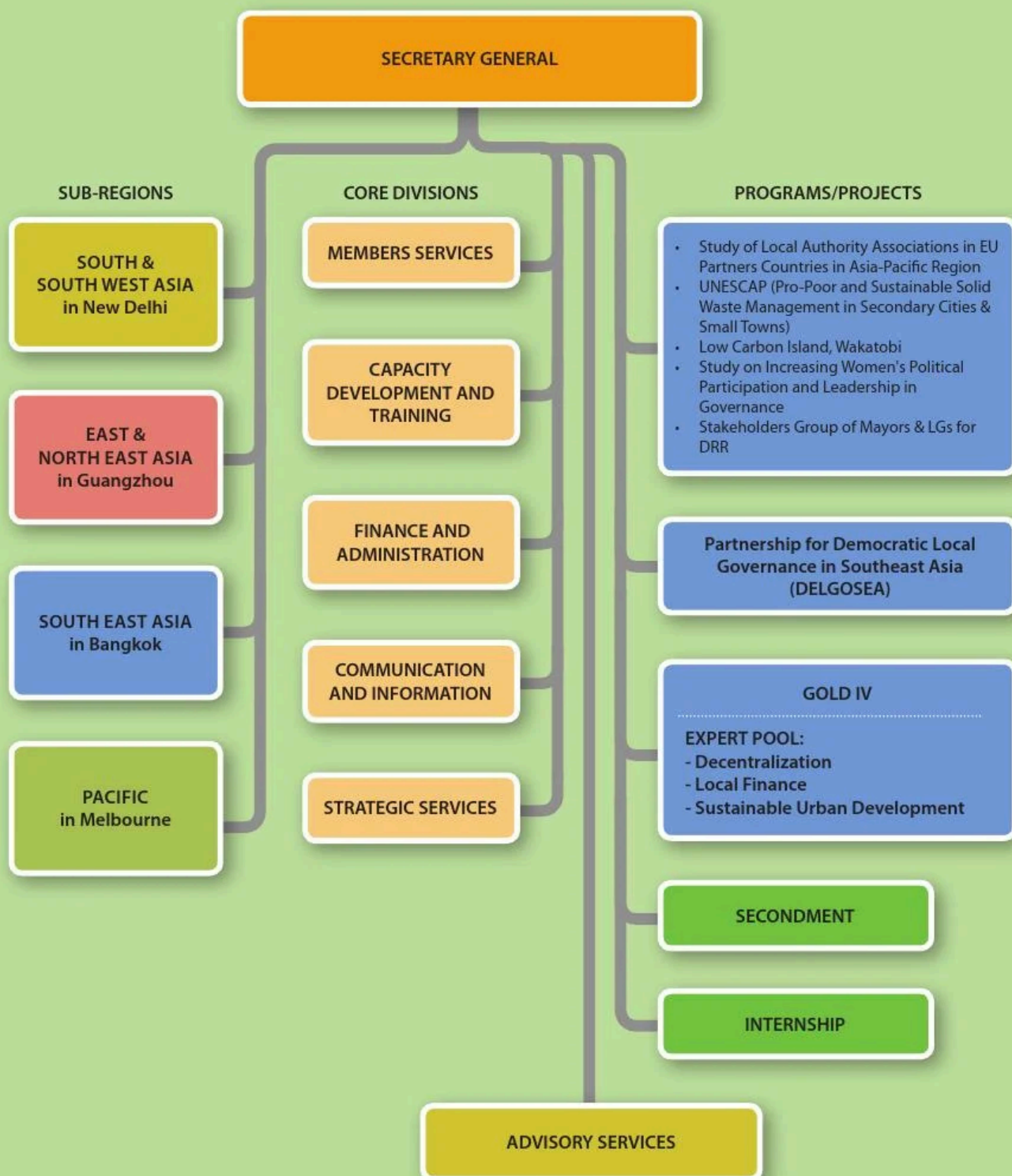
STRUCTURAL DESIGN

UCLG ASPAC Organization





Secretariat team members posed in front of the City Hall of Jakarta, host of the Secretariat.



PRESIDENT ACTIVITIES AND HIS LEADERSHIP



Smiley gesture performed by UCLG ASPAC Secretariat and Jeju Local Government during the courtesy visit to Jeju (December 2014).

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Increased involvement by members and participation in meetings, working groups and committees is necessary. Many benefits can be generated by the activities and the issues such activities deal with need to remain relevant so that they will be attractive for members.

MoU between UCLG ASPAC and UNITAR CIFAL Jeju

UCLG ASPAC President Won also invited the UCLG ASPAC Secretariat to Jeju Island to discuss and share issues and concerns of ASPAC and UCLG World. At the invitation of President Won, Secretary General Dr. Bernadia Irawati Tjandradewi and four staff members came to Jeju for a 4-day schedule.

In the meeting with Governor Won, Secretary General Dr. Tjandradewi explained the UCLG ASPAC 'relevant items and 2015 agenda' to the President, while he shared with her about Jeju's major plan, which is to convert Jeju into a carbon-free island by 2030 with ongoing action toward that goal.

After the meeting, representatives of UNITAR CIFAL Jeju and UCLG ASPAC Secretary General executed an MOU agreement on training cooperations. Before departing for Jakarta, the UCLG ASPAC Secretariat's staffers had a chance to visit Jeju's major project sites, such as the Smart-Grid Center and WindFarm.



Vice Governor Jeongha Park, representing the President at the UCLG Council Meeting in Haikou (November 2014).

Attendance at UCLG World Council Meeting in Haikou, China

Vice Governor Jeongha Park of Jeju Special Self-Governing Province attended the Haikou UCLG World Council Meeting on November 25, 2014 on behalf of UCLG ASPAC President Won Hee-ryong, Governor of Jeju Province.

Vice Governor Park provided comments on UCLG ASPAC issues and Jeju's activity in terms of UCLG Training and Cooperation.

In his message, he introduced a special capacity-building training program in areas of environment and tourism for UCLG ASPAC members, to be provided by Jeju Special Self-Governing Province with the support of UNITAR (United Nations Institute for Training and Research) Cifal Jeju.

The training program will include approximately 30 local government officials in total, over two sessions. It was emphasized that training should be followed by an assessment of the content and subsequent action.

Jeju's Activity

As one of the Pilot Cities for Culture initiated by UCLG Committee on Culture, Jeju Special Self-Governing Province, participated in the Committee Meeting held in Buenos Aires from 29 September to 3 October 2014, where it presented on Jeju's culture. Following selection as a pilot city in June 2014, Chairperson Catherine Cullen of UCLG Committee on Culture visited Jeju Island for inspection in preparation for a new Agenda 21 for Culture. Her inspection of Jeju's overall cultural activity will be introduced at the Culture Summit Meeting to be held in March 2015 in Bilbao, Spain.

As an Official Development Assistance (ODA) Program, Jeju government officials including Executive Director Jin-Seok Kim visited Timor-Leste and delivered official equipment to Aileu District Local Government on October 1. He also suggested a training program for one or two government officials as part of UCLG ASPAC Capacity Building. Engagement between Jeju and Timor-Leste is expected to open the door for Timor-Leste to join UCLG ASPAC.

Jeju has also been active in promoting UCLG ASPAC in various occasions.



Women divers gathering in Jeju island.



Jeju government officials visit to Timor Leste (October 2014).

PRESIDENT'S VOICE



Won Hee-ryong
UCLG ASPAC's President
and Governor of Jeju Province, South Korea

UNITAR CIFAL Jeju regularly provides training on green growth, waste treatment and human security among other issues. Since 2010, it has had nine workshops and seminars with over 570 participants from the Asia region.

Beginning in 2015, Jeju province plans to offer seminars to ASPAC members on disaster risk reduction and the environment. Each program will extend an invitation to 15 government officials from the Asia-Pacific region.

UNITAR CIFAL Jeju will oversee this training. To continually improve the quality of and participation in regional training, the Secretariat will research the available training organization to compile these resources.

Best practice and case studies from local governments can be shared through a field study or a database that can be set up by the Secretariat. Where possible, some expenses can be divided between participating cities and the host.



Jeju most famous panoramic views.

SECRETARY GENERAL IN ACTION

2014 IN REVIEW



Medal presentation to Ambassador Fauzi Bowo, former Governor of Jakarta (Berlin, November 2014).



MoU signing between UCLG ASPAC and CIFAL Jeju (Jeju, December 2014).



Left to right: Anne Gibson (Local Government New Zealand), Dr. Felicity-ann Lewis (former President of Australian Local Government Association) and Secretary General (Taipei, September 2014).

Asia-Pacific: Largest Region, Big Aspirations

UCLG-ASPAC's Secretary General, Dr. Bernadia Irawati Tjandradewi, utilized several platforms to discuss and champion the interests, perspectives, and needs of the Asia-Pacific region's cities and local governments at the international level. Together with Mayor Ferdinand Abesamis, Vice-President of the League of Municipalities of the Philippines, Dr. Tjandradewi represented Asia-Pacific at a dialogue meeting held in Turin, Italy, on localising the UN's Post-2015 Development Agenda. Her involvement in the Post-2015 process began when she was appointed by UCLG as an advisor for an on-line discussion organized by the Global Task Force – a multi-partnership of different agencies initiated by UCLG. The dialogue highlighted that issues of equality need to be urgently addressed by the region.

As keynote speaker during the conference on "Municipal Partnerships in Asia" held on 17-18 November 2014 in Berlin, Germany, the Secretary General shed light on the characteristics and importance of the region, as well as emphasized the need for connectivity amongst cities and local governments to promote harmony and prosperity.

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Growing economic inequality, signals that leaders, in their commitment to make their cities prosperous, must also work harder in promoting human-centric approaches to address urban challenges

Learning is Crucial, Implementation is a Must

A strong relationship between cities and local governments is dependent on the members of UCLG ASPAC and how they transform the lessons they learn from one another into concrete and useful actions. To meet the objective, UCLG ASPAC devised the Long Term Strategic Plan 2015-2020 which outlines clear and viable targets. Among others, this includes ensuring that at least 20% of the next council in 2016 are represented by women, and that all countries in the Asia-Pacific region become part of the network. Initial talks with Vientiane, Laos, as well as the UCLG ASPAC President's efforts to engage Timor Leste suggest that this goal can be attained sooner than later.

Representing Asia-Pacific at Statutory Meetings

Full participation in Statutory Meetings by the Executive Bureau and members of UCLG ASPAC is a reflection of the organization's unity and vitality. While it remains the ideal, several challenges cannot be avoided from limiting the number of partners during the meetings, particularly from less developed countries. In spite of these, the active engagement of members has not waned and indeed, the UCLG Council Meeting which took place from 23-26 November and was hosted by Haikou, China, was successful in increasing the visibility of UCLG ASPAC and the region it represents to the world.

