



# LOOKING BACK MOVING FORWARD

UCLG ASPAC 2013-2018 AND BEYOND



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**SECRETARY GENERAL OF UCLG ASPAC**

*I would like to thank you for taking this opportunity to join us in this undertaking of assessing how far we have come as UCLG ASPAC and identifying what else we can do moving forward.*

*In order to devise a strategic plan, it is critical that we see where we are now and what we have done in the past 5 years. This publication will allow us to look back and appreciate the achievements we have reached and challenges we have encountered as an institution. In so doing, we will be able to identify issues that need to be addressed and opportunities that can be leveraged.*

*Any organizational assessment will involve a review of internal and external conditions by which an organization operates. Given this, we must take into consideration the political, social, and economic landscape that affect not only us but our stakeholders as well. We must evaluate the progress that has been made in terms of achieving global agendas. Our concern is not merely accelerating but making sure that this progress we make is sustainable.*

*Every time I collected my memory of what we have gone through, I can never find words to perfectly picture it. Accomplishments to accomplishments we have achieved prove the energy that we have and at the same time give us idea what we can also attain in the future. All of these would not have been possible without the commitment and strong engagement of our members and support from partners as well.*

*We all have a responsibility to the future generation. Making people happy, especially the children, will drive our cities to sustainability. What we do today can transform their tomorrow. We have big dreams for our society! Together we will meet our dream for a flourishing Asia-Pacific region! I look forward to your active participation and innovative inputs as we conduct the first UCLG ASPAC Retreat.*

*The future of our cities is the future of the world...*

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# 2nd WORLD ASSEMBLY of local and regional governments

16 October 2016

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Quito · Ecuador

## ENHANCING THE UNITED VOICE OF CITIES AND LOCAL GOVERNMENTS IN ASIA-PACIFIC REGION IN MEETING THE GLOBAL CHALLENGES

The United Cities and Local Governments Asia Pacific (UCLG ASPAC) is the largest regional section of UCLG, the biggest local government association recognized by the United Nations. Since its establishment in 2004, UCLG ASPAC has been making progress and gaining achievements in bringing stronger voice of cities and local governments at the Asia and the Pacific and engaging with UCLG World in meeting the

global agenda. In advocacy, among its recent achievements is the accreditation of the ASEAN Mayors Forum as an entity associated with ASEAN, a first for any local government network to gain such recognition. Good progress in advocacy in the region has been accompanied by several learning and capacity building on prioritized areas of and for members and produced much more tangible impacts on the ground.

Members of UCLG ASPAC have been actively engaged in shaping the works of UCLG ASPAC. Since 2013, several Committees have been established, including the Women Standing Committee, Culture Committee led by Jeju Provincial Government, Belt and Road Local Cooperation and the 21st Century Maritime Cooperation led by City of Hangzhou and Fuzhou, respectively.

UCLG ASPAC has prepared and developed a 2015-2020 Strategic Plan, also known as the Manifesto, to provide guidelines and stimulate the needed improvements toward the fulfillment of UCLG ASPAC's vision and mission. The plan took into consideration the member responses to an online need assessment survey conducted by the Secretariat in January-May 2014. Since the preparation of the Manifesto, it has been reviewed once in 2016.

UCLG ASPAC will conduct a retreat for the first time to review the Manifesto and reflect what strategies

are needed to bring closer its missions into reality. The Retreat will be conducted simultaneously with the Guangzhou Innovation Awards' Ceremony and the Peer-Learning Workshop on Building a Local Government Alliance for Localising New Urban Agenda (NUA) and Sustainable Development Goals (SDGs) in Asia and the Pacific. The result of the Retreat will be used as background information and baseline for the development of Strategic Plan of UCLG ASPAC 2020-2022.

This publication serves as a reference guide for the UCLG ASPAC Retreat. It provides the highlights of UCLG ASPAC's programs and projects and its achievement and progress for the period of 2013-2018. Key information on the governance structure, membership profile, and committees are also made available. Communication outreach, the financial outlook, challenges and way forward are included in this publication which put the Manifesto itself as its core.

# GOING BACK IN TIME 2013-2018

## MILESTONES

### 2013

#### OPERATIONAL

- First formation and adoption of UCLG ASPAC Standard Operating Procedure (SOP) on Human Resources, Finance and Administration; Member Services, Strategic Services, Communications & Capacity Development and Training
- Establishment of UCLG ASPAC Internship Program for University Students
- November : UCLG ASPAC office moved to Jakarta City Hall complex

#### INSTITUTIONAL

- May: UCLG ASPAC Executive Bureau and Extraordinary Council Meetings in Gwanju
- July: Appointment of Dr. Bernadia Irawati Tjandradewi as the first female UCLG ASPAC Secretary General and also the first at the regional sections.
- November: UCLG ASPAC Executive Bureau and Council Meetings in Colombo; Mr. Shed Asghar Shah Gillani takes up his position as UCLG ASPAC President
- November: Formation of the Co-President representing women
- New Members: Barisal City, Chikhli City, Ahmedabad City, Amalner City, Gandhinagar, Himatnagar, Panchgani, Vadodara City, Mahabaleshwar City, Satana City, Palanpur City, Thimphu City, National Association of Capital and Provincial Kingdom of Cambodia

### 2014

#### OPERATIONAL

- Development of "Zero Waste is Possible in Our Place" Program
- Formulation of Manifesto: UCLG ASPAC Strategic Plan 2015-2020
- Development of database system using the Microsoft Access Program
- Performance appraisal applied to staff members

#### INSTITUTIONAL

- June: UCLG ASPAC Executive Bureau Meeting in Hamamatsu
- September: Election of Jeju Special Self-Governing Province Governor Won Hee-ryong as President at the 5<sup>th</sup> UCLG ASPAC Congress in Taipei
- Presented UCLG ASPAC Medals: Dr. Ing. H. Fauzi Bowo, Dr. Jatin V. Modi, Syed Muhammad Asghar Shah Gillani, Dr. Felicity-Ann Lewis, Yasutomo Suzuki, Lung-bin Hau
- Launched 10<sup>th</sup> Anniversary Book in celebration of UCLG ASPAC 10<sup>th</sup> Anniversary
- Establishment of New Partnerships: United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP), OXFAM, UNITAR CIFAL Jeju
- New Members: Banda Aceh City, Betio Town Council

