

United Cities and Local Governments Asia - Pacific

COVID-19 What Local Governments Need to Know

A Brief Guide for and Lessons Learnt from Local Governments in Asia



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FOREWORD - President of UCLG ASPAC

Dear Mayors,

The spread of COVID-19 has been affecting many of us, people and cities around the world. Immediately after news of COVID-19 began spreading in January this year, Surabaya started its efforts to help stop the spread.

We have been doing all that we can to assist the public through this difficult period of the pandemic. We made various announcements to the public, providing reliable information on how we could overcome the pandemic and the precautions needed to be taken in order to stay healthy. We made available portable sinks in hundreds of spots all over the city to facilitate the citizens washing their hands with water and soap as often as possible, in addition to free hand sanitizers in public facilities that are accessible. Recently, we also try to build sterilization chambers for public use.

We closed down schools so students can study from home safely. We sprayed disinfectant and encouraged religious buildings where masses gather, like mosques and churches, to clean the surrounding areas. Aside from that, we supplied hospitals with protective equipment to support doctors and nurses to work optimally.

We have also strictly followed what the Government has recommended us to do, such as urging staff to work from home and for all to conduct social distancing. In order to help increasing citizen's immune system, we establish a public kitchen producing herbal drinks and boiled eggs to be distributed free of charge to everyone. We will continue to do all that we can to support the Government in halting the spread of COVID-19 and provide the necessary assistance needed by the people to stay safe and healthy.

In these times of hardships, I believe that many mayors may not be sure of what steps to take next in order to prevent and hopefully, put a halt to the spread of this new pandemic that we have never experienced before. However, as the safety of our citizens is our responsibility, I think whatever steps we take and do, will be meaningful for our constituencies. It would be best not to panic and to carefully plan our next steps in confronting this challenge together.

As President of UCLG ASPAC, I feel it of great importance to work together to face this difficult moment. Let's hope COVID-19 will be tackled as soon as possible, and that everything may return to how they once were.



Dr (HC) Tri RismahariniMayor of Surabaya
President of UCLG ASPAC





FOREWORD – Chair of Standing Committee of Women in Local Governments of UCLG ASPAC

Dear members and partners,

The COVID-19 pandemic has been threatening the life and health of people globally, including that of many cities in the Asia Pacific region. On behalf of SCWLG of UCLG ASPAC, I would like to extend our sincere sympathy to our affected members and partners.

Guangzhou, capital of Guangdong Province and a national gateway city in South China, has been putting the health and well-beings of our people at top priority from day one. The Guangzhou Municipal People's Government has mobilized the whole city, set up collective control and treatment mechanisms and acted with openness and transparency, under the overall principle of shoring up confidence, strengthening unity, ensuring science-based control and treatment and imposing targeted measures. The undaunted efforts taken have moved the situation in Guangzhou towards a positive direction.

Though thousands of miles apart, we are close at heart. Guangzhou stands together with our member cities and partners of UCLG ASPAC in this global war. We would like to share our experience in prevention and control against COVID-19 through the platform of UCLG ASPAC. As local governments, we should rise up to challenge and act with swiftness. We believe that the pandemic will eventually be defeated by human wisdom and power of science!

Wish early victory over the disease in Asia Pacific! Wish the people health and happiness!



Chen Yini
Chair of Standing Committee of Women in Local Governments, UCLG
ASPAC

Vice Chair of the Chinese People's Political Consultative Conference Guangzhou Committee (Guangzhou Municipal CPPCC)





FOREWORD – Secretary General of UCLG ASPAC

Dear Members and Partners,

The world is experiencing the rapid spread of the corona virus disease 2019, known as COVID-19. It has no national border, no socio-economic values and no political system. It reaches most countries in the world regardless of their geographical positions. This has been the biggest pandemic of the century affecting millions of people in the world.

Members of UCLG ASPAC in China, Indonesia, South Korea, Japan and many others, have responded and made efforts in preventing the spread of COVID-19. This Guide for Mayors and Local Governments to deal with COVID-19 was prepared to share what other city leaders have done and the steps they have taken in protecting the people's lives from the disease.

There are lessons we have learnt from this pandemic, such as how accurate data and information can reach the citizens, as well as how coordination with central government can be accelerated at local levels.

This pandemic will change the way we live, work and do. Without exception, everyone from across the world is currently undergoing drastic changes to their lifestyles and routines. As human beings, we need to be optimistic. In the Chinese character of "crisis," there exists 'opportunity.' UCLG ASPAC will work with members to further design various distance learning programmes and create resilient societies in Asia and the Pacific region.