Good Partners is Vital for Ensuring Growth

Good and strategic partnerships are essential for our institutional growth. Maintaining existing partners is crucial. Among these, the Konrad-Adenauer-Stiftung (KAS) office in Manila and Cities Development Initiative for Asia (CDIA) renewed its cooperation with the organization to enhance the DELGOSEA program and several capacity-building initiatives, respectively. Closer ties with the Federation of Canadian Municipalities (FCM) has also developed and resulted in the much needed establishment of an advanced database.

The pursuit of new partners has led to greater contribution and involvement in the different activities of UCLG ASPAC by other organizations. OXFAM supported the Local Economic Development (LED) program, while UN ESCAP was a key collaborator in implementing an integrated resource center for solid waste management project in Indonesia.



Secretary General with Mayor Chen Jianhua, Mayor of Guangzhou and Co-President of UCLG.

Achievements Built on Teamwork

The team at the Secretariat has steadily grown – composed of talented individuals and united by a solid and strong belief in UCLG ASPAC's mission. Steered at the helm by the Secretary General, the number of staff members has doubled since Dr. Tjandradewi took up the position, creating new posts to improve the operational efficiency of the Secretariat. Similarly, a new program section – to focus on tangible results in the ground– was developed to provide more benefits and cater to the specialized needs of its members. Dr. Tjandradewi explained that these would be supplemented by concrete projects and long-term programs that will ensure those lessons learned will be executed to improve people's lives and that the fruits of development will be enjoyed by society.

Branding and Building Image to Raise Visibility

As the largest network of local governments, UCLG ASPAC should be at the forefront of all relevant affairs. Engagement of UCLG ASPAC in preparing for the future has been made effectively. The Secretary General was invited by UN ESCAP to a panel meeting to prepare the next agenda for the Asia Pacific Urban Forum. The Forum will be combined with the Preparatory Meetings for Habitat III to be hosted by the Government of Indonesia.



Visit by Secretary General to society empowerment project in North Jakarta.



Secretary General delivered a speech at the opening of the Asia-Pacific Symposium on Global Citizenship in Changwon (October 2014).

Publications, training materials, and other communication channels of UCLG ASPAC have been improved, not only in terms of content, but also design and layout. The plan for restructuring the website will begin in 2015.

Positively Transformed by Challenges

Challenges in 2014 were close at hand. However, efforts to face them along the way made UCLG ASPAC stronger and resilient. The major challenges encountered over the year include: high turnover of staff members of the Secretariat, limited resources for members from less developed countries to participate in world activities, language barrier for contributing to debate, and changes in key personnel in the host city, Jakarta.

UCLG ASPAC remains optimistic that only when we work together, the stones along the streets in our journey will not be hard enough to get through. There are Asian models of development that have worked well; there were also successful Western models that have been adjusted for the Asian contexts and cultures. Thus, it may not be wholly naïve to suggest that development can take a shorter and less arduous journey compared to the past, given the excellent examples available across the region. Together, let us appreciate what has happened in the past, and keep up our good work in the years to come.



Secretary General at the 5th High-Level Seminar on Environmentally Sustainable Cities in Surabaya (February 2014).

SUB-REGION ACTIVITIES

இதயத் வரை இதயத்வரேத் வர்தா



Federation of Sri Lankan Local Government Authorities (FSLGA) launched a Local Economic Development (LED) project in the North Central Province in Sri Lanka supported by the Commonwealth Local Governments Forum (CLGF) and the United Kingdom Department for International Development (UKDID).

<http://www.fslga.lk/programs/details/21>



UCLG ASPAC members participated in a Commonwealth Local Government Forum (CLGF) consultative meeting in Colombo, Sri Lanka. The meeting gathered high-level decision-makers working in local government in South Asia with the aim of exchanging good practices on decentralisation and LED and to identify common regional priorities in the South Asian Association for Regional Cooperation (SAARC).

<http://www.news.lk/entertainment/photo-gallery/55-commonwealth-local-government-forum-2014>

உருசியத் துருவத் நகரத்திற் உருசியத் துருவத்



Guangzhou International Award for Urban Innovation 2014 granted awards to one city in each of the continents in recognition of local urban initiatives.

<http://www.guangzhouaward.org/en/index.html>



5th UCLG ASPAC Congress in Taipei facilitated discussion about the Long Term Strategic Plan 2015-2020 and emphasised UCLG ASPAC significance as a knowledge-sharing platform, a network and a source of support to strengthen local government.

<http://www.uclg-aspac2014taipei.org/>



3rd General Assembly of the World e-Governments Organization of Cities and Local Governments (WeGO) in Chengdu, China brought together decision-makers from a diversity of backgrounds to discuss the challenges and success stories of municipal e-Government.

<http://www.we-gov.org/>



2014 Korea Heart to Heart (K2H) program, facilitated by the Governor's Association of Korea, has been designed to foster understanding and exchange culture/knowledge among future decision-makers from around the world.

<http://www.gaok.or.kr/eng/>

SUB-REGION ACTIVITIES

South East Asia



A workshop in Siem Reap Province, Cambodia, hosted by the Cambodia's National League of Local Councils (NLC) and supported by the Federation of Canadian Municipalities (FCM) allowed sub-national governments to share their Local Economic Development (LED) project experiences with other regional bodies. "The LED projects have encouraged local leaders to develop their vision to promote the livelihood of the people," said Mr. Say Kosal. <http://www.fcm.ca/home/programs/international/our-programs/municipal-partners-for-economic-development/cambodia.htm>



A workshop in Hanoi, Vietnam, organised jointly by UCLG ASPAC, OXFAM, FCM and the Rockefeller Foundation within the DELGOSEA framework attracted more than 70 participants from local governments, private sector, civil society and academics dealing with development in the South East Asia region. The workshop discussed "Enhancing Inclusive LED and Good Local Governance in ASEAN Economic Community (AEC) 2015: Towards Inclusive Growth, SMEs Development, and Women's Economic Leadership". <http://www.delgosea.eu/cms/layout/set/print/News/Hanoi-Workshop-Local-Economic-Development-in-a-Time-of-Change-for-ASEAN>



DELGOSEA conference in Bangkok facilitated discussion about the role and function of local government in ASEAN. Speeches and panel discussions about decentralisation, decision-making and governance took place, and DELGOSEA was able to set up decision-making processes to facilitate its transition from a EU-supported project to an independent one. <http://www.delgosea.eu/cms/News/Bangkok-Conference-5-Years-ASEAN-Charter>

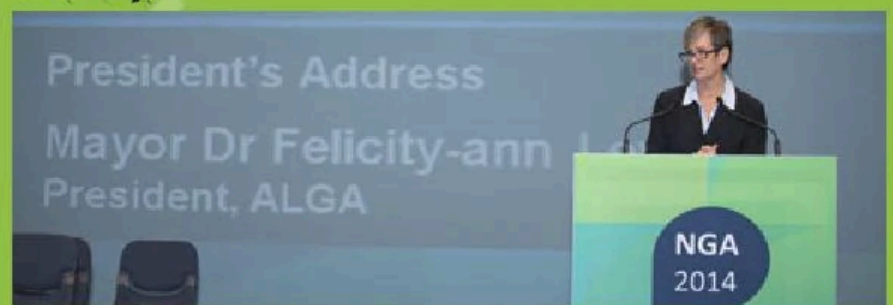


The Royal Thai Government collaborated with the United Nations Office for Disaster Risk Reduction (UNISDR) to organise the 6th Asian Ministerial Conference for Disaster Risk Reduction in Bangkok in May 2014. The conference addressed the need to strengthen local government and develop cooperation with other stakeholders including national government to build resilience in the event of a disaster. <http://6thamcdrr-thailand.net/6thamcdrr>

Pacific



The 5th High-Level Seminar on Environmentally Sustainable Cities was conducted in Surabaya, Indonesia by the Governments of Indonesia, Japan, Cambodia, the USA and the ASEAN group. The seminar highlighted the importance of networking and exchanging best practices and made general policy and legal framework recommendations such as incentive programs in order to produce investor-friendly project developments. <http://hls-esc.org/node/18>



The 20th National General Assembly (NGA) of Local Government in Canberra offered a significant opportunity for more than 800 Australian local government representatives, experts and elected officials to discuss issues facing councils. The theme of the NGA was Getting Down To Business, reflecting renewed focus across all levels of government following the election of a new Federal Government in September 2013. The NGA enabled the ALGA to develop policies for the coming year based on the discussion and agreed national positions. <http://alga.asn.au/?ID=12273>

STRATEGIC PLAN 2015-2020: BUILDING GOOD GOVERNANCE AND EFFECTIVE LOCAL GOVERNMENTS



Active women participation in local planning in Banda Aceh, one of key elements of good governance.

Re-shaping the missions and strategies of the organization, the Strategic Plan stands to strengthen its position and function as the canopy of local governments in Asia Pacific. The plan mapped the strength, weakness, opportunities and challenges of UCLG ASPAC as the foundation for the development of future strategies.

The Strategic Plan 2015-2020 highlights the need to put global and regional agendas and national commitment into effective local implementation through strengthening the institutional and leadership capacity of the local governments associations at national level. Capturing the opportunity arise from the regional economic integration in South-East Asian countries is also an important strategy underlined in the Strategic Plan.

UCLG ASPAC aspires to become a trusted support platform capable of helping cities and local governments build their own solutions to local development challenges. For this purpose, a strategic plan for 2015-2020 is prepared to provide guidelines and stimulate the needed improvements toward the fulfillment of UCLG ASPAC's vision and missions.

This plan takes into account members' responses to an online need assessment survey conducted in the first quarter of 2014. Local governments envision UCLG ASPAC as a vehicle and facilitator for capacity building, knowledge sharing, and decentralized cooperation amongst cities and local governments within the region and beyond through the largest umbrella of UCLG.

The Strategic Plan 2015-2020 puts the importance of building resilient cities and key approaches were identified including connectivity, networking, civil society and private sector engagement, regional consultations, program and project management. Furthermore, strategies to execute the plan were outlined with specific targets and performance indicators to measure the achievement of said plan. This will help to guide and monitor implementation.

This five-year strategic plan is one of the breakthroughs this year for UCLG ASPAC. The work of the plan will be continued next year to obtain more input from members as well as partners. Both members and partners were very supportive, acknowledging that it will enhance and leverage the organization.

TOWARDS DISASTER RESILIENCE: PREPARE FOR SENDAI

Local governments are the frontline when dealing with disaster relief and are the key player to build local resilience. In this sense, promoting their roles and contributions becomes more crucial to minimize the consequences of natural disasters. UCLG ASPAC is therefore actively engaged in Disaster Risk Reduction (DRR) and the formulation of Hyogo Framework for Action 2 (HFA2) 2005-2015 which will be globally adopted in Sendai in March 2015.

An agreement with UNISDR in 2013 was signed endorsing the support of UCLG ASPAC as the coordinator of the Stakeholder Group of Mayors and Local Governments for DRR in Asia. UCLG ASPAC organized a Pre-Conference of Mayors and Local Governments during the 6th Asian Ministerial Conference on Disaster Risk Reduction (AMCDRR) in June 2014 in Bangkok. The meeting discussed the various inputs for the Post 2015 Framework for DRR and the Voluntary Statement of Mayors



Baiturrahman Mosque in Banda Aceh after tsunami.

and Local Governments to the 6AMCDRR. These conclusions from the pre-conference were included in the Bangkok Declaration and Asia Pacific input for the HFA2.