### 2015

#### OPERATIONAL

- June: Launching of the first project on Knowledge Centre - Smart Practice Replication in cooperation with the National Planning Agency of Indonesia
- December: Launching of the Integrated Resource and Recovery Centre (IRRC) in cooperation with UNESCAP

#### INSTITUTIONAL

- September: UCLG ASPAC Executive Bureau and Council Meetings in Wakatobi; Issuance of Wakatobi Declaration on the New Urban Agenda
- September: Adoption of Makassar Declaration on ASEAN Community during the ASEAN Mayors Forum
- September: Establishment of Local Government Transport Officer Forum (LGTOF)
- November: Establishment of Culture in Local Government Committee by Jeju
- Establishment of New Partnerships: UCLG Eurasia, World e-Governments Organization of Cities and Local Governments (WeGo), CityNet and Seoul Human Resource Development Center (SHRDC)
- New Members: Catbalogan City, Salatiga City, Jambi City, Pangkalpinang City, Est Kalimantan Province, Kiribati Local Governments Association (KILGA)

### 2016

#### OPERATIONAL

- Embarked on public space project with UN-Habitat with City of Surabaya as the first recipient; First MOU was signed by Ministry of Public Works and Housing of Indonesia, UCLG ASPAC and UN-Habitat
- The launch of the International Urban Cooperation funded by EU with UCLG ASPAC performs as its Help/Support Desk for Climate Change and Energy
- November: The first advocacy on "Boosting Local Authorities Actions to Implement the Sendai Framework" held at the Asian Ministerial Conference of Disaster Risk Reduction

#### INSTITUTIONAL

- September: 6th UCLG ASPAC Congress in Jeollabuk-do, September 2016; Adoption of Jeollabuk-do Declaration
- September: Re-election of Jeju Special Self-Governing Province Governor Won Hee-ryong as President
- Launch of "One Belt, One Road" Magazine
- Establishment of Standing Committee on Women in Local Governments, Standing Committee for Southeast Asia (DELGOSEA), Standing Committee of South and Southwest Asia, Culture Committee
- Establishment of Working Groups: Women in Local Government, Global Agenda of Development, Asia-Pacific Local Economy Network
- New Members: Changsha City, Singkawang City, South Tangerang, Local Government Authority of Maldives

### 2017

#### OPERATIONAL

- June: Signing of the extension of the MoU between UCLG ASPAC and Ministry of Home Affairs of the Republic of Indonesia for 3 (three) years, 2017-2010
- September: Grant signing of new partnerships on 100 Resilient Cities for Jakarta Resiliency
- September: Groundbreaking ceremony of UNESCAP-funded Integrated Resource Recovery Center in Jambi
- November: Grant signing with Bill & Melinda Gate Foundation on Municipality Network for Sanitation Policy and Advocacy in South Asia (Bangladesh and Nepal)

#### INSTITUTIONAL

- April: Appointment of Dato' Maimunah Mohd. Sharif, Mayor of Penang and Mayor Stephany Uy-Tan of Catbalogan as Chair and Co.Chair of Women Standing Committee, respectively
- April: Establishment of Belt and Road Committee by Hangzhou and 21<sup>st</sup> Century Maritime Cooperation Committee by Fuzhou
- July: Adoption of Taguig Action Agenda during the ASEAN Mayors Forum
- New Members: Iriga City, Bogor City, Lubuklinggau, Kirtipur Municipality, Vyas Municipality, Philippine Councilors League (PCL), Malaysia Association of Local Authorities (MALA), Male City Council
- For the first time, Maldives is represented in UCLG ASPAC as a new member.

### 2018

#### OPERATIONAL

- September: The first training on Women Leadership held in New Delhi
- October: Signing of Letter of Intent with the Raoul Wallenberg Institute of Sweden in Promoting Rights-based Approach in Localization of SDGs in Asia-Pacific Region
- November/December: Adoption of Code of Conduct for Staff Members
- System of procurement and travel has been successfully developed, full implementation starts on January 2019

#### INSTITUTIONAL

- March: Publication of City Enabling Environment Rating Assessment of the Counties in Asia and the Pacific
- April: First Statutory Meeting (ExBu) and Localising SDGs Conference held by Pakistan Members
- August: Accreditation of ASEAN Mayors Forum as a first Entity of Local Governments Associated with ASEAN
- September: Election of the First Woman President, Mayor Tri Rismaharini of Surabaya at 7<sup>th</sup> UCLG ASPAC Congress in Surabaya
- New Members: Faridpur Municipality, Padang Municipality, Goyang City, Jeonju City, Toba Tek Singh, Anuradhapura Municipal Council, Islamabad Municipal Corporation, LCA Sindh, LCA Balochistan