We would like to express our condolences to the victims of the pandemic. Our prayers are with you, as well as the families and relatives left behind. There is a saying, "the dawn right before the sun rises is the darkest." No matter how difficult things may be at the moment, better days are sure to come. We must hold on to this faith and remain hopeful.



Dr. Bernadia Irawati Tjandradewi Secretary General of UCLG ASPAC





COVID 19

What Local Governments Need to Know

A Brief Guide for and Lesson Learnt from Local Governments in Asia on the Coronavirus Disease (COVID-19) Pandemic

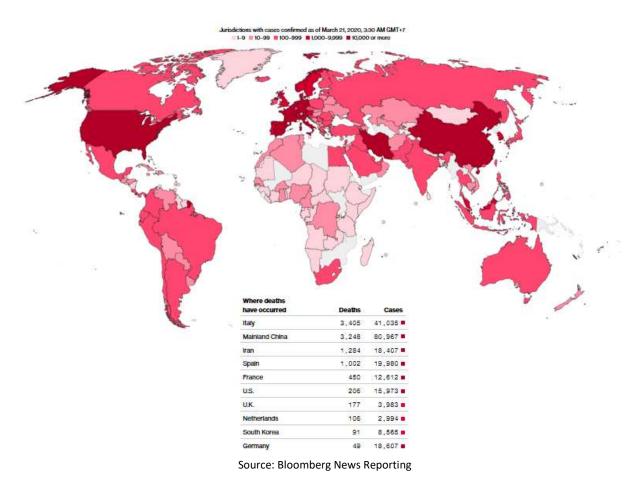


A. What is the COVID-19 and How Does It Spread

On 11 March 2020, the World Health Organization (WHO) declared a global pandemic due to the coronavirus disease (COVID-19) outbreak as the number of confirmed cases surpassed 200,000 worldwide. Wuhan City, capital of Hubei Province, China, reported a pneumonia of unknown cause in late December 2019 and an outbreak in the city in early January 2020. Since then, COVID19 has reached more than 200 countries causing the death of 114,000 people (as of 13 April 2020).

WHO reported that COVID-19 is a new virus linked to the same family of viruses as the Severe Acute Respiratory Syndrome (SARS) and some types of common cold. The disease caused by the novel coronavirus has been named coronavirus disease 2019 (COVID-19) – 'CO' stands for corona, 'VI' for virus, and 'D' for disease.

There are some efforts to prevent the virus spread in Asia Pacific countries such as Australia, Malaysia, Japan, Singapore, South Korea, Philippines, Indonesia, and New Zealand by imposing the national or local lock down, restricting travel, and implementing social distancing measures.







All countries are at risk and need to prepare for and respond to COVID-19. Each country is encouraged to plan its preparedness and response actions in line with the Global Strategic Preparedness and Response Plan (https://www.who.int/docs/default-source/coronaviruse/srp-04022020.pdf).

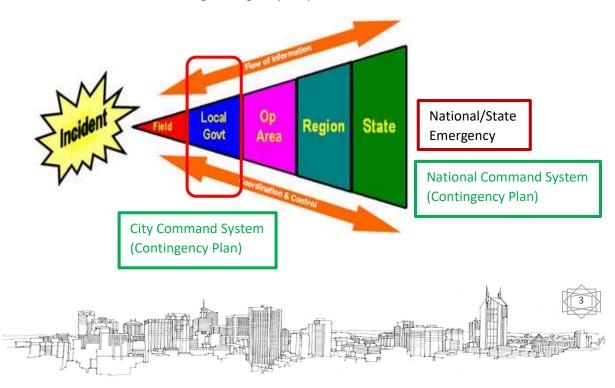
How does the COVID-19 virus spread?

The virus is transmitted through direct contact with respiratory droplets of an infected person (generated through coughing and sneezing), and exposure to surfaces contaminated with the virus. The COVID-19 virus may survive on surfaces for several hours, but common disinfectants can kill it.

B. Local Governments Action during the COVID-19 Pandemic Emergency Response

Local Governments are in the front line and responsible for coordinating their community's response to tackle the COVID-19 pandemic. In an effort to provide brief guideline and lesson learnt to local governments on COVID-19, the United Cities and Local Governments Asia Pacific (UCLG ASPAC) has prepared this brief Guide and compiled the lesson learnt from other cities in the region for local preparedness and response along with essential resources. The leadership and management skills of professional local government managers are tested when confronted with an emergency or crisis situation. In this unprecedented pandemic that has not been experienced before, quick references and a simple guide will be useful in order to help stop the spread of the virus.