The successor of HFA emphasizes the principle of risk sensitive development as the cornerstone to building the resilience of nations and communities, and achieving sustainability. There are eight priority areas, one of which is the need to promote local level action. This reflects the global recognition of local governments' crucial role in enabling resiliency. The position of UCLG ASPAC is therefore more strategic considering its wide network of local governments in the region.

As the importance of local governments' function becomes more pervasively acknowledged, the need to build their



Left to right: Indonesian Vice President Jusuf Kalla, Banda Aceh Mayor Illiza Sa'aduddin Djamal, Indonesian Co-ordinating Minister of Human Development and Culture and the Secretary General (Sendai, March 2015).

capacity is also apparent. UCLG ASPAC promotes Local Government Self-Assessment Tool (LG SAT) as an assessment tool for local government in DRR. It helps local authorities to set baselines, identify gaps, and plan actions as well as measure the results over time.

Training for LG SAT was conducted with the Provincial Government of Jakarta which was determined useful in raising the awareness of board officials as well as to enhancing their knowledge on the issue of local resilience. Engagement with the Indonesian National Board for Disaster Management (BNPB) as well could enable UCLG ASPAC to reach other local disaster boards in the country. Additionally, regional training of LG SAT in the Asia-Pacific region is planned for all local governments as part of the commitment.

LOCALIZING POST 2015 AGENDA



Mayor Hugua of Wakatobi comments on the Localizing Post 2015 Sustainable Development Goals (Taipei, September 2014).

UCLG ASPAC has joined a global task force to advocate the role of local governments in the Post 2015 Sustainable Development Goals (SDGs) agenda. As the Millennium Development Goals (MDGs) is coming to an end, the United Nations is currently preparing for the successor of the MDGs. The concept of SDGs is being discussed as the Post 2015 framework of development goals and UCLG ASPAC intends to bring the voice of local governments in the global discussion of Post 2015.

On the global platform, 17 Goals of Post 2015 were identified in which local governments need to participate. UCLG ASPAC has to be strategic in positioning the organization, since the

scope of its goals is extensive. Dr. Felicity-Ann Lewis from the Australian Local Governments Association (ALGA) emphasized the need to assess the alignment of Post 2015 goals with the Strategic Plan of the organization. She also advised UCLG ASPAC to identify specific key areas to focus on, due to the limited resources of the association.

Further discussion with members has been planned in order to obtain more input for the Post 2015 Agenda. In addition, these global goals of Post 2015 will be incorporated in the Strategic Plan of UCLG ASPAC.

“

Hugua
Mayor of Wakatobi

Significant Impact

The strength of UCLG lies on being the largest local governments association in the world with UCLG ASPAC as its biggest regional section. It addresses important issues like climate change, MDGs target achievement and sustainable development. It devises strategies for the long term and combines practice and academic aspects. This gives all the members and Mayors deep understanding of both practical and ideological thinking.

STRATEGIC PARTNERS HELP STIMULATE THE PROGRESS

TO expand the work of UCLG ASPAC, engagement with partners was deepened in 2014. Official engagement involved the signing of the cooperation agreements with strategic partners. The main purpose of cooperation is to strengthen local governments and the scope of cooperation varies depending on the focus area of partners.

Cities Development Initiatives for Asia (CDIA)



From left to right: Syed Gillani, Secretary General, Bernhard Dohle from CDIA, and Dr. Jatin Modi.

A supplementary agreement with CDIA was signed to amend the previous Memorandum of Understanding (MoU) in 2009. The agreement highlights several key areas of collaboration in developing the UCLG ASPAC mid to long-term strategic plan, the financing program for cities, policy dialogue and projects for LGAs, the dissemination of best practices, the biannual monitoring and evaluation of capacity building interventions, as well as fundraising projects for Asian cities, local governments and national associations.

United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP)

To promote sustainable solid waste management, UCLG ASPAC agreed to support the "Pro-poor and sustainable solid waste management in secondary cities and small towns" project conducted by UNESCAP and Waste Concern, Bangladesh. The project is in line with the current solid waste programs in the association. Therefore, joint cooperation will provide mutual benefit for both organizations. This initial partnership with UNESCAP will be enhanced to broaden the scope of work in assisting local governments to deal with current and emerging challenges of development in the Asia-Pacific region.

OXFAM



DELGOSEA's LED Training co-organized with OXFAM and FCM (Hanoi, December 2014).

As the new partner of UCLG ASPAC, OXFAM provided significant contribution for local economy development programs in 2014. The organization expressed interest in working with UCLG ASPAC to build the Asia Pacific Local

Economy Network, with one of its activities being a joint training on December 2014. OXFAM has an Asia Development Dialogue program, which is in line with the concept of the network. Therefore, this joint cooperation will be highly beneficial to accelerate the achievement of the main objectives of the programs.

Federation of Canadian Municipalities (FCM)



Training at the Secretariat Office, facilitated by Laurent Mougeot from FCM.

FCM supported UCLG ASPAC in developing local economy in the Asia-Pacific region. It supported the Local Economic Development (LED) training in Hanoi by sharing resources to mobilize delegates from Vietnam and Cambodia as well as to provide trainers for the module of trade management. Future joint activities were planned with the aim to enhance the local economic development network established during the training. FCM also supported the creation of database of the Secretariat.

UNITAR CIFAL JEJU

In their effort to build local government capacity, both UNITAR CIFAL Jeju and UCLG ASPAC signed an agreement to develop joint programs in various areas including capacity development and training activities. Environmental sustainability and tourism would be some of the focus issues to be highlighted in the cooperation. However, other possible thematic issues would also be explored to expand the partnership.

Konrad Adenauer-Stiftung (KAS) Manila



DELGOSEA Regional Workshop facilitated by KAS Manila (Vientiane, July 2014).

KAS has been a long-time partner of UCLG ASPAC and both organizations have worked together to implement activities under the framework of DELGOSEA. Although the funding from the European Union (EU) for DELGOSEA finished in 2012, KAS Manila continued its support for the program by providing resources for the implementation of activities. An agreement is signed every year that describes the work plan and the program budget for the following year.

ENGAGING THE YOUTH THROUGH INTERNSHIP



Secretariat team with interns.

THE interns came from a variety of educational backgrounds, from international relations to public administration, to urban planning and social culture. They were assigned to different divisions including Strategic Services, Communications and Information, and Member Services to support the work of the Secretariat.

All interns mentioned that the internship program enriched their knowledge and provided new skills for them to further pursue work in an international organization. They claimed it would be beneficial for their career, the fact that UCLG ASPAC is a large organization dealing with local government affairs. Furthermore, they were certain that the organization has great potential to grow due to the promising role of local governments in the development process.



Ran Yagasa from Japan
Graduate School of International Relations,
International University of Japan (IUJ)

The two months I spent in Jakarta was full of invaluable lessons from the field which I most desired, and gave me an opportunity to ponder what it really is to bring people in the driver's seat of development, how we should bridge the gap between theory and practice, and how global issues can effectively addressed by the local initiative. I thank UCLG-ASPAC for clarifying my future path, stimulating my interest and accepting me with heart-warming welcome and occasional laughter over sliced fresh mango.

Youth as the Agent for Change

Engaging the youth as the agent for change has been optimized. Dedicated interns from various countries joined the Secretariat and interacted with members in Indonesia. In 2014, more than 10 interns were trained in UCLG-ASPAC through participation and assistance in the various projects. Proper screening system applied by the Secretariat made the program effective, as an applicant's interests and abilities were thoroughly considered. UCLG ASPAC has a role to provide a platform for responsible, young people to shape the development of the urban future they want and themselves be the agents of change.



Zhou Fang from China
Master Cultural Institutions Management,
Sciences Po Lille, France

During my internship at UCLG ASPAC, I gained many practical skills necessary for future internships as well as my career, including negotiation, communication, writing and editing publications, and cooperation with partners and members of UCLG ASPAC. I met many new people from different countries and expanded my network since I was involved in the 5th UCLG ASPAC Congress in Taipei.

From the program, I found my strength and curiosity to focus more in the Asian culture for sustainable development. Regarding this huge benefit, I am personally more than happy to provide assistance for the organization. I would be grateful if interns could be involved in the branding and brainstorming of strategy for the organization. This would provide us with more knowledge and opportunities to support.



Sairindri Gita
Undergraduate Degree, International
Relations, Bilkent University, Ankara, Turkey

Being an intern in UCLG ASPAC was such a great experience for me and my future study plan. I was assigned to be an intern in Member Service Division and handling with database system of all the members. There I learned to do some correspondence with some of the members and it gave me opportunities to practice my communication skills and to learn more about how the structures work within the local governmental systems in general.

The people in UCLG ASPAC were also really helpful in assisting me to do my work. Not only did they help me with the work itself, but also the strategies to work together with other people.

The opportunities that I gained are varied starting from the professional skills such as handling the database, proposal writing, presentation making etc, and I also had the chance to find out more about my passions in the field as I discovered more branches of studies and areas during my internship period. It was really such an honor to be an intern in UCLG ASPAC.

PARTNERSHIP FOR DEMOCRATIC LOCAL GOVERNANCE IN SOUTHEAST ASIA (DELGOSEA)



Small shop of products made by recycled materials in Kupang, East Nusa Tenggara Province, Indonesia.

UCLG ASPAC is interested in promoting networking and knowledge sharing among local governments in the South East Asian region. Through the Partnership for Democratic Local Governance in Southeast Asia (DELGOSEA) program, which has been implemented since 2010, local governments can meet and learn from their peers as well as other stakeholders such as national governments, academia, media and civil society organizations.

The program has established an informal network involving various stakeholders from different backgrounds in ASEAN. The main activities of the network are related to best practices sharing, dialogue and advocacy for good governance, decentralization and other local government issues.

In 2014, the program has seen several highlights starting from January 2014 at the Bangkok Conference on Five Years of ASEAN Charter. The conference emphasized the need to empower local actors in the attempt to realize the regional agenda of the ASEAN Community in 2015. The establishment of an Advisory Board for DELGOSEA and the first meeting of the Board occurred during the conference to support as well as strengthen the structure of the network. In addition, a parallel session for discussion among members of Standing Committee of DELGOSEA was organized to form the national steering council in each country and to coordinate the upcoming works of the network. The meeting delivered several recommendations to be followed up by the ASEAN Secretariat representatives.

Following the success in Bangkok, DELGOSEA continued its efforts to engage with ASEAN by participating at the 5th High Level Seminar for Environmentally Sustainable Cities in February 2014. The event took place in Surabaya, Indonesia. UCLG ASPAC chaired the session about governance and brought members of DELGOSEA to the meeting. The session underscored the importance of local governments in developing partnerships and shared the experiences of DELGOSEA to ASEAN member states.

This opportunity allowed the program to be highlighted as one of the best practices of decentralized cooperation. The value of governance and peer-to-peer learning was included in the framework of environmentally sustainable cities to denote their contribution in supporting the implementation of the concept.