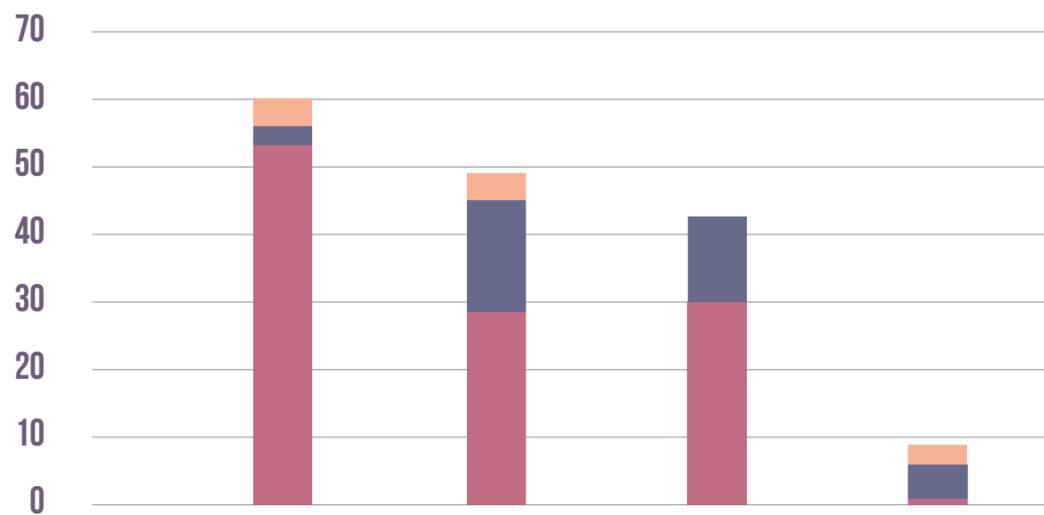
# GETTING TO KNOW THE MEMBERSHIP

UCLG ASPAC has a strong membership base, although the geographical balance among all four sub-regions has yet to be achieved. As of November 2018, there are more than 160 members representing local governments (LGs), Local Government Associations (LGAs) and Associate Members (entities which are not local government organizations, but concerned with or involved in local government matters). The number of members has been on an upward trend

in the past three years since 2016, demonstrating growing interests of local authorities to enhance their international collaboration on a broad-range of challenges facing their city development.

Most of the members come from the East and Northeast Asia (ENE) sub-region accounting for 37.5% followed by South Southwest Asia (SSW) with 30% membership.

## DISTRIBUTION OF MEMBERS



	ENE (EAST & NORTHEAST ASIA)	SSW (SOUTH & SOUTHWEST ASIA)	SEA (SOUTHEAST ASIA)	PAC (PACIFIC)
Associate Member	3	3	0	3
LGA	3	12	13	5
LG	54	33	30	1

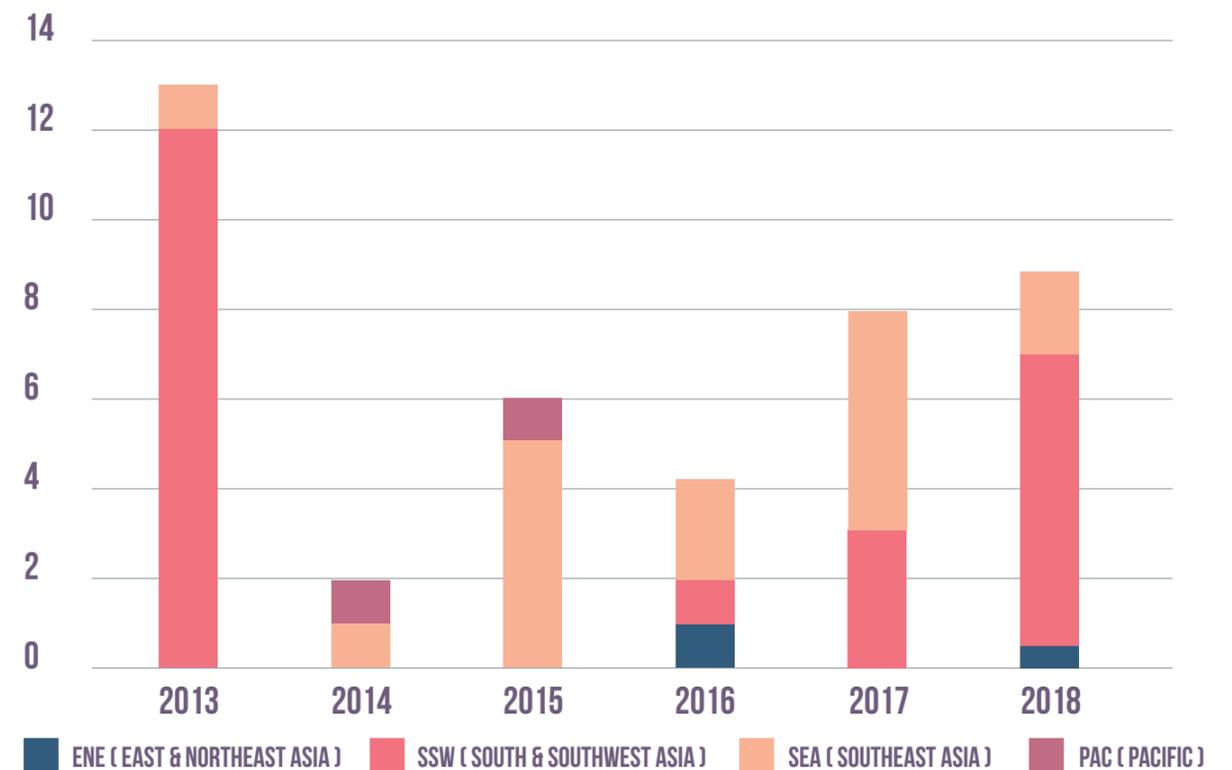


Majority of the members are local governments at 73.75% of all members. It must be noted that in the Pacific sub-region (PAC) where there is least overall membership, there is more local government association member than local governments themselves.

from 2013-2018. Since 2016, there has been no new member from the Pacific sub-region. East and Northeast Asia (ENE) and Pacific sub-region has the least number of new members at 2 from 2013-2018. There is an average number of 7 new members each year for the past 6 years.

In terms of new members, there has been growing representation from South Southwest Asia sub-region equivalent to 52.38% of all new members