When national government has declared the state of emergency status, local government can take the immediate action to regulate the mandate for establishing the local command system for resource mobilisation during emergency response.



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Here are what local governments should be aware of during emergency response which should be coordinated by the head of command system:

1. Local Governance

(Public meetings in the time of COVID-19 and workplace).

Postpone every public meeting within 14 days and use the video conference from the mobile phone and/or local television for citizen engagement – these are one of the best options during the pandemic. Do not make determinations of risk based on race or country of origin, and be sure to maintain confidentiality of people with confirmed COVID-19. Other actions that can be taken are as follows:

- a. Actively encourage sick personnel to stay home.
- b. Separate or quarantine or isolate sick personnel.
- c. Emphasise staying at home when sick, respiratory etiquette and hand hygiene (with printed information such as poster).
- d. Perform routine environmental cleaning and disinfection in areas with reported cases.

2. Leadership

(Managing workforce and communication).

Local Governments must recognise the risks and impacts of the COVID-19. The outbreak already meets two criteria of a pandemic: 1) COVID-19 can infect people and cause illness, and 2) it can spread easily from person to person. To keep the virus from spreading, scaling back some government operations and working from home should be considered.

The first step to effective crisis communication is to identify key personnel. Before crisis, Local Governments should know the staff members who will serve on this crisis team. The team usually includes the Local Governments top personnel, the director of the emergency management programme, and department and division heads, and each will play a key role.

Local Governments should provide reliable information to the public on COVID-19, and at the same time gather data on affected citizens and/or possible carriers. Effective communication to reach the citizens is the key for minimising the impact. Guangzhou City, for example, has produced a guide for and distributed it to the citizens.

3. Service Delivery

(Schools, workplaces, housing, and utilities).

Local Governments should prepare and take actions to prevent COVID-19 at any community services. Schools, universities, and religious services are encouraged to



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close within 14 days or until the epidemic situation is cleared. If the city or regency is implementing the local lock down, public transportation system is suggested to be out of service temporarily and other public services should be suspended excluding those that are essential for people's livelihood such as hospitals, banks, gasoline stations, food stores and delivery. Accessible and ample transport should be provided for front liners and staff working at these establishments.

Before the emergency status, Local Governments must develop and/or update the emergency operations plan:

- a. Identify a list of key contacts at local and state health departments.
- b. Identify a list of healthcare facilities and alternative care sites.
- c. Include contingency plans for increased absenteeism caused by employee illness or by illness in employees' family members that requires employees to stay home.

4. Relief Resources

(Emergency fund and support from central government).

Local Governments should prepare their emergency budget allocation and possibility to access the budget from central government.

As the pandemic in most countries is handled by central government, it is crucial that local governments link their efforts and have better coordination with the central governments.

Local Governments should also provide data and update time to time regarding the local situation.

C. World Health Organization COVID-19 Protocols

WHO has adapted the influenza and MERS-CoV protocols to help enhance understanding of clinical, epidemiological and virological characteristics of COVID-19. Several early investigation master protocols or master forms are available for country level as follow:

- 1. FFX (First Few X cases and their close contacts) transmission protocol: identification and tracing of cases and their close contacts in the general population, or restricted to close settings (like households, health care settings, schools).
 - Contact: earlyinvestigations-2019-nCoV@who.int
- 2. Households (HH) transmission study protocol. Contact: earlyinvestigations-2019-nCoV@who.int
- 3. Risk factors assessment for Health Workers (HW) protocol. Contact: earlyinvestigations-2019-nCoV@who.int
- 4. Environmental surface sampling of COVID-19 virus.



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Contact: earlyinvestigations-2019nCoV@who.int

5. Global COVID-19 clinical characterization Case Record form: a standard approach to collect clinical data of hospitalized patients is necessary to better understand the natural history of disease and describe clinical phenotypes and treatment interventions.

Contact: EDCARN@who.int for log-in details

To support country implementation of the two first early investigation (FFX, HH), it is recommended to use the Go.Data field electronic tool for case and contacts data collection and management.



The FFX and HH protocol questionnaire templates are available in Go.Data. Web: www.who.int/godata Contact: godata@who.int for more information.