Dr. Peter Koeppinger
Former Country Director Philippines of
the Konrad Adenauer Foundation (KAS)

Governance has to be local, otherwise is not real. So I was very pleased to have the opportunity to work with UCLG ASPAC. It really has an impact on the life of people in their countries. It's needed for development. UCLG ASPAC has also a wonderful partnership with other foundations. I really hope that UCLG ASPAC will expand its coverage in the region.

In conjunction with the seminar, UCLG ASPAC also organized a Green Expo, which network was involved in as part of its promotional activities. The network conducted a regional workshop in Vientiane, Laos on July 2014 to discuss the issue of ASEAN Economic Community (AEC) 2015. A draft country roadmap was delivered at the meeting explaining the contribution of each member in preparing local governments for AEC 2015.



DELGOSEA project in Chiang Rai City, Thailand.

In addition, the election of chair and co-chair of DELGOSEA network as well as the Standing Committee was held with concern to the change of personnel from the organizations of the network. The network consists of 2 levels of membership, the national steering council and the regional body of DELGOSEA.

Each level has a coordinator or chair and different functions and roles. The national council would be represented by 2 members in the regional level to coordinate and discuss the activities in the whole network.

This mechanism is in place to ensure coordination and correlation between all levels of members. Furthermore, the linkage between the network structures and the Standing Committee was also created by assigning the Standing Committee member in the position of secretary for the national council. It is expected that the network will have a more robust and sustainable body to dedicate to its programs.

Having elected the new coordinator, DELGOSEA organized its first training in Hanoi in December 2014. With the theme of Local Economic Development (LED) and Good Governance, the event engaged several partners, which are FCM and OXFAM. This joint activity succeeded to attract more than 70 participants from different backgrounds including local governments, national governments, civil society organizations as well as private companies. The concept emphasized the inclusiveness of local economic development, looking at the Small and Medium Enterprises (SMEs) as the entry



Chom Chao Market, Cambodia.

point to prepare for the AEC 2015. Roadmap of SMEs and LED network establishment were delivered as the main output of this event to be followed up by UCLG ASPAC. The LED network will be embedded in the UCLG ASPAC constitution aiming to enhance the capacity of the association.

DELGOSEA will continue its activities on knowledge sharing and advocacy, with the support of UCLG ASPAC and other partners to strengthen its network in ASEAN. On the issue of good governance, the network attempts to develop local governments' capacity as well as improve governance in the region for the sustainability of local development.

PROMOTIONAL ACTIVITIES OF UCLG ASPAC AT PARTNERS' EVENTS

IN 2014, UCLG ASPAC has made promotional activities and contributions at various events organized by partners, including two Urban Nexus Workshops of UN ESCAP, WeGo Congress in Chengdu, and Municipal Partnership with Asia in Berlin as well as the Better Air Quality (BAQ) Conference of Clean Air Initiative.

Urban Nexus and Integrative Resource Management

UCLG ASPAC has generated discussion about collaborative governance in the provision of urban public services at the Urban Nexus Workshops organized in Da Nang, Central Vietnam, in June 2014 and in Ulaanbaatar, Mongolia, in November 2014.

Managing rapidly growing cities and their urban regions is one of the most critical challenges facing Asia and the Pacific, and this is especially so with regards to the relationship of urban development policy and natural resources. In recent years, it has become evident that many countries in the Asia-Pacific region are particularly vulnerable to energy and food price volatility. Of all natural resources, energy, water and food are the most essential to sustain development efforts – but they are also the most vulnerable to future demand.

Water, energy and food are closely interconnected, forming what can be referred to as a possible opportunity for an urban 'policy nexus' which integrates urban planning and resource management within and across urban boundaries. It is crucial,

in this context, to engage municipal and regional actors and utilities towards more integrated planning and management of the nexus sectors for the realization of sustainable urban futures. There is an urgent need to change the way economies and resources are managed which takes into account current and especially future consumption and production patterns in cities and urbanizing regions.

One example of best practices shared at the Workshop is the collaboration by three local governments of Special Province of Yogyakarta (DIY), Sleman and Bantul (locally known as KARTAMANTUL). This best practice has been transferred to Thailand through DELGOSEA.

UCLG ASPAC also contributed during the Replicating and Up-scaling of the Urban Nexus at Regional Level session by presenting "Lessons learnt of DELGOSEA programme in terms of promoting good governance in cities."



Ulan Bator (Mongolia), on its process of becoming cleaner because of the implementation of the Urban Nexus approach.

Better Air Quality for Asia

The Better Air Quality (BAQ) Conference 2014 was integrated with "the Intergovernmental 8th Regional Environmentally Sustainable Transport Forum in Asia" held in Colombo, Sri Lanka, from 18-21 November 2014. The Conference is a flagship event of Clean Air Asia, covering the key sectors of transport, energy, industry and climate change, with a particular emphasis on government policies and measures. Past BAQ conferences have proven to leverage change, influence policies and initiate new projects and programs across Asia.

UCLG ASPAC was involved in the discussion panel, entitled "Recognizing Cities Efforts to Improve Air Quality through City Certification: An Innovative Program of CCAP (City Clean Air Partnership)." The discussion was about technical assistance for the city certification program. This system is developed to encourage clean air actions in cities. UCLG ASPAC may also take this opportunity to contribute as a partner by involving its local government networks to achieve the target of City Certification.



Indrarini Tenrisau
Senior Technical Advisor:
Water Resources Management
UCLG ASPAC

Today, many parts of the region are facing water crisis. Large parts of the continent are facing water scarcity and the gap between demand and supply keeps widening. The large increase in population is a key factor.

The 2030 Water Resources Group estimated about 80% of Asia's freshwater has been diverted to irrigate agriculture where efficiencies are very low, with food production increasing by large margins. Lack of access to water and sanitation, and poor hygiene practices are contributing factors to illness. Surface water sources are also being polluted, as well as ground water source is also subject to serious pollution.

UCLG ASPAC has to establish best practices in the region for selected priority areas, and disseminate global water issues.

ENHANCE PARTNERSHIP WITH JAKARTA



Secretary General's courtesy visit to the newly appointed Jakarta's Vice Governor Djarot Saiful Hidayat (February 2015).



Jakarta Government and UCLG ASPAC delegation at the Guangzhou International Award for Urban Innovation (November 2014).

UCLG ASPAC is also focusing on projects in the Host City: Jakarta. In 2014, it started an Economic Creative Project to empower people in need in the North Jakarta area. The most visible challenges in the activities carried out so far are related to the lack of support by the government regulations. Local governments need a larger budget from the central government in order to develop further projects and improve infrastructure. Another difficulty encountered lies in the lack of an organized database for various local governments in Indonesia and throughout Asia-Pacific.

Program Development and Cooperation with Jakarta - the Host of General Secretariat

UCLG ASPAC, the Jakarta City Government and the Jakarta Research Council collaborated in presenting Jakarta's Pluit Reservoir revitalization in the Guangzhou International Award

for Urban Innovation (Guangzhou Award), last November 2014. Co-hosted by UCLG, the World Association of Major Metropolises (METROPOLIS) and the Guangzhou Municipal Government, the Guangzhou Award aims at rewarding innovations promoting sustainability and the improvement of citizens' livelihood. Presented biennially, the award encourages and recognizes outstanding projects and practices in the public sector.

With government leadership, resident engagement and a public-private partnership, the Pluit Revitalization Project has been able to move forward and become a model for the city and the rest of the region. Jakarta has been selected as one of the 15 finalists for the awards.

Bridge Community and Government on Zero Waste Policy and Program



Small business by local women residing in the fishery area in North Jakarta.



Khairul Mahadi
Senior Advisor for Programme
Development and Collaboration
UCLG ASPAC

I joined UCLG ASPAC in 2014 after retiring from the position of city official at the Jakarta Capital City Government.

In UCLG ASPAC we are creating small programs to encourage public awareness and participation in facing climate change and environmental issues like urban waste, flood and water resources management through collaborative governance.

I am also actively campaigning to our members to look around for best practices in delivering urban services.

Waste management has been the major concern of Jakarta Capital City Government. UCLG ASPAC assisted the host in communicating with the community to explore waste zero policy and program. Meetings were held with the department concerned and best practices on successful waste reduction and minimization in cities outside Indonesia were shared.

LOCAL OFFICIALS PROFESSIONAL EXCHANGE PROGRAMME



Lim Youngmork, official seconded from Changwon, participated at a study visit of the Office of the Decentralization to Local Government Organization Committee (ODLOC) of Thailand to Jakarta (April 2014).

UCLG ASPAC welcomes city and local government officials to take part in professional exchange and on-the-job training at the Secretariat and/or other members. One of seconded officials for 2014 is Lim Youngmork from Changwon. He has been involved in the following activities.

United Nations Public Service Award (UNPSA)

UCLG ASPAC is always supportive of its members, as demonstrated by its involvement in Changwon City, Korea's "Building the Best Neighborhood Project." The policy addresses the significance of community empowerment in the development process and provides more opportunity for community to be involved. The policy received high praise due to the fact that citizens are afforded the chance to set their own targets and solutions to tackle problems in the neighborhood and are able to participate in the policy decision-making.

Changwon City won second place at the UNPSA in the category of "Fostering Participation in Public Policy: Making Decisions through Innovative Mechanisms." Considering the critical value of community participation, UCLG ASPAC will promote this policy as a local best practice to other members in Asia-Pacific.

The ODLOC Delegation of Thailand Visits UCLG ASPAC

A delegation from the Office of the Decentralization to Local Government Organization Committee (ODLOC) Thailand, led

by the Deputy Permanent Secretary Kamol Suksomboon, visited UCLG ASPAC from April 21-23, 2014. UCLG ASPAC organized a series of sessions on decentralization and local autonomy process of Indonesia for the delegate. ODLOC is the Department under the Office of Permanent Secretary, Prime Minister's Office of Thailand. It was established in 1999.

UCLG ASPAC Secretariat coordinated the visit and mobilized cooperation from members and various agencies, namely the Ministry of Home Affairs and the Ministry of National Development Planning of Indonesia, the Jakarta City Government, international agencies working on decentralization in Indonesia (GIZ, USAID, and AUSAID) and APEKSI.

One of the discussions was stressing on the Big Bang Decentralization Reforms in Indonesia, an issue that the ODLOC wanted to learn about. This issue has opened up a very dynamic field for studying changes in local service delivery, governance performance and structures of power. Decentralization is expected to create an efficiency in government system. To this day, most of the Indonesian Governmental affairs are still under the Central Government. Decentralization may lead to shorten the span of bureaucratic process. As seen from sociocultural perspective, people's interests can be better handled if decentralization applies.

Database System Development

Within all organizations information is handled most effectively in a database system, not only to enable prompt responses to a member or partner's requests, but also to increase efficiency by reducing the number of overlapping tasks among staff. Proper data management will allow UCLG ASPAC to use and analyze a variety of data both easily and quickly, and for this reason, UCLG ASPAC has developed a database system using the Microsoft Access Program.