## DISTRIBUTION OF NEW MEMBERS



# LEADING CHANGE: UCLG ASPAC GOVERNANCE STRUCTURE

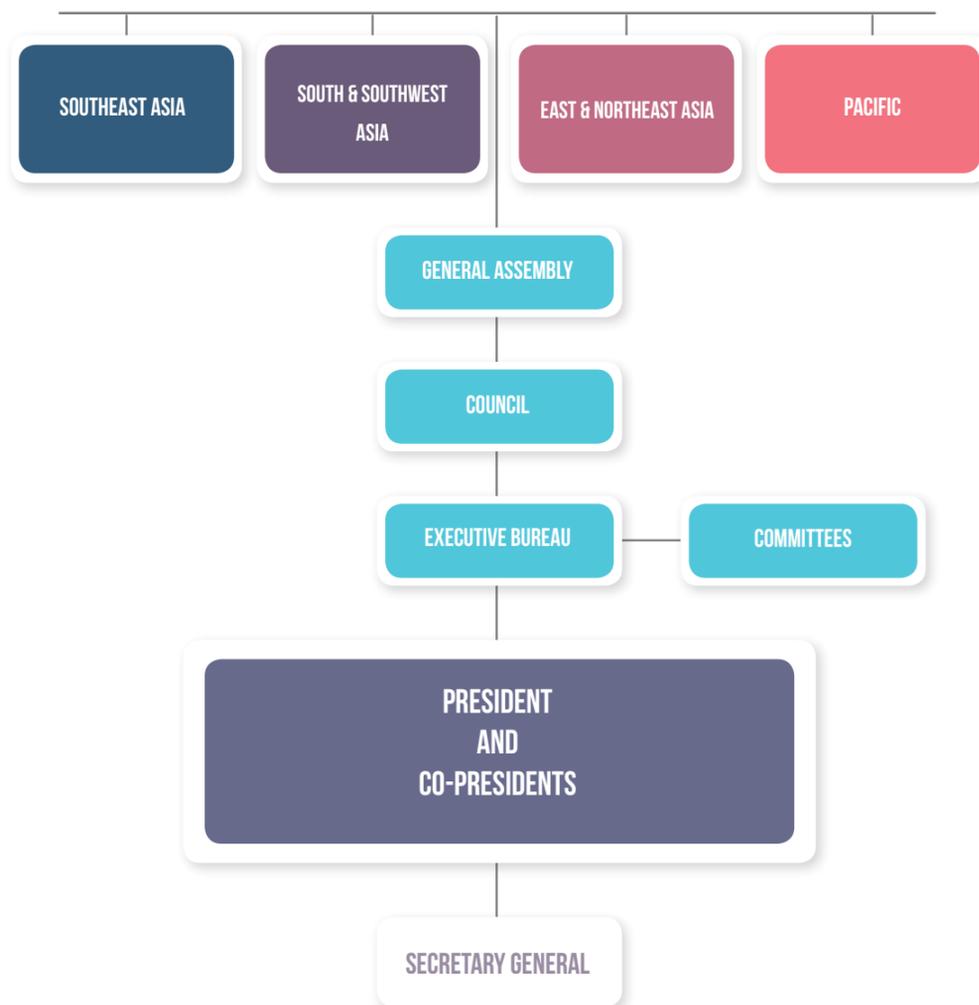
UCLG ASPAC comprises of four sub-regions and all members are represented in the General Assembly, the supreme organ that is responsible for the overall policy, direction and oversight of the Section. The Council is the principal policy-making body. It decides UCLG ASPAC's policies in a collegial way and ensures that general policies adopted by the General Assembly are implemented. Executive Bureau is responsible for initiating proposals and carrying out the decisions of the Council.

The Presidency, comprising the President and co-Presidents, represents all four sub-regions, the Associate and International Members as well as ex-officio namely the co-President (Host), the co-

President (Immediate Past President) and the co-President (Founding).

The President is the principal representative of UCLG ASPAC. The co-Presidents assist the President in carrying out his/her responsibilities and when necessary assume the role of President.

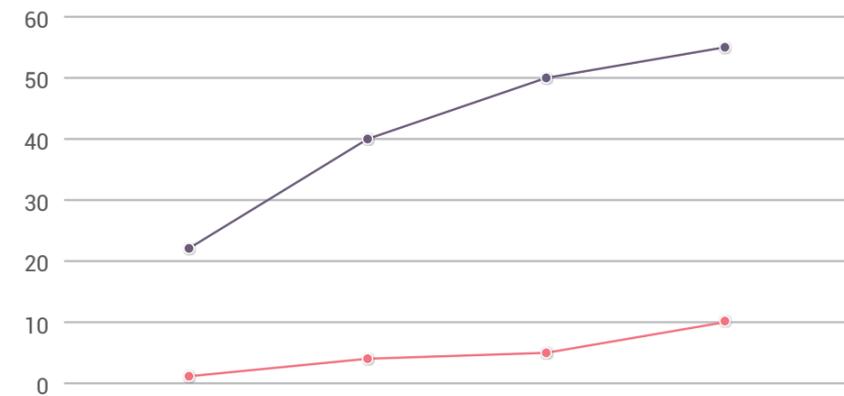
The Secretary General is the executive officer who directs the daily activities of UCLG ASPAC and carries out the decisions of the General Assembly, the Council and the Executive Bureau. The Secretary General manages the General Secretariat as well as the activities and programmes under the guidance of the Presidency and the responsibility of the Executive Bureau.



Meanwhile, gender balance within UCLG can be further strengthened. Women representation in the UCLG ASPAC governing body remains relatively small compared with their men counterparts.

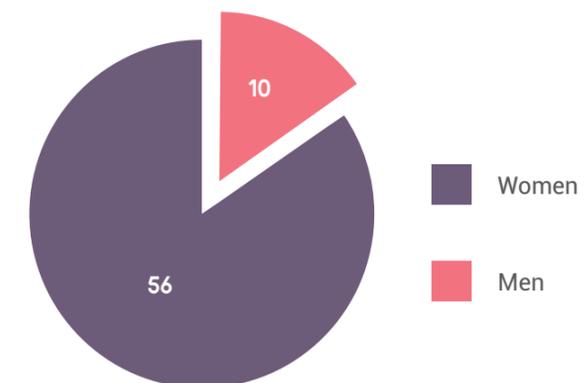
Women representatives were accounted for only 4.35% in 2012-2014; 9.09% in 2014-2016 and 2016-2018; and 15.38% in 2018-2020. To date, there has been no woman representative from the Pacific

GENDER-BASED REPRESENTATION IN GOVERNING BODY



	2012-2014	2014-2016	2016-2018	2018-2020
Men	22	40	50	55
Women	1	4	5	10

GENDER-BASED REPRESENTATION FOR ASPAC REGION IN UCLG WORLD 2016-2019



# REACHING THE AUDIENCES

## COMMUNICATIONS DIVISION: HIGHLIGHTS AND ACHIEVEMENTS

Throughout years 2013 to 2018, the Communications Division has undertaken its role in providing necessary tools, information, and knowledge that facilitate and stimulate learning and insights among members as well as the wider public, through a variety of communication products, tools, and channels.