Summary:

Several early investigation master protocols for COVID-19 are available for countries:

Which early investigation?	For whom?	Why?	Generic email address
The First Few COVID-19 X cases and contacts transmission investigation protocol (FFX)	Cases and close contacts in the general population or can be restricted to close settings (like households, health care settings, schools)	Community transmission mainly (or closed settings)	EarlyInvestigations- 2019-nCOV@who.int
Households transmission of COVID-19 investigation protocol (HH)	Cases and close contacts in households setting	Households transmission	EarlyInvestigations- 2019-nCOV@who.int
Assessment of COVID-19 risk factors among Health workers (HW) protocol	For Health workers in a healthcare setting in which a confirmed case has received care	Health facilities transmission	EarlyInvestigations- 2019-nCOV@who.int
Surface sampling of COVID-19 virus: A practical "how to" protocol for health care and public health professionals	For environmental surfaces	Surface contamination and transmission	EarlyInvestigations- 2019-nCOV@who.int
Global COVID-19 Clinical Characterisation Case Record Form, and data platform for anonymised COVID-19 clinical data	For hospitalized cases	Clinical characterization	EDCARN@who.int

Source: WHO technical guidance and early investigation





D. Lesson Learnt from Local Governments in Asia

The lesson learnt has demonstrated how local actions can make cities prepare and tackle the COVID-19 spread. The following summaries introduce the experiences from major cities in China and South Korea regarding the emergency response combating the COVID-19. These include the challenges, strategies and lesson learnt and impact on the actions.

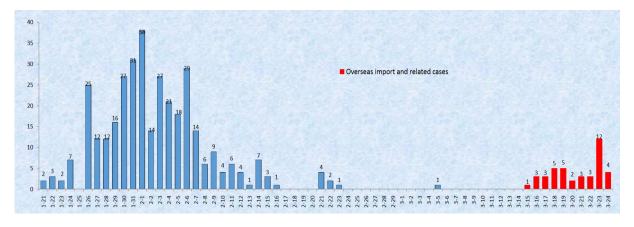
1. China

Guangzhou City, Guangdong Province, China

Guangzhou is the capital of Guangdong Province and a national gateway city in South China. It has an area of 7434 square kilometers with 11 administrative districts. The city has a population of 22 million of which more than 10 million are short-term residents. It has more than 2.33 million entities/enterprises.

As of March 24, 388 confirmed cases have been reported, of which, 337 patients have been discharged from hospital (cure rate 87%), and one death (mortality 0.26%).

The development of COVID-19 can be divided into three phrases in Guangzhou. (1) From 21 January to 14 February, domestic imported cases from other regions increased rapidly. With all-out containment efforts, the epidemic was effectively controlled with zero community transmission. (2) From 15 February to 14 March, new confirmed cases domestically were kept in a low-level plateau with zero increase for several consecutive days. (3) Since 15 March, a few sporadic imported cases from abroad have been found. 24 March saw 40 imported cases from overseas, of which one indigenous COVID-19 case infected by imported patient. Zero transmission by community gathering was reported.



(Source: Guangzhou Municipal Health Commission)



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Challenges Emergency Situation Abroad: WHO announces COVID-19 outbreak as a pandemic, a tough battle for all of us. Higher Risk of Imported Cases from Overseas: Guangzhou is a comprehensive gateway and transportation hub in China. Some 5,000 travelers cross the border per day, of which 2,000 entries. Greater Challenges of Containment in Communities: Guangzhou has a large population and high density. Since the resumption of work and production from 9 March, we are faced with greater challenges of possible rebounding of new cases. Early detection, early report, early isolation and early diagnosis Strategy Centralized patient treatment in dedicated facilities by senior medical professionals from all over the city and with all necessary resources Strengthening coordination at different levels of authorities and society-wide efforts to prevent and control the pandemic (1) Government-led and legislation-based Actions Lesson December 31, 2019 Guangzhou issued an emergency notice, requiring that hospitals report suspected cases and prepare response measures immediately after Wuhan reported a pneumonia outbreak of unknown origin. January 21 The first 2 cases that were introduced from outbreak areas were confirmed. On the same day, the municipal outbreak containment command centre was established. January 23 Activation of level-1 public health emergency response. January 24 Temperature checks were implemented at transport stations, airports and ports of entry. January 28 Enterprises were instructed to cease operations. The start of the school term was postponed. January 29 All large-scale activities were cancelled; All patients with fever symptoms were screened. February 7 Residential community grid management was intensified to implement entry and exit controls. February 24 Adjustment to level-2 public health emergency response. Conduct a region-specific, multi-level targeted approach to pandemic prevention and control.