The Federation of Canadian Municipalities (FCM) supported the development of the UCLG ASPAC database by purchasing the program "Micro Access" and providing in-house training by an expert for the Secretariat staff from March 17-21, 2014. During the session, the concept of the database system as well as some issues concerning basic programming were brought up. All the staff joined the capacity building training and agreed that it was beneficial in enriching their knowledge and skills.

Following the training, UCLG ASPAC started to develop three separate databases: for employees, the inventory and members. The employee and inventory databases comprise information on human resources and organizational asset and belong to the finance and administration division. Meanwhile, the membership database consists of all UCLG ASPAC's members' information. The databases will give good structure to the information for the organization and make it coherent so that can assist UCLG ASPAC to improve its performance and services.



Lim Youngmork, Secretary General, staff and interns at a UCLG ASPAC city tour with Laurent Mougeot from Saskatchewan Urban Municipalities Association (SUMA), Canada.



Lim Youngmork and UCLG ASPAC interns visit to Kota Tua, the old quarter of Jakarta.

UCLG ASPAC Leaps up to the Next Step



Lim Youngmork
Secondment from Changwon City,
2013-2015

I am glad that I could join the secretariat office through the secondment program with the purpose of enhancing the relationship between my city, Changwon and UCLG ASPAC. Above all, I would like to say few words of appreciation for my city government and UCLG ASPAC, which allowed me to have this valuable opportunity.

During the program, I could learn so much inside and outside of the office. Meeting people from different backgrounds, made me excited and motivated.

Moreover, the involvement and participation in various programs brought me to a deeper understanding about UCLG ASPAC and its partners, and I could have the chance to promote my city by introducing best practices. This program is beneficial for both parties as it solidifies the connections.

It was impressive how the secretariat has managed to conduct a variety of projects, programs and activities by covering the whole Asia-Pacific area, in spite of the limitation of resources. Undoubtedly, proficient staff members, under the determined and prominent leadership of the Secretary General, enables the Secretariat to operate smoothly. I think it is high time for UCLG ASPAC to leap up to the next step. More support with affection from UCLG World and the members will uplift the Secretariat.

CAPACITY DEVELOPMENT AND TRAINING



East Kalimantan Local Government officials outreach to Seoul and Gimpo.



The art of kimchi making performed by East Kalimantan officials.

Lessons Learnt from Seoul and Gimpo for East Kalimantan Officials

NOTHING'S more interesting for anybody to learn new things from other people. As an old proverb saying that neighbor's grass will always be greener than ours, so it is quite understandable when 18 officials from East Kalimantan Province were facilitated by UCLG ASPAC to go to South Korea for an outreach program. Also joined in this outreach program was a top official from the Indonesian Home Affairs Ministry.

South Korea's capital city Seoul and Gimpo were their destination during the five-day long outreach program held from 15-20 November 2014.

South Korean government generously offered a good opportunity to the Indonesian officials from several sub districts in East Kalimantan Province to learn things related with e-government system. This e-government system in South Korea is worth to learn since this system offers an open recordings on government regulations, public services including transportation, health facilities, traffic organizing, etc. This system also offers many information about public's complaints, security and safety for local residents in Seoul Metropolitan Government.

Another outreach destination was WeGo (World E-Governments Organization). Things in WeGo and its activities were briefed to all Indonesian participants in this UCLG ASPAC's outreach program.

See, Learn and Adopt

The classic Latin phrase from Julius Caesar to the Roman Senate says *veni, vidi, vici* which respectively means coming, seeing and finally winning (the war). But as A.S. Fathur Rahman from the East Kalimantan Governance Office said, this outreach to Seoul and Gimpo also rendered a mission to achieve. "We want to see, learn, and adopt good things from



Dr. A.S. Fathur Rahman
Governor's Assistant for Governmental
Affairs, East Kalimantan Province,
Indonesia

Enlightened

We are very pleased to learn about new initiatives to be carried in East Kalimantan. The visit provides a digitalized information program to improve the efficiency of service delivery by governments as well as to deepen links with society.

By having UCLG ASPAC facilitate our visit, we had the fruitful opportunity to obtain assistance from WeGO as well as in understanding how to exercise a digitalized public service system in East Kalimantan. Our hope is that each sub district in East Kalimantan will be connected.

the field in South Korea for the benefit of the East Kalimantan Province's management system," said this Deputy Governor of Governance Affairs for East Kalimantan Government, referring to the old and yet well-known Roman phrase.

So instead of only seeing-and-believing, the outreach program for East Kalimantan Province's officials were also performed through a short training session where all participants were facilitated to experience some sort of capacity building program on this Korean local government system. It was practiced through networking and peer-to-peer learning on e-government system.



Syarif Fasha
Mayor of Jambi

3Rs

Jambi is very active on the issue on waste management. We are committed to giving the people an understanding of the 3Rs. We want to make them understand that it is the people themselves who generate waste and therefore should feel responsible for it. It is not just the responsibility of the local government.

At the very least, individuals should begin to understand how important it is not to litter. We explain to them that waste brings cash. Waste banks are available in schools – we want our children from a young age, starting in kindergarten to learn about waste issues. The most difficult part is to change the mindset of people but our effort is to make them understand the concept.

Promoting 3Rs: Cooperation with UNESCAP

It begins with one single important letter “R” and later on becomes the three “Rs”: Reduce, Reuse, and Recycle.

The three “Rs” is certainly relevant today, as a two-day workshop was held in Jakarta in November 2014 to adopt a theme entitled “National Workshop on Pro-Poor and Sustainable Solid Waste Management in Secondary Cities and Small Towns: Prospects for the Application of Anaerobic Digestion to Treat Municipal Solid Waste in Indonesia.”

This program was sponsored by the UN Economic and Social Commission for Asia and the Pacific (UNESCAP) in collaboration with UCLG ASPAC. This workshop aimed to review the challenges and opportunities related to solid waste management in Indonesia, in particular to the application of anaerobic digestion technologies, and to understand the policy framework in Indonesia on solid waste management and the 3Rs. The workshop also introduced an overview of the pilot project that ESCAP would implement in Indonesia for the conversion of waste into energy and to discuss the interest for participating cities to host a waste-to-energy pilot.

The workshop would be followed up by the baseline survey in selected local governments on possible implementation of a waste-to-energy pilot project.



Bart M. Verstappen, one of speakers at the Workshop.



UNESCAP National Workshop, Jakarta (November 2014).



MoU Signed in Jeju between UCLG ASPAC and UNITAR CIFAL JEJU

UCLG ASPAC Secretariat was invited by the President Won to perform an official visit to Jeju Province last December to discuss the joint activities between Jeju and UCLG ASPAC and to learn more about Jeju which is set to be “a Carbon Free Island by 2030.”

To further promote cooperation with Jeju, UCLG ASPAC’s Secretary General Dr. Bernadia Irawati Tjandradewi met the Ambassador Jung Dal-Ho of UNITAR CIFAL Jeju to execute the scheduled plan to work together on future program. This cooperation was finalized by signing a MoU between the two parties. Both parties also agreed to closely cooperate on workshops and trainings on several crucial issues affecting local government.

UCLG ASPAC’s Secretary General said that the training should be beneficial both for Jeju Local Government and UCLG ASPAC members and be the platform where local governments can learn more about Jeju’s best practices.

To address this urgency, the outline for the upcoming training on “Developing Capacities on Climate Change Adaptation (CCA) and Disaster Risk Reduction in the Asia-Pacific Region” scheduled for May 2015 has been discussed by both parties. The second training session will be held in last quarter of 2015.



Gatot Sutanto
Head of Sanitation and Gardening
Division, Surakarta

Opportunities

Being a member of UCLG ASPAC brings many opportunities, and it was very helpful to join a workshop on solid waste management. It is important to realize that the effort to combat the problem of waste must be strengthened. Sorting waste before recycling is very important and the population must learn about these issues.

In Surakarta, Central Java, the Sanitation and the Gardening Division is committed to changing people's behavior and making them aware and engaged about waste management. In this effort, we go to neighborhoods to teach how to sort waste. By sorting at the very outset, it helps us save costs in the subsequent steps of the waste management process.

We teach children from an early age in school. On occasions, we will demonstrate to children different actions, in order for them to learn. When they leave school in the afternoon, we sweep on the streets in front of them. In front of the gates there are usually many street vendors and we sweep around those areas. We even bring banners with educational slogans on the importance to not litter.

The issue of solid waste management is not something that can be solved overnight, therefore should be considered a long-term effort.

Because of this, it is important to change the mindset of people and this is easier if we start with educating children.

It is equally important to emphasize to adults the need to change habits, because children follow their parents' behavior. If parents do not set a good example at home, it is even more difficult to change children's mindset.

UCLG ASPAC is acting as bridge in learning about the experiences of other cities. Comparisons and this sharing of information are very useful for us. It is important that an organization like UCLG ASPAC exists as it can gather and network various local governments.



Lorenzo Santucci
Economic Affairs Officer, UN-ESCAP
(United Nations Economic and Social
Commission for Asia and the Pacific)

Good Position

In order for UNESCAP to start the project, it had to organize this national workshop to mobilize many cities within Indonesia.

This is a regional project and it is not only about Indonesia, and we want to have a pilot, but want to be able to share the experience with other cities. So we were looking for a partner who could mobilize cities across Indonesia, who has had experience working on solid waste management with municipalities and, at the same time could share the lessons learnt of these projects in Indonesia to other countries.

UCLG ASPAC is in a very good position, first of all because it has been proactive and has a network of regencies and regional governments, but also because it can easily mobilize different municipalities.

UCLG ASPAC also has an ongoing project about biogas, and due to its numerous partners from different countries, it can share the lessons learnt and it can give recommendations to other members.

In addition to this, UCLG ASPAC has helped in providing suggestions to local governments who are able and interested in hosting a waste-to-energy pilot.

In term of waste issues, Indonesia is facing a similar situation with other countries around Asia, especially the middle-income countries. Indonesia has had good economic growth in last few years but this has brought new challenges.

Both the amount of waste produced and the complexity of the waste are increasing, and many municipalities are not equipped to face this challenge. The policies are designed at a national level, but the responsibilities are carried at a local level – this is why there is a need to work in this sector. Of course, a community-based approach in engaging with recycling issues already exists in Indonesia and that is an important aspect to leverage.

EFFORTS TOWARDS ZERO WASTE POLICY



Wakatobi's effort to become a "Low Carbon Island."

Wakatobi towards Becoming a Low Carbon Island

ZERO waste is possible! In 2014, UCLG ASPAC started to develop a program on "Zero Waste is Possible in Our Place" that promotes solid waste management strategies to local governments.

Wakatobi regency in Southeast Sulawesi, the host of the upcoming 2015 UCLG ASPAC Council Meeting, has been working with the Secretariat to promote zero waste in the island. The program is an entry point for building "Low Carbon Island" as a role model for Indonesian and/or places that have similar characteristics. Low Carbon Society is a joint effort from all stakeholders, including the community to reduce carbon emissions using various approaches.