### KNOWLEDGE DEVELOPMENT TOOLS

#### NEWSLETTERS



#### E-NEWSLETTERS



#### BEST PRACTICE PUBLICATIONS



South-South Cooperation Best Practices and Replications 2013

Borderless Mobility & Connectivity in ASEAN Cities (in collaboration with Strategic Services Division)

#### OTHER KNOWLEDGE PUBLICATIONS AND TOOLS



Translation of SDGs 2017

Translation of SDGs Memory Card Game 2017

### ONLINE KNOWLEDGE DEVELOPMENT

#### SOCIAL MEDIA SDGS CAMPAIGN (2016)

Inviting cities to collaborate by championing the roles of City Leaders and representative of Local Government Associations.



Social Media Content Development (2017)

### ORGANISATIONAL PROFILE AND REPORT

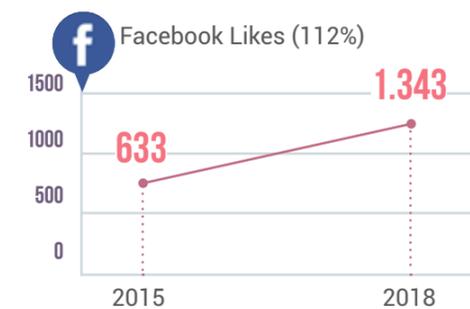
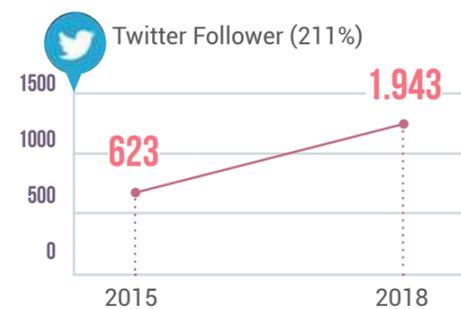
#### ORGANISATION PROFILE & VIDEO PROFILE



2014

### COMMUNICATIONS IN NUMBERS

#### SOCIAL MEDIA CAMPAIGNS



SDG VIDEO (2016)

Website Fresh Look (2016)



The 7th UCLG ASPAC Congress Promotion

### ANNUAL REPORTS



2013

2014

2015



2013

2014

# FINANCING OUR ADVOCACIES

In the past 5 years, UCLG ASPAC has managed to achieve a significant level of growth in terms of its finances. The organization has enjoyed a positive trend in both incomes and expenditures arenas.

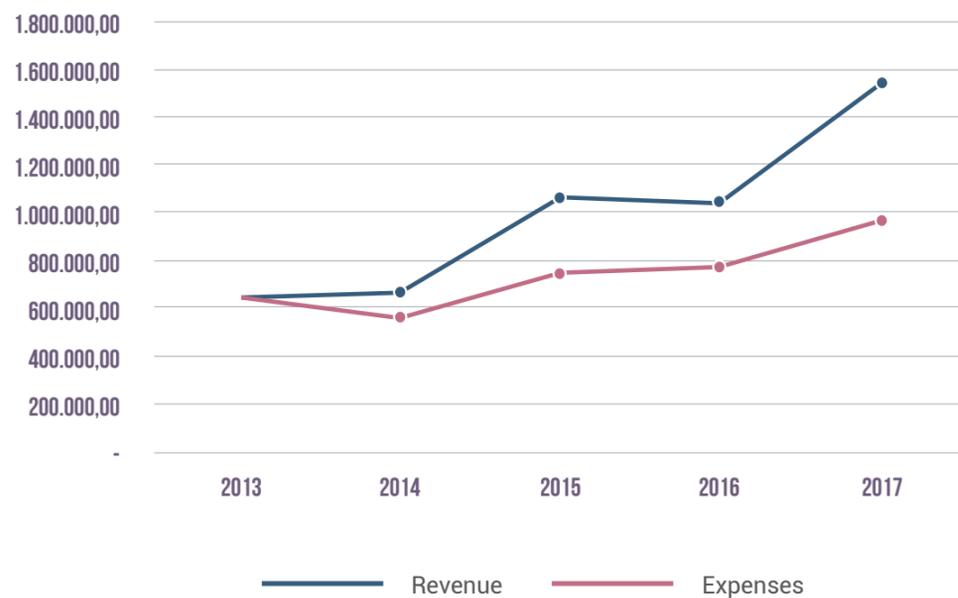
One of the key factors of this growth is the ability of the organization to mobilize funding for programs and projects with international development organizations. This shows the results of the expanding work in the field of development cooperation and engaged partnerships.

Membership revenue is derived from both associate members and direct members. Contribution from direct members accounted for 78.16% of total membership revenue from 2013-2017. Continued effort must be given in maintaining current member base and acquiring new members.

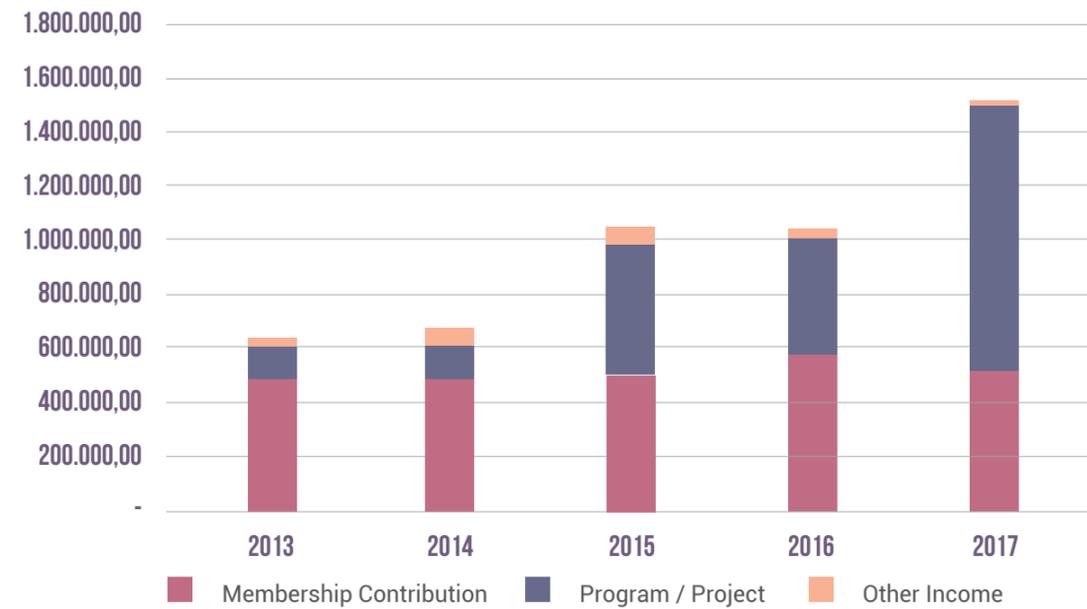
Revenue from programs and projects increased significantly particularly in 2017. Funding from the Bill and Melinda Gates Foundation (BMGF) and the EU-Indonesia cooperation contributed greatly to this. Other organizations such as Konrad-Adenauer-Stiftung (KAS) and United Nations Economic and Social Commission for Asia and the Pacific (UN ESCAP) have provided consistent support within the past 5 years.