March 22

Guangzhou announces that all travellers arriving in Guangzhou should self-quarantine at home or quarantine at designated facilities.

(2) Community participation

Comprehensive public health guidelines

Specific guideline of different places (hospitals, schools, enterprises, institutions and rural areas) have been published.

Intensified publicity efforts

General public is kept aware of regional case distributions and treatment outcomes by daily updates.

Participation by residents

With a daily average of 80,000 person times community patrols and other efforts have been carried out.

(3) Science-based Measures Taken Differentially

- · Maintain joint transport check points
- Tighten community prevention and containment
- Reinforce the role of medical facilities
- · Adjust to public health emergency response. Conduct a regionspecific, multi-level targeted approach to pandemic prevention and control
- · Set up segmented management by trinity mechanism: emergency taskforce formed by municipal, district and street level
 - ♦ Strict implementation of the Four 3s mechanism

Keeping 3 Records

Permanent residents records

Records of visitors to Guangzhou

Records of persons from major outbreak areas

Establishing 3 Teams

Residential community 3-person team

Traffic quarantine 3-person team

Epidemic containment supplies 5-person team

Checks at 3 Networks

Screening networks along routes in and out of the city

Screening networks for urban public transport

Temperature checks networks in public places

3 Managements

Home health management

Centralized health management

Centralized medical observation

♦ Screening Outcomes

Jan 21-29, voluntary screening ratio increased from 0 to 34.56%





Jan 30 to Feb 5, voluntary screening ratio increased to 68.11% Feb 6 to 11, voluntary screening ratio increased to 78.38% Since Feb 12, voluntary screening ratio has reached 100%

(4) Centralizing all resource for treatments

- Centralized Treatment
- 13 provincial- and municipal- hospitals are designated for admitting Covid-19 patients.
- Dedicated resources
- 1,478 specialist physicians, 3,702 nurses and 3,900 beds have been assigned to designated hospitals.
- Designated senior medical professionals

Top experts from the region worked closely together for group consultations to optimize treatment plans.

- Isolate the Infected
- · Negative pressure ambulances are assigned to transfer.
- Confirmed cases are treated in designated medical institutions.

(5) Open, Transparent and Educational Publicity

General public is kept aware of regional case distributions and treatment outcomes by daily updates

- Timely update and response to the public concerns A series of guidelines have been published
- Facilitate a better understanding of policies and better self-prevention of the people



Website Information https://www.citiesforglobalhealth.org/initiative/containment-efforts-against-covid-19-guangzhou





2. South Korea

a. Daejeon City, South Korea

Located in the central region of South Korea, Daejeon serves as a hub of transportation at the crossroads of major transport routes. With a population of over 1.5 million people, Daejeon is the home of private and public research institutes, centers and science parks.

It was on 20 January 2020 when South Korea reported its first confirmed case of COVID-19. Daejeon reported its first case a month later, on 21 February 2020. About a month has passed since then and the COVID-19 crisis is still progressing. The disease has changed the daily lives of the people in the past two months. School has not started yet and workplaces have been crumpled up. Large discount stores and department stores have become noticeably quiet. The economy is plummeting and the war against COVID-19 continues.

As of 22 March, the number of confirmed COVID-19 patients in South Korea totalled 222, including 24 in Daejeon, 120 in South Chungcheong Province, 36 in North Chungcheong Province, and 42 in Sejong. In South Chungcheong Province, more than 100 patients were found in the center of sports facilities such as "Zumba Dance," while in Sejong, there were about 30 confirmed cases involving the Ministry of Oceans and Fisheries. Fortunately, there were no cases of mass infection in Daejeon. The first confirmed case in Daejeon was a woman in her 20s who was staying in Jayang-dong, Dong-gu and was confirmed to have COVID-19 after visiting the city of Daegu.