As part of the project, Wakatobi has motorcycle-wagon system to pick up both nonorganic and organic waste throughout the whole Wangi-Wangi Island. They especially collect dry organic waste (branches, leaves, grass and household waste.) from both filtration site and specific locations and have it transported to their own compost facility in their office front yard. The compost facility, minimal and simplistic, produces compost soil used to grow vegetation and agriculture on their coral rock ground.

The Cleansing Department of Wakatobi is also planning to build four biogas systems in main markets and the projects will be implemented into two phases, but now they are still focusing to develop the small scale biogas installation for the model to demonstrate how it works.

Another facility is a small scale Plastic Shredder shelter, which is also under construction. It is a small site where there is one allocated space for storage of plastic bottles, a machine that shreds the plastic and a set of concrete-block containers for storage of shredded plastic and water.



Hugua
Mayor of Wakatobi Regency,
Southeast Sulawesi

It is the right time to visit the nation's richest marine biodiversity and the epicenter of coral reef in the world. Wakatobi offers various best diving spots and it's the Real Paradise under Water Spots in the Worlds' Best Coral Site.

Integrated Waste Management

Promoting Integrated Resource Recovery Centres (IRRCs) is another activity of UCLG ASPAC implemented in collaboration with UNESCAP. The project aims at converting the organic fraction of municipal solid waste into biogas through the process of anaerobic digestion.

UCLG ASPAC and UNESCAP are now working on the baseline survey in local governments selected during the national workshop to become the pilot model. The four shortlisted cities are Malang City, Malang Regency, Jambi and Probolinggo.

Bandung and Green Waste



Secretary General with Ridwan Kamil, Mayor of Bandung.

Exploring biofuel in Bandung, is another activity to respond to Bandung's request. Bandung, historically famous as "Paris of Java" has been struggling to cope with waste problem. High population and tourism activities have led to an increase of waste volume in Bandung. Some commitments were made between UCLG ASPAC and Bandung to improve current waste management not only by developing a mechanism to reduce the waste volume but also by transforming waste into energy.

UCLG ASPAC has supported Bandung City Government to manage and recycle green waste from the city garden into biomass pellets to be used for biofuel. The program is in line with the national strategy for renewal energy. Waste from city garden generally consists of leaves, branches, wooden logs and palm midribs, all of which are ideal materials for wood pellets. However, the project did not use the wood logs due to a specific policy which has been implemented already.

UCLG ASPAC provided technical assistance by linking Bandung to partners with relevant technology, aiding the production process of wood pellets industry, and the marketing of the products. To proceed with the project, a Memorandum of Understanding (MoU) has been prepared to be signed by both parties in 2015.

Having implemented these activities in solid waste, UCLG ASPAC aims to encourage cities in Indonesia to be more concerned about waste management. Local government has an important role to play in protecting the planet. However, continuous support to them is needed.

A BRIDGE CONNECTING MEMBERS

STATUTORY MEETINGS



2014 UCLG ASPAC Executive Bureau Meeting, Hamamatsu (June 2014).

UCLG ASPAC Executive Bureau, 9 June 2014, Hamamatsu, Japan

57 participants from 23 cities, local governments, and other institutions attended this meeting. Reports were made including the extension of Cooperation Agreement with the Indonesian Ministry of Home Affairs (MoHA) from three to five years. UCLG ASPAC was set to become the coordinator of the Stakeholder Group of Mayors and Local Governments for Disaster Risk Reduction (DRR) in Asia. The organization was also boosted to continue the DELGOSEA's program, which received positive results after evaluation by the EU on its achievements and sustainability.



Tuti Kusumawati
Head of Region Planning Board,
Capital City of Jakarta

Attending an UCLG ASPAC meeting is a wonderful chance for me to meet and exchange ideas with great people from the members of our organization. And, the Executive Bureau Meeting in Hamamatsu was one of the most memorable meetings for me as I personally got the opportunity to be part of the important meeting.

I was really impressed by the live and interesting discussion between the members during the Executive Bureau Meeting. I was even more impressed by the presentations of cities and discussion during the conference on the next day. I strongly believe that the Conference was a great opportunity for participants to learn from experiences of other local governments and experts from various backgrounds. Something I cannot forget about the meeting is the city itself; I was amazed by the beauty of the city and the hospitality of people of Hamamatsu.



2014 UCLG ASPAC Congress, Taipei (September 2014).

5th UCLG ASPAC Congress, 2-6 September 2014, Taipei

Taipei City hosted the 5th UCLG ASPAC Congress, which gathered more than 100 people from 49 cities and institutions to discuss and elaborate on the theme "An Adaptive City: Embedding Design in City Governance." Using this opportunity, UCLG ASPAC also managed to elect new representatives of UCLG ASPAC Executive Bureau and Council for 2014-2016 and new presidency of UCLG ASPAC for 2014-2016 and the chairmanship went to the Governor of Jeju Special Self-Governing Province: Won Hee-ryong.

The UCLG ASPAC Members were also advised on these following matters including: the end of the Presidency of Syed Muhammad Asghar Shah Gillani, a post held since November 2013. Also the announcement of Dr. Jatin V. Modi's retirement and the organization's recognition conferred on Dr. Jatin V Modi as an Honorary Member of UCLG ASPAC.



Won Hee-ryong
UCLG ASPAC's new President,
elected at the 2014 UCLG ASPAC Congress

Working Together

HELLO! I am the new President of UCLG ASPAC and the Governor of Jeju Island, the most beautiful island in Korea. As the president of the region, I would like to focus on the importance and the potential of this region, which has a huge variety of culture as well as almost half the economic power of the world.

We need to work together for the development of local governments in Asia-Pacific and seize all opportunities for collaboration and beneficial cooperation.



UCLG Council Meeting, Haikou (November 2014).



UCLG Executive Bureau Meeting, Liverpool (June 2014).



Anne Gibson

Local Government New Zealand
Newly re-elected Executive Bureau
from the Pacific sub-region

Growing in Number and Strength

UCLG ASPAC is not only promoting good governance throughout the Asia-Pacific region, but is also identifying other organizations we should be working with.

It's exciting to be able to be part of the Congress on the occasion of the 10th Anniversary of UCLG ASPAC. It's the first time I am participating – usually I am in the background.

UCLG ASPAC, in my opinion will grow in the next years not only in number but also in strength. It enables local government to become stronger and better advocates for their own city governments. It has the ability to be the central and main voice of local governments for the Asia and Pacific region.

UCLG Executive Bureau, 19 June 2014, Liverpool, UK

In conjunction with the BT World Local Leaders Summit, the UCLG Executive Bureau Meeting 2014 was held in Liverpool on 19 June 2014. The meeting was opened by UCLG's President Dr. Kadir Topbas and over 250 representatives from 48 countries participated in the meeting, which featured policy dialogues on Public Space, the Localization of the Post 2015 Agenda, Governance and Growth and Equality.

On this occasion, UCLG ASPAC's Secretary General Dr. Bernadia Irawati Tjandradewi explained that Asia-Pacific members have been involved in the e-discussions on the Post-2015 Development Agenda and stressed that mobilization will need to be enhanced in the next steps of the development agenda. Due to financial constraints, Asia-Pacific could only mobilise a small number of its members to join the meeting in Liverpool.

Presentation of UCLG ASPAC Medal

UCLG ASPAC Medals (Medal of Honour & Medal of Merit) are awarded to those who have rendered notable service and contribution to the Organisation. In 2014, UCLG ASPAC presented its medal to these following individuals:

- **Dr. Ing. H. Fauzi Bowo**, former Governor of Jakarta, now the current Indonesian Ambassador in Germany, received a Medal of Honour & Medal of Merit for his services as UCLG ASPAC's President from 2010-2012 and Host of the 4th UCLG ASPAC Congress in 2012.
- **Dr. Jatin V. Modi**, President of AILSG, received a Medal of Honour & Medal of Merit for his services as UCLG ASPAC's President from October 2012 to November 2013 term and for his commitment as part of the Co-Presidency.
- **Syed Muhammad Asghar Shah Gillani**, President of Local Councils Association of the Punjab (LCAP), received a Medal of Honour for his service as UCLG ASPAC's President from November 2013-September 2014 term.
- **Dr. Felicity-Ann Lewis**, former Mayor of Marion, received a Medal of Merit for her service as UCLG ASPAC Co-Presidency from 2012-2014.
- **Yasutomo Suzuki**, Mayor of Hamamatsu, received a Medal of Merit for his service as Host of UCLG ASPAC ExBu Meeting in June 2014 in Hamamatsu.

- **Lung-bin Hau**, Mayor of Taipei, received a Medal of Merit for his service as Host of UCLG ASPAC Congress in September in Taipei.



Top left: Secretary General with Fauzi Bowo, former UCLG ASPAC President
Top centre: President Won Hee-ryong presenting a medal to Immediate Past President, Syed Muhammad Asghar Shah Gillani.

Top right: Lung-bin Hau, Mayor of Taipei.

Bottom from the left: Secretary General, Dr. Felicity-ann Lewis, Dr. Jatin Modi, Peter Woods, Yasutomo Suzuki, and Krishna Prasad Jaishi.



2014 Guangzhou International Award for Urban Innovation (November 2014).

UCLG Council Meeting, 23-26 November 2014, Haikou

THE 2014 UCLG Council Meeting took place from 23–26 November 2014 in Haikou. The meeting was attended by more than 400 representatives from local and regional authorities. A significant number of UCLG ASPAC representatives from the host country and from the Republic of Korea made the Asia-Pacific section more visible during the meetings. The UCLG ASPAC Secretary General led the delegation from the Asia-Pacific section.

A number of Asia-Pacific representatives played significant roles in the Roundtable Sessions “Service Provision in Inclusive Cities and Territories”, “Access to Water Key for a Sustainable Future” and “Innovating in Governance to Bridge Inequalities.”

During the Executive Bureau and Council meetings, the Deputy Secretary General of the Governors Association of Korea (GAOK), Choi Choong-joo made a presentation on updates about the World Water Forum 2015 hosted by Daegu Metropolitan City, while the Vice Governor of Jeju Special Self-Governing Province, Jeongha Park delivered remarks on behalf of UCLG ASPAC’s President Won Hee-ryong. He also shared a new learning program for ASPAC members in 2015 and reported that Jeju Province is now part of the UCLG Pilot Cities 2014 for Culture.

The UCLG ASPAC Secretary General highlighted during the meetings the ASPAC section’s aim to increase representation of women to 20% by 2016 (the next term of the World

Council), and to commit to contribute to the global agenda of local governments, promote learning and innovation and be proactive in the International Agenda.

New and Re-activation Membership

In its statutory meetings, the UCLG ASPAC Executive Bureau approved the membership requests of the following local governments i.e. Betio Town Council, Kiribati in the Pacific and City of Banda Aceh, Indonesia. Last June 2014, the UCLG ASPAC Executive Bureau approved the re-activation of the League of Municipalities of the Philippines’ membership in UCLG ASPAC.