The increase in funding from programs and projects is coupled with an increase in expenses. Administrative cost has remained relatively the same across the years while other expenses have been decreasing which can be attributed to efficient use of resources and improved attribution of expenses.

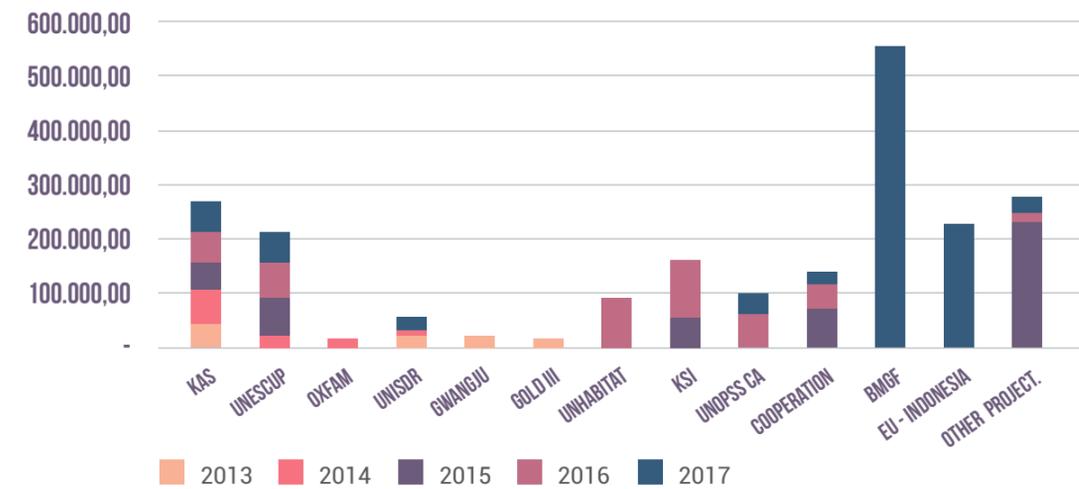
## COMPARATIVE REVENUE AND EXPENSES, 2013-2017