Challenges In the early month of outbreak, citizens were curious about the virus spread and had difficulty finding a mask. It was lack of supply that caused a shortage. People assumed that only KF94 masks can be used during the outbreak. When there was lack of supply of this specific mask, there was confusion among the people when government encouraged the use of cotton masks. The economy is plummeting; stores and department stores have become noticeably quiet. Self-isolation has not been fully managed by local government because some people did not follow the recommendation. Source of infection from other regions have not well been identified in some extents. Banning the export of masks overseas and procuring 80 percent of its Strategy production. Government gets 80 percent of masks produced and sells (distributes) them to the public in manageable ways, through drug stores and supermarkets. Therefore, masks can be sold at a reasonable price and well distributed to people. The Government uses a national



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	wide database system to sell a number of masks (2 pieces of mask per week per person) based on personal identification card.	
	 With the situation getting severe, the government has upgraded its infectious disease crisis alert level to a "serious" level until 23 April 2020. 	
	 There has also been a "drive-through" that allows people to get testing without getting off the car. 	
	 Nationwide opening of schools has been postponed since the end of February. 	
	 Quarantine measures, such as social distancing, and economic revitalisation measures are applied. 	
Lesson	The COVID-19 response from the Daejeon City is relatively successful. The disclosure of information on the occurrence of confirmed cases and their movement was made transparent. There have been several trial and errors over the scope and timing of the route's disclosure. The city was also quick to inform the current situation through regular briefings and disaster text messages. Vulnerable people were supported with masks. The investigation into the Sincheonji church area and quarantine of collective facilities such as churches and call centers was also carried out continuously. As the number of confirmed cases did not increase rapidly like in Daegu and North Gyeongsang Province, self-isolation response was possible. Due to the lack of information sharing with other local governments, it has been belatedly disclosed or not recognised as facts. In some cases, self-isolation has not been adequately managed or source of infection has not been well identified. In this situation where there is lack of medical facilities, there was an increased need for the "Daejeon Medical Center" which has been planned for construction over the years. However, Daejeon should take the lead in overcoming quarantine issues, such as strengthening social distancing measures, and revitalising the local economy.	
Website Information	https://www.mohw.go.kr/eng/	
IIIIOIIIIatioii		

b. Jeonju City, South Korea

The capital of North Jeolla Province, Jeonju is a city about 250 kilometres south of Seoul with a population of 650,000. As of 24 March, the total number of confirmed cases stands at three (3) cases, two of which have recovered and only one case remains in Jeonju. The major infection sources of confirmed cases in Jeonju are visiting Daegu, a city that has the most number of confirmed cases at the moment in South Korea. To prevent spreading the diseases and to minimize the economic burden on individuals, the city carried out some health and economy related initiatives. Some of them are the leading and demonstrating ones that our city launched first in the nation that led other cities to learn from our case.



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The Jeonju local government has informed that the economy initiative will be given to the 50,000 citizens suffering economic losses from the coronavirus outbreak. The initiative will be cash basis and paid in the form of debit cards to be distributed in April and should be spent in the city within three months. It will pay half a million won for each citizen in need, including unemployed people who will receive an "anti-disaster basic income" of 527,158 won (US\$430) per person, as part of its efforts to overcome the city's economic fallout from COVID-19.

Challenges	 Monitoring high-risk groups of Shincheonji Church members (5,490 members and 796 trainees were monitored for 14 days) Economic impact for the rental burden for merchants struggling due to COVID-19 Stopped express buses between Jeonju and Daegu, a city where it has the most confirmed cases in the nation and lessen the number of buses to/from other cities Supplied masks to vulnerable group such as those with low income, people with chronic disease, and pregnant women
Strategy	 Strengthened the response system of Jeonju Public Health Center to COVID-19 Launched a COVID-19 Disaster and Safety Countermeasures Headquarters COVID-19 update on the city's Facebook, Kakao (Korean Instant Messaging System), Jeonju City Website, etc. Set up TOD (Thermal Observation Device) at public transportation facilities including express, intercity bus terminals, train stations, etc. Added Jeonju Deokjin Public Center as a COVID-19 protection hospital (four hospitals total) Launched a COVID-19 Economic Response TF Team Closed a service of facilities such as swimming pools, 12 city libraries, 13 youth facilities, children centers, welfare centers, senior centers, daycare centers, etc. Closed Shincheonji Church related facilities Stopped express buses between Jeonju and Daegu, a city where it has the most confirmed cases in the nation and lessen the number of buses to/from other cities Started COVID-19 Local Economic Crisis Advising Group Announced to provide Basic Disaster Income to vulnerable citizens affected by COVID-19 * originated from the City of Jeonju
Lesson	Jeonju City has initiated closing of all its public facilities that are related to the Shincheonji Church community since the church was the main center of COVID-19 spread in Daegu City. To provide up-to-date COVID-19