Guangzhou International Award for Urban Innovation, 26-29 November 2014, Guangzhou

The 2014 Guangzhou International Award managed to attract 259 submissions by 177 cities from 57 countries and regions and to identify the 15 shortlisted initiatives from the following cities: Abu Dhabi, Antioquia, Boston, Bristol, Buenos Aires, Christchurch, Dakar, Eskisehir, Gwangju, Hamburg, Hangzhou, Jakarta, Linköping, Melbourne and Rio de Janeiro. The selection was based on the cities’ ability to enhance the implementation of sustainable urban development through inspiration and knowledge sharing.

Two cities from the Asia-Pacific region were successful in winning the 2014 Guangzhou International Award: Christchurch (New Zealand), with its initiative on “Our Ever Evolving City” and Hangzhou (China), with its “Public Bike Sharing System.”

Guangzhou Award is co-hosted by UCLG, Metropolis and the Guangzhou Municipal Government that aims at rewarding innovations that are promoting sustainability and the improvement of citizens’ livelihoods. Presented biennially, the award encourages and recognizes outstanding projects and practices in the public sector.

Promotion and Coordination Meeting for Members in Indonesia



Coordination meeting with Indonesian members in Jakarta (December 2014).

THE joint seminar on Alternative Financing and Credit Worthiness for Local Governments and UCLG ASPAC Coordination Meeting with Indonesian Local Governments was held last 4 December 2014 in Jakarta. In order to raise awareness among local governments in Indonesia about credit worthiness and alternative financing options and thereby increase the capacity of cities and local governments, UCLG ASPAC collaborated for the first time with the Indonesian Stock Exchange (BEI) and the Foundation for the Innovation of Local Governments (YIPD) to hold a national seminar. The topic

was on “Alternative Financing for Cities/Regencies and Credit Worthiness” and the seminar was held in the Main Hall of BEI.

Around 107 participants from 24 Indonesian cities and local governments (mayors and high-ranking officials), Indonesian local government associations, ministries, NGOs and private companies attended the stimulating seminar. The discussion was productive and produced updates on issues of local development. National figures were present at the opening session, including the Chairman of the Regional Council, Irman Gusman, and Chairman of Indonesia Financial Services Authority (OJK), Muliawan D. Hadad.

UCLG ASPAC, YIPD and BEI will collaborate to keep the focus of capacity development in cities and local governments on alternative financing and credit worthiness, and continue to conduct joint events in the future. A similar workshop is also planned at the regional level.

Following the seminar, the Coordination Meeting with Indonesian members was held with the presence of Erna Witoelar, the former Minister of Human Settlements and Regional Development of Indonesia.

10TH ANNIVERSARY OF UCLG ASPAC

10th Anniversary Book



IN 2014, UCLG ASPAC celebrated its 10th Anniversary with a joint celebration made during its Congress in Taipei in September 2014. The Secretariat produced the 10th Anniversary Book to

highlight the biggest achievements and compile some of the most memorable occasions of the first decade. The publication included the testimonials from members and partners on their views and thoughts about UCLG ASPAC.

The publication can be downloaded at www.uclg-aspac.org

*The 20th century has been smoothly gone,
The new chapter of 21st will be written down.
Cities and local government has formed a marching procession,
To embrace the brighter dawn of civilization.*

By Chen Haosu



Chen Haosu
Founding President UCLG ASPAC

Three Wishes

THIS year marks the 10th anniversary of UCLG and UCLG ASPAC. I would like to allow myself this opportunity to express my congratulations and gratitude to my dear friends.

I want to use this occasion to express my three wishes for UCLG-ASPAC.

Firstly, we should enhance the cooperation mechanism of UCLG-ASPAC so as to establish good cooperative relations among members. Secondly, we should design more and better programs to advance the development of economies and culture in cities and to stimulate international cooperation of cities. Thirdly, we should seek harmonious coexistence in the family of UCLG and its peaceful development so as to create a favorable environment for solving problems through pragmatic contact.

I wish to conclude by sharing with you a poem I wrote for the cooperation between cities and local governments, which is also a good wish at the turn of the century.



Krishna Prasad Jaishi
Spokesperson, Association of District Development Committee of Nepal (ADDCN)

Linking the Asia-Pacific

UCLG ASPAC is an umbrella organization and it looks at the better wellbeing of citizens and the prosperity of local governments. UCLG ASPAC invites every member to play a positive role to strengthen local governance.

ADDCN connects cities and local governments through UCLG ASPAC. With UCLG ASPAC, you see that you can play a role in involving citizens.

I have been with ADDCN for six years now. Members are increasing and the interest of various cities about UCLG ASPAC is also increasing. We have to link the Asia-Pacific, as well as be involved with the rest of the world.

The Asia-Pacific is the biggest region in the world and we have to play an active role internationally. We can share valuable lessons for development, cities' prosperity and citizens' wellbeing and our 10th Anniversary signals renewed ambition to promoting and facilitating good governance in the region.

A YEAR OF COMMUNICATIONS AT A GLANCE



Secretary General with Mayor Tri Rismaharini of Surabaya and the Minister of Environment of Indonesia at the UCLG ASPAC EXPO (Surabaya, February 2014).



Green Technology and Innovation Expo 2014

THE Green Technology and Innovation Expo 2014 has been the first ever held in Surabaya, East Java, and this was a big achievement for UCLG ASPAC. The Expo main goals were:

- To support a global campaign of sustainable development in which environmental development is one of the pillars.
- To raise public awareness about green living/lifestyle.
- To encourage participation of the private sector and introduce their environmental products and services.
- To accommodate the public need for green products.

The Expo has been seen as good initiative. The city of Surabaya helped to attract crowds, especially students and teachers,

who enjoyed various 3Rs competitions such as photo, comic, puppet and song contests as well as talk-shows and workshop. The Expo not only promoted environmental education to the participants, but a platform for the private sector to interact with local governments.

The Expo was supported by the Ministry of Environment (now the Ministry of Environment and Forestry) and the Ministry of Public Works of Indonesia. It was also used as a great occasion to introduce UCLG ASPAC and DELGOSEA to the public and to other ASEAN member states who participated at the 5th High Level Seminar on Environmental Sustainable Cities.

The Expo received significant media coverage and the event was captured in various local and national papers.

Surabaya Becomes Greener Under Mayor Risma



Students enjoying the competition at the Green Expo (February 2014).

FOR the past few years, Surabaya, the capital city of East Java, has gained major public attention from the Indonesian society. It is

undoubtedly caused by best practices performed by its Mayor Tri Rismaharini or more commonly known as Risma.

She has successfully made Surabaya a more pleasant city not only for its local city-dwellers but also for tourists, due to her strong commitment in establishing as many open public spaces as possible.

Mayor Risma gained her reputation by promoting social,

economic and environmental policies in Surabaya, the country's second-largest city in Indonesia. As soon as she came into power in 2010, among her priority projects was to rebuild the once mighty port, which had been neglected by Surabaya previous authority for two decades.

An architecture graduate, Mayor Risma is very active in rejuvenating Surabaya's parks and to turn many derelict plots into green spaces. Once described by a Dutch writer as a 'dirty city full of pretentious and greed', Surabaya under Mayor Risma's leadership is now becoming a 'million-park' city. She managed to revive existing parks and redesign them, even by providing them with Wi-Fi access, libraries and sport facilities.

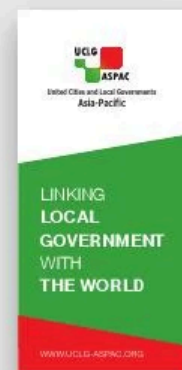
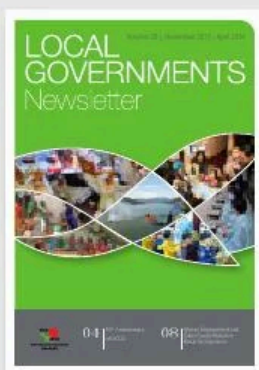
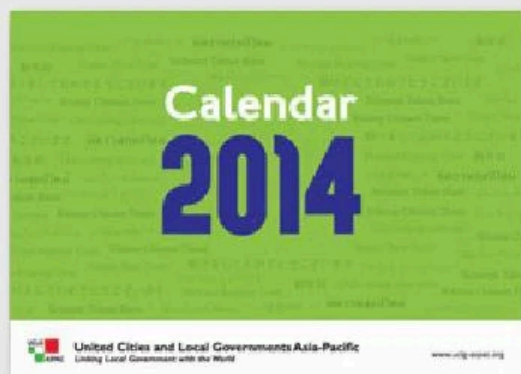
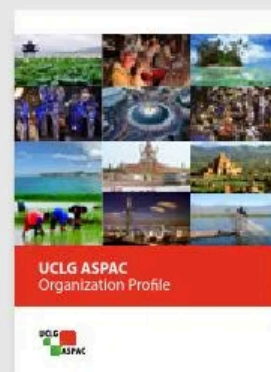
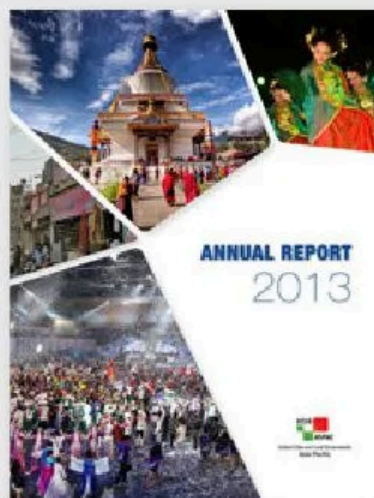
Surabaya under Mayor Risma, also enlarged other open spaces, such as cemeteries so that they can function as water absorption spaces. The city's green agenda receives strong support from stakeholders, including in the private sector, academics and first of all, the public.

COMMUNICATIONS PRODUCTS

The UCLG ASPAC Annual Report features new members, updates on the organizational structure, achievements and activities carried out by members and cooperation with partners in 2013.

The UCLG ASPAC Newsletter is published every six months. Its goal is to collect articles written and submitted by members and strategic partners. This is done in order to strengthen the relations among members as well to share their best practices and achievements.

Those products are available at UCLG ASPAC's Secretariat Office in Central Jakarta, Indonesia.



10TH ANNIVERSARY MEMORIES



Thank you message for 10th Anniversary.



Cake cutting for 10th Anniversary (Taipei, September 2014).



UCLG ASPAC commemoration video.

NEW MEMBERS GALLERY



Banda Aceh

BANDA Aceh is both the largest city and the capital of Aceh Province, Sumatra, Indonesia. The city is well-known as the "port to Mecca", when a long time ago the hajj pilgrims from all over Indonesian archipelago travelled by sea and made a stopover in the city before continuing their journey to Mecca. Home of the Baiturrahman Grand Mosque, Gunongan and other cultural and historical heritage sites, Banda Aceh is famous for its specially brewed coffee.

2014 marks 10 years since the earthquake and tsunami devastated the city. Aceh is now renowned for its highly successful reconstruction efforts. Banda Aceh is also a place where gender perspective has been reflected in planning and development. Banda Aceh currently has a population of 234,971 and a female mayor, Illiza Sa'aduddin.