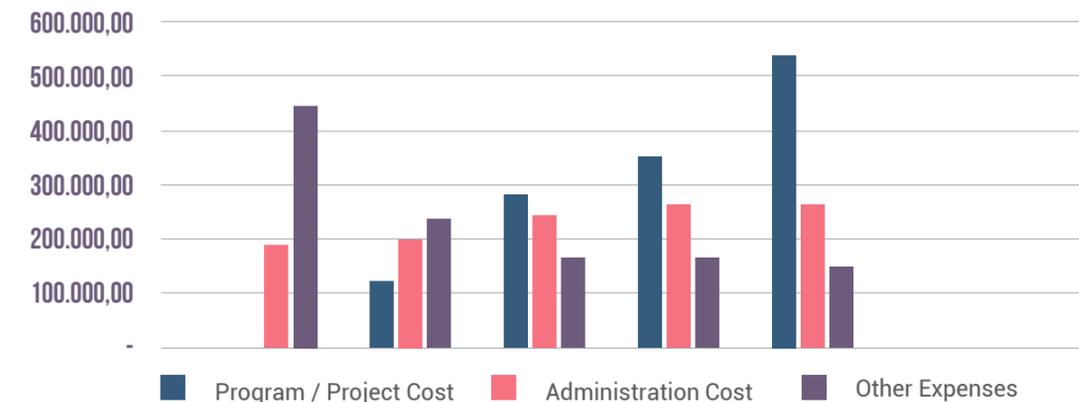
## SOURCES OF REVENUE, 2013-2017



## PROGRAM AND PROJECT REVENUE, 2013-2017



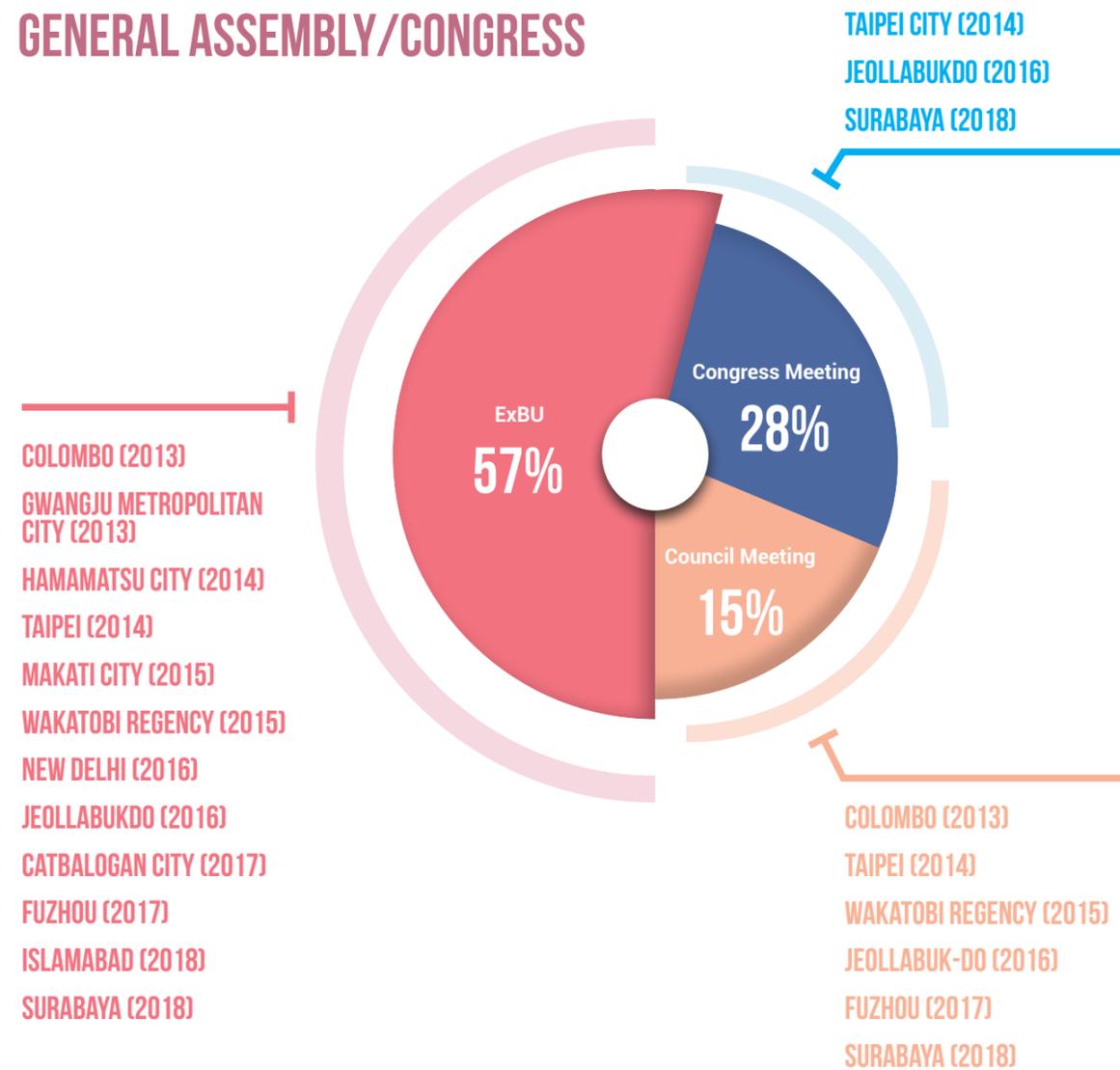
## EXPENSES, 2013-2017



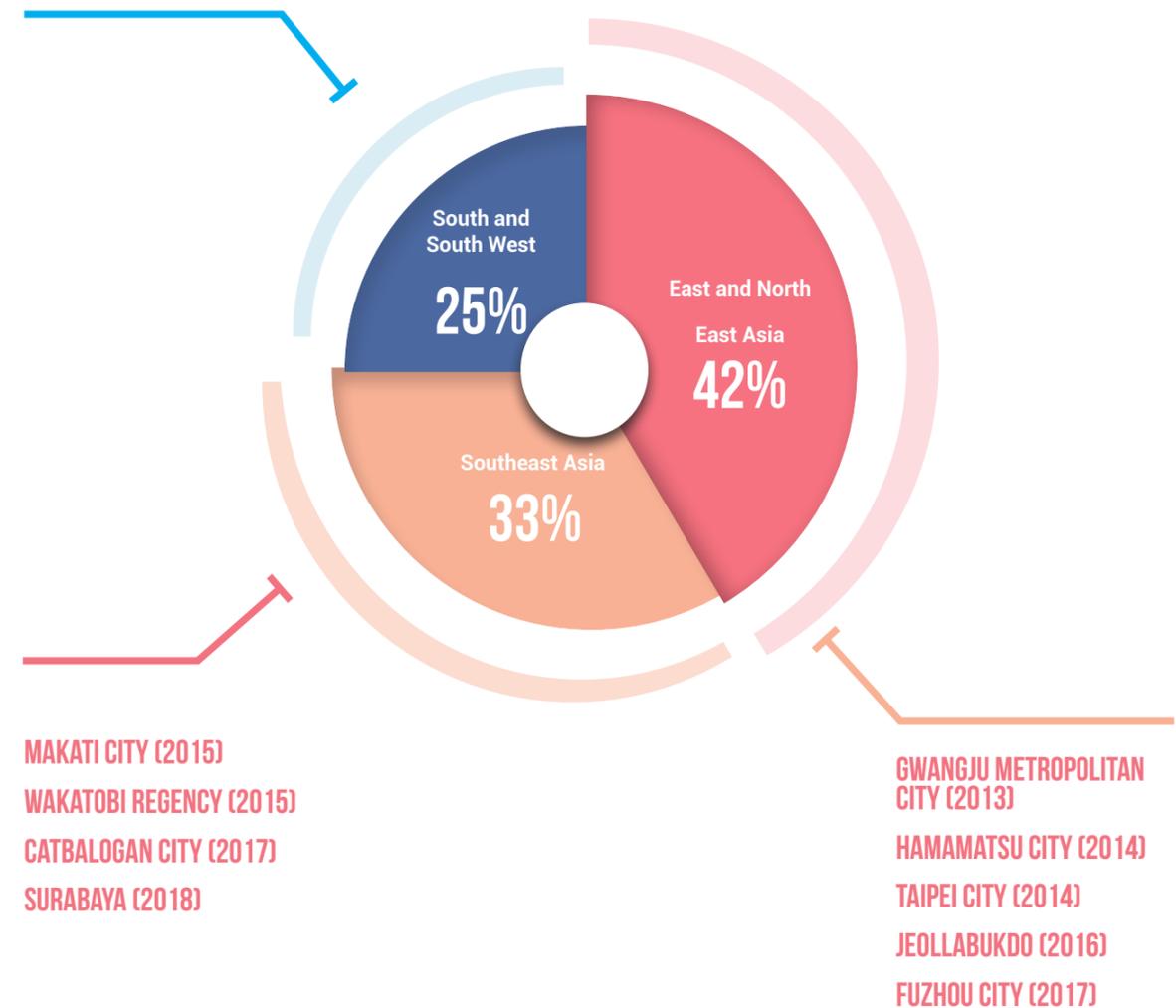
# CONVENING WITH LEADERS: STATUTORY MEETING HOST CITIES

## UCLG ASPAC STATUTORY MEETINGS 2013-2018

### GENERAL ASSEMBLY/CONGRESS



COLOMBO (2013)  
NEW DELHI (2016)  
ISLAMABAD (2018)