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	information, Jeonju used Facebook, Kakao (Korean Instant Messaging System), website and provided a foreign language service.
	As of 19 March, a total of 200 landlords of 500 businesses decided to lower 5-20 percent of rental fee for at least three months. Korean President mentioned an initiative originating from Jeonju City in his Facebook page on 17 March to praise the efforts of the citizens. Furthermore, Jeonju is the first local government in South Korea to provide its vulnerable citizens with basic disaster income to help fight the COVID-19 outbreak and there are 50,000 people in need that will be granted the cash basis help.
Website Information	https://www.mohw.go.kr/eng/

3. Indonesia

Jakarta Metropolitan City, Indonesia

As of 20 March 2020, the Government of the Republic of Indonesia has reported 450 confirmed cases and 38 deaths related to COVID-19. WHO is working with the Indonesian Government to monitor the situation and prevent further spread of disease. The COVID-19 spread to more than 17 provinces since the first case was found in Jakarta on 2 March. Jakarta is home to more than 10 million population and is the nation's capital with nearly 60 percent of business, trade, and transportation centre. On 14 March, the President of Indonesia declared the state of emergency status for 14 days and established the special taskforce for COVID-19 pandemic at national level. The Governor of Jakarta decided to close the schools for 14 days starting 16 March to 2 April and imposed the work from home for government officers (social distancing) until further notice. Jakarta has recorded the highest increase of positive cases with 44, with the number of positive cases in the capital city becoming 267 and authorities reported 23 people had died of the disease.

Challenges	 Limited early action on tracing the infected COVID-19 person (imported case from China, Singapore, Malaysia, and other) Early coordination with central government Insufficient medical care and health services 	
	 High people movement from neighboring cities (Bekasi, Depok, Tangerang) Insufficient information on healthy lifestyle campaign (wash your hand, don't touch your face, use mask, social distancing, work from home) 	
Strategy	 Direct coordination with National Taskforce Unit Promoting the social distancing regulation (work from home for government officers and private sectors) 	



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	 Promoting universal temperature body checking at public area, masking, and hand washing Closing the schools and other public facilities including tourist attractions 	
	 Set up the household unit taskforce for reporting the COVID-19 suspected symptom case Updating the one data information system 	
Lesson	The critical aspect of coordination mechanism with central government during emergency response is very important in order to mobilize all resources and trace the COVID-19 suspected case in Jakarta. Since the first case was found, the Jakarta Provincial Government has provided the updated COVID-19 case information to the public. The data has been updated every day and presents the actual condition of the outbreak. The existing data include the number of cases (spatial), suspected case, appointed hospital for the COVID-19 patient, and emergency call numbers.	
Website Information	https://corona.jakarta.go.id/id	

4. The Philippines

Iriga City, the Philippines

The City of Iriga is located at the heart of Bicol Economic Growth Corridor and is one of the fastest growing cities in the region. It has evolved into an eco-tourism, agro-economic and educational hub with two big universities in the city. Iriga has a total land area of 16,712.56 hectares, with a total population of 111,757. This population is distributed in 36 Barangays or Villages of the City, 60 percent of which are categorized as rural areas.

On 14 March, Philippine officials announced a night time curfew in the capital city of Manila and Luzon Island including Iriga City due to the COVID-19 outbreak. To join the Resolution 2020 of the Inter Agency Task Force (IATF), in light of the declaration of CODE RED ALERT Sub Level 2 in the Country and the declaration of an Enhanced Community Quarantine (ECQ) for the entire Luzon Island, the City Government of Iriga, in its staunch efforts and commitment to effectively respond and prevent the spread of COVID-19, has immediately undertaken the following activities and practices:

- a. Organisational Structure and Support Systems
- b. Consultations with Stakeholder
- c. Community Awareness (Information Education Campaign)
- d. Community/Stakeholder Participation
- e. Implementation





Challenges

- No synchronise Incident Management System in the province upon announcement of total lock down
- Insufficient support from the Provincial and National government. Despite the clear need for rapid testing of person under investigation (PUIs), test kits are still unavailable and no laboratory has been established in Iriga and Bicol Region.
- No standard response system resulting in different interpretation and implementation of emergency protocols.
- Education, with the schools declaring suspension of classes how will the students finish the school year while the ECQ is being implemented.
- With the implementation of social distancing we are challenging the culture. The custom of socializing is a hard habit to break.
- Alternative source of income for workers who lost their job of affected by COVID-19.
- Barangay officials lack of awareness about COVID-19 pandemic occurrence resulting to lenient implementation of lock down.
- Support intervention for the Barangay Health Emergency Response Team (BHERT).
- Sustainability of people meaning the checkpoint support services.
- Undisciplined people, while most residents follow the Enhanced Community Quarantine.
- Balance between personnel liberty and restrictive measures imposed by LGUs.
- Limited manpower resources. The city's medical personnel are limited, they are exhausted and also fear first hand exposure.
- Lack of medical equipment, personal protective equipment, and medical supplies. With limited fund, the city has not been able to procure medical equipment and even test kits.
- Unavailability of facilities and equipment to properly identify, test and isolate a suspected COVID-19 patient.
- If the pandemic worsens, problem on food security might occur.
- Peace and order has become a challenge due to the recent report of thieving in one barangay.
- Irresponsible sharing of information (social media), fake news had been circulating around the internet and it adds up to the scare of the people.