Betio Town Council

BETIO Town is located on the island of Tarawa in the Gilbert Islands region of Kiribati, Pacific Islands.

South Tarawa, a string of islets joined by causeways, is the capital of Kiribati and it has become the major port, airport and hub of economic activity. Kiribati lies on the Earth's equator and consists of 32 island atolls and one small coral island, all of which lay spread out over 3.5 million square kilometres of ocean. In 1995, Kiribati moved the International Date Line so that the entire country would be on the same day at the same time.

Betio Town has a total of 16,700 inhabitants. Key development in Betio Town includes solid waste management through the environment act enforcement, establishment of youth and women centre, protection of the coastal lines as well as other infrastructure projects.

FINANCIAL HIGHLIGHTS

Financial Performance in 2014

UCLG ASPAC has shown a healthy organization with regards to its financial performance. Total revenue received an unexpected increase of 188% from the planned budget approved in 2013, while expenditure was maintained thoroughly with the total overhead below 25%.

Revenue and Expenditure

The income is mostly gathered from annual membership fees and contributions from donors. A detailed breakdown of revenue shows 172% from membership fees, 243% from projects and 416% from other income, in comparison with 2014 budget approved in 2013.

With regards to the membership fees, payments fall into 2 categories: full member and joint metropolis. In 2014, the number of full members is 82 (individuals, local governments and cities) and the members are divided into sub-regions: East & North East Asia (27), Pacific (10), South & South West Asia (24) and South East Asia (21).

Invoices were sent to all members in January 2014 with the accumulative amount of US\$ 532,229.96. Total membership contribution received as per end of year 2014 amounted to US\$ 454,642.68 which was equivalent to 85% of collection rate.

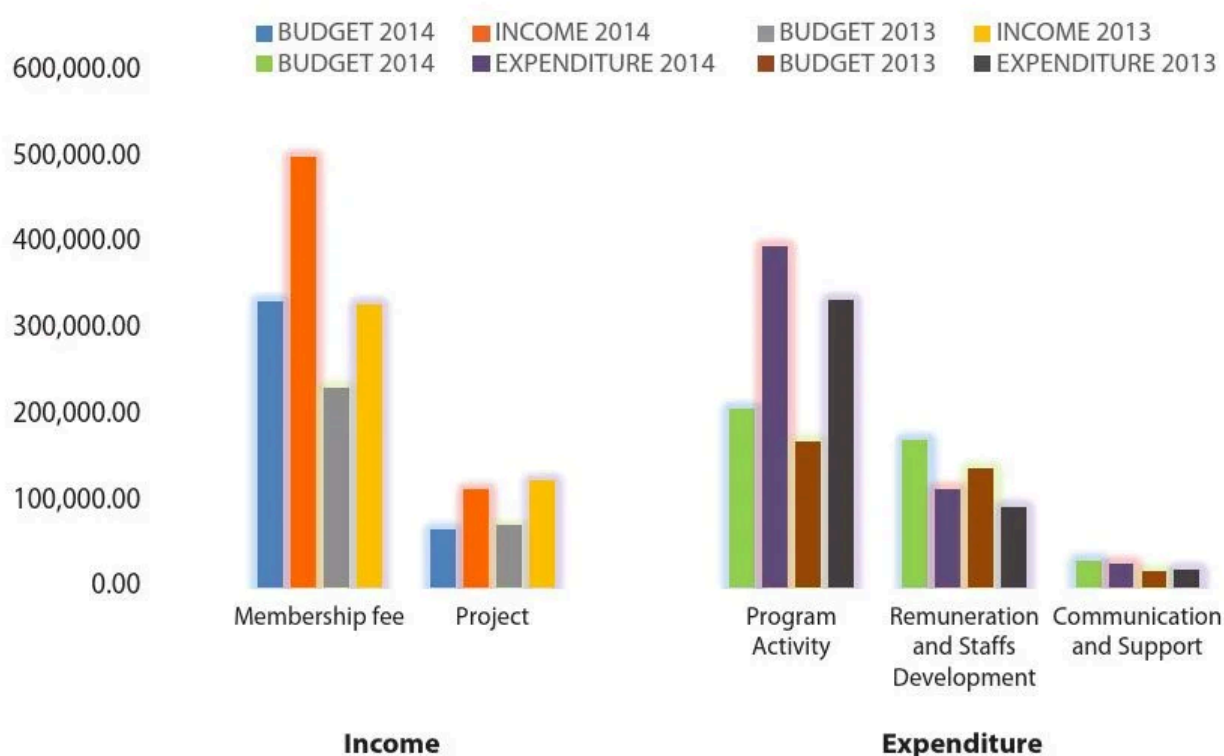
The expenditure increase of 158.70% budget was exceeded due to the relocation of the Secretariat's office which was not budgeted in 2013. It consumed a huge portion of the total expenditure.

Net Income Minus Expenditures

The net income minus expenditure for January–December 2014 came to the amount of US\$ 82,475.99 (US\$ 594,904.58 - US\$ 512,428.59).

General Secretariat was grateful to the members' fulfilment in paying the fees which has been the major pillar of income of the organization. Furthermore, contribution from the existing and in particular the new partners to UCLG ASPAC has also brought another horizon to the organization that genuine partnership for tangible outcomes was made possible.

BVSE* 2013-2014



*BVSE: Budget Versus Expenditure.
Income to 2013 included some receivable items of 2012.

SECRETARIAT TEAM

(as of December 2014)



Dr. Bernadia Irawati Tjandradewi
Secretary General
(July 2013 - Present)



Atik Kumala Dewi
Manager: Strategic Services



Desra Hilda Defriana
Manager: Member Services



Stefana Ruri
Manager: Finance & Administration



Andry Sose
Officer: Capacity and Development Training



Olga Amato
Officer: Communications & Information



Didik Sudjarmiko
Officer: Accountant



Maria Pega Belangor
Assistant: Administration



Lim Young-Mork
Seconded from Changwon City



Khairul Mahadi
Senior Advisor: Programme Development and Collaboration



Indrarini Tenrisau
Senior Technical Advisor: Water Resources Management



Lojy Thomas
Manager: South/Southwest Asia Sub-Region



Wu Xiaoling (Lynn)
Manager: East/Northeast Asia Sub-Region



Wayne Wescott
Manager: Pacific Sub-Region



Tharee Kamuang
Manager: Southeast Asia Sub-Region



Emeritus Mayor Peter Woods (OAM)
Ambassador

HUMAN RESOURCES AND ADMINISTRATION

Human Resources, Our Backbone

AS of December 2014, UCLG ASPAC has a total of 15 members in the Secretariat. It has doubled compared to 2013. The members include Secretary General and four Managers - Member Services Manager, Strategic Services Manager, Finance & Administration Manager, Communications & Information Manager, while the new Manager of Capacity Development and Training is expected to come on board in mid 2015. The Capacity Development and Training has been expanded by adding the Program Section to execute activities with tangible results.

Performance Evaluation

In order to keep the working performance in line with job descriptions and with the vision and mission of UCLG ASPAC, the Secretariat shows appreciation to each staff member for their achievements. An annual performance evaluation was introduced and applied in January 2014. Forms have been developed and it is mandatory for all staff members to complete the performance appraisal form.

Administration

The following outlines administration conditions:

Audit for Year of 2013

BDO Tanubrata Sutanto Fahmi & Associate was chosen as the Auditor, based on the following reasons i.e. reasonable rate, provision of advice at an early stage, ability to accommodate requirements with no additional cost attached and responsibility in collecting required data from previous auditors and to utilize them within the existing conditions in releasing the new audit report of 2013 and revising the audit report of 2012. The appointed registered public accountant would release the 2013 audit report and the revised 2012 audit report.

Accounting System

Starting from September 2014, UCLG ASPAC has been utilizing a new accounting system that has met the requirements as follows: functionally covered financial management and risk analysis; perform core accounting; accommodate the need of UCLG ASPAC based on the current conditions.

Reallocation of the Secretariat

The Secretariat moved to a new premise on 1 April 2014, in reference to the Governor Decree No. 1575 year 2013 dated 10 October 2013. The Secretariat is thankful to the Jakarta Capital City Government for facilitating UCLG ASPAC's expansion plan

Standard Operational Procedures

New Standard Operational Procedures started to be gradually applied in 2014. SOP deals with the following issues related with policies on personnel, travel, office administration, leave, procurement, and financial management. SOP serve as a guideline for day-to-day activities and are applied to all employees.

Secondment Staff and Interns

- Lim Youngmook from Changwon City in South Korea is now in his 2nd year of secondment until 31 May 2015.
- Kang Eun-Sook from Korean National Human Rights Commission completed her internship on 24 October 2014.
- Internship program: Danang Aditya Nizar, Niken Budi Astuti, Sherly Tricia Ningsih, Kang Eun-sook, Vidyana Putri Hidayati, Danang Aditya Nizar, Madeleine Macreadie-Smith, Sairindri Gita Christisabrina, Marshiella Pandji, Zhou Fang, Ran Yagasa, Nurussakinah, Raysa Prima Annisa.

UCLG ASPAC Calendar 2015

18-19 March:

Summit on Culture and Sustainable Cities, Bilbao, Spain

28-30 April:

UCLG ASPAC Executive Bureau Meeting & UCLG ASPAC PLATFORMA Workshop & DELGOSEA Standing Committee Meeting Makati, Philippines

14-23 April:

PrepCom II for HABITAT III, 25th UN Habitat Governing Council, Nairobi, Kenya

18-21 May:

UCLG ASPAC-CIFAL Jeju Training on Developing Capacities on Climate Change Adaptation (CCA) and Disaster Risk Reduction (DRR) in the Asia-Pacific Region, Jeju, Republic of Korea

22 May:

The 10th Jeju Forum for Peace and Prosperity, Jeju, Republic of Korea

10-12 June:

UCLG World ExBu, Porto Alegre, Brasil

7-9 July:

Regional Summit Dialogue, Jeju, Republic of Korea

13-16 July:

Third International Conference on Financing for Development, Addis Ababa, Ethiopia

September, 1st Week:

UCLG ASPAC International Seminar & Executive Bureau and Council Meetings, Wakatobi, Indonesia

9-10 September:

ASEAN Mayors Forum, Makassar, Indonesia

21-23 September:

UN Summit of Heads of States on Post-2015 Development Agenda, New York, USA

19-21 October:

Asia-Pacific Urban Forum, Jakarta, Indonesia

22-23 October:

High-level Regional Preparatory Meeting to Habitat III for Asia-Pacific, Jakarta, Indonesia

30 November-11 December:

UN Climate Change Conference (COP-21), Paris, France

5-7 December:

UCLG World Council, Paris, France

And Finally....ThankYou!

To all our members and partners, we would like to thank you for this fantastic year together!

Executive Editor: Dr. Bernadia Irawati Tjandradewi

Editors: Mathias Hariyadi, Olga Amato, Nicole Ng, Jihan Saikhli



United Cities and Local Governments
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