UCLG ASPAC holds statutory meetings including Executive Bureau and Council Meetings and the General Assembly. Members have hosted and provided support to the meetings. In the period of 2013-2018, a total of 12 Executive Bureau Meetings, six (6) Council Meetings and three (3) General Assemblies were organized. Charts below show the distribution of Statutory Meetings and the geographical distribution of the Hosts.

Within the past 5 years, the hosting of statutory meetings was concentrated in East and North East Asia members. Pacific sub-region has not yet hosted a statutory meeting during this period.

# BUILDING PARTNERSHIPS AND ALLIANCES

Strong strategic partnerships are essential for institutional growth. For the past years, significant progress has been made in terms of building partnerships and alliances with different institutions.

With the Cities Development Initiatives for Asia (CDIA), implemented in partnership with GIZ, the key areas of collaboration aimed at developing

the UCLG ASPAC mid- to long-term strategic plan, financing program for cities, policy dialogue and projects for LGAs, dissemination of best practices, the bi-annual monitoring and evaluation of capacity building interventions, as well as fundraising projects for Asian cities, local governments, and national associations.



In collaboration with United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP), UCLG ASPAC has promoted sustainable solid waste management through projects such as “Pro-poor and sustainable waste management in secondary cities and small towns” and the “Integrated Resource Recovery Center”. These projects have broadened UCLG ASPAC scope of work in assisting local governments in dealing with current and emerging challenges of development in the Asia-Pacific region.

Since 2014, we have partnered with the United Nations Institute for Training and Research - UNITAR CIFAL Jeju - in developing joint programs including capacity development and training activities in the areas of culture and disaster risk reduction.



Cooperating with the Seoul Human Resource Development Center on sustainable mobility led to the establishment of the Local Government Transport Officer Forum (LGOTF) in 2015.



Konrad Adenaur-Stiftung (KAS) has been a long-time partner of UCLG ASPAC. Together, we have implemented the activities under the framework of the Partnership for Democratic Local Governance in Southeast Asia (DELGOSEA).

Another fruitful cooperation is with the 100 Resilient Cities, created by the Rockefeller Foundation, which supported the local government of Jakarta to make the city more resilient.



The partnership with CityNet provided big opportunities to share significant points of common interest to support cities and local-governments in Asia-Pacific with their urban development and management efforts.

and sustainable impacts of UCLG ASPAC programs and projects. It is important not only to nurture existing partnerships but also to further expand our networks and area of work to support our members.

These are just some of the key institutions and partnerships that have contributed to continuing

# DRIVING CHANGE FOR BETTER TOMORROW

UCLG ASPAC as the largest regional section of UCLG played its advocacy role in various events during 2016. From local focus group discussion up to global-level events, Preparatory Committee (PrepCom) 3 held in Surabaya (Indonesia) and the New Urban Agenda held in Quito (Ecuador). This was conducted as efforts to put global agenda of urban development into effective local implementation.

JAKARTA (INDONESIA)  
MARCH 2016



## Sustainable Development Goals (SDGs): No One Left Behind

### “IMPLEMENTATION OF SDGS COMMITMENT IN INDONESIA: ROLE OF CIVILIANS AND LOCAL GOVERNMENTS”

#### Summary of Discussion

- Capacity building: It should be conducted not only for local governments, but also CSOs and NGOs
- Participatory: Involvement of various stakeholders is without question.
- Integration: Aligning SDGs with national plans is important. SDGs is not new for local governments. They can make adjustment of existing goals with local issues and priorities.
- Governance: There is a need of SDGs indicators, database, and benchmark in implementation.
- FGD was held by UCLG ASPAC as part of the enabling environment research on SDGs implementation carried out under the framework of Policy Forum on Development (PFD). UCLG ASPAC together with other regional sections and networks represents local Governments in PFD.

BANGKOK (THAILAND)  
APRIL 2016



## Asia-Pacific towards the Post 2030 Agenda

### “REGIONAL PRIORITIES FOR THE IMPLEMENTATION OF THE 2030 AGENDA FOR SUSTAINABLE DEVELOPMENT IN ASIA AND THE PACIFIC” OUTCOME OF ASIA-PACIFIC FORUM ON SUSTAINABLE DEVELOPMENT (APFSD) ORGANISED BY UNESCAP IN BANGKOK.

#### Recommendations of APFSD

- Support countries in implementing the 2030 Agenda, particularly developing countries and countries with special needs, including through capacity development.
- Provide regional perspective on sustainable development agenda implementation, consolidate and share best practices and lessons learned.
- Support follow-up and review of progress on the 2030 Agenda and the SDGs at regional level.

SURABAYA (INDONESIA)  
JULY 2016



## Preparing for the New Urban Agenda

### ADVOCACY DURING THE PREPARATORY COMMITTEE 3 OF HABITAT III CONFERENCE IN SURABAYA:

- Prioritizing Children and Youth within the New Urban Agenda (NUA).
- Civic and Youth Participation in the Wired Age.
- Cities and the SDGs – Ensuring That No One is Left Behind.
- An Enabling Framework for the Implementation of the NUA – Assessing Framework.

#### Condiissions and identifying Actions

- Inclusive Cities, Leave No Person and No Space Behind.
- Local Government Approaches to the Implementation of the Sendai Framework for Disaster Risk Reduction
- Multilevel Policy for Stronger Intermediary Cities.
- Women Mayors Forum, advocating women's role in local governance.

# 6<sup>TH</sup> CONGRESS ON REGION, LIFE AND CULTURE IN THE NEW URBAN AGENDA

JEOLLABUK-