Strategy

- Established the taskforce (incident management team) composed of the Incident Commander, Liaison Officer, PIO, the Unit Heads of Operations, Logistics, Admin and Finance, Communications, Security, including the creations of Divisions Alpha to Zulu, with defined roles and responsibilities
- Activated the advisory on COVID-19 dated March 13, 2020 covering.
 - ✓ Activation of Task Force COVID-19 and Barangay Health Emergency Response Team (BHERT)
 - ✓ Guidelines for Local Government Employees in the workplace

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- ✓ Adaption of Personal Sanitation and Hygiene
- ✓ Prohibition of Large Events and Mass Gatherings
- ✓ Advisory to places of worship in the conduct of their activities
- ✓ Recommended National Agencies Memorandums/Advisories for Work Place, Hospitals, Residential Communities, Schools and Hotels and other similar establishments
- ✓ Official Contact Numbers using Smart phones, Landline and Base Radio of Emergency Operation Center/Task Force
- Mandatory 14 days self-quarantine of PUI and PUM with history of travel from places with confirmed of cases of COVID-19
- Declared a CDRRMC Resolution No. 10 dated March 16, 2020 "A Resolution recommending and favourably endorsing the declaration of a State of Calamity in the City of Iriga"
- Encouraging responses and support from the community that augmented and supplemented the manpower and other logistical requirements of the City
- Regular disinfection of public places such as the Central Business District including the Public Market and Commercial Districts, the Iriga City Terminal, and City roads along the urban area, and vehicles used for transporting food and medical products
- The City of Iriga, through the City Mayor, issued a Memorandum adopting the practice of social distancing – staying home, avoiding crowds and refraining from touching one another. A distance of 1 meter (3 feet) is advised as standard measure to prevent the virus from spreading
- At the checkpoint areas, persons entering the city are required to fill-up and submit a Health Declaration Form
- Issued borderline passes for inter-city or municipal travel, for their valid transactions
- Created the iPatrol Task Force through Executive Order No. 13-C, series of 2019 to monitor prices in the market, primarily in the Central Business District of Iriga
- Mass public transport facilities shall suspend its operations, as well as public utility vehicles including buses, jeepneys, ride hailing services, FX, UV Express, Point-to-Point (P2P) buses, and motorcycle taxis

Lesson

Prior to the Enhanced Community Quarantine (ECQ), the Health Declaration Form are given to the citizen at Barangay checkpoint. The form includes information on the name and address of the person, his/her health status, and travel history. The body temperatures are also taken using thermal scanners. All reported persons with no respiratory symptoms are advised to undergo 14 days quarantine at home. Another measure adopted to



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implement social distancing is the "no back-ride policy" for motorcycles. Violators shall be dealt with accordingly.

Iriga City initiated the "Vegetables on Wheels" project after the implementation of the ECQ. The concept came up due to the need to strictly implement the ECQ where residents are prohibited from going out of their homes. At the same time, this will assist local farmers to earn and maintain their livelihood by selling their produce to the villagers amid the community quarantine. These commodities are from market vendors which the city is also assisting in selling their products. This project helps in maintaining the economic activity in the city while under the community quarantine and can eventually lead to a sustainable cycle between the LGU and the local farmers for farm-fresh produce. Iriga City is the first local government unit in the Philippines to implement the vegetables on wheels, which is now being adopted by other LGUs.

Since the implementation of the ECQ, only one member of the family is allowed to go out to buy food and medicine supplies. Home Quarantine Pass was issued by their respective Barangays to every head of the family to limit the movement and activities around the City. This is part of the effort to lessen the risk of the families being exposed and infected by the coronavirus. Private establishments providing basic necessities, such as those related to food and medical supplies, shall be allowed to operate or remain open provided.

Website Information

http://iriga.gov.ph/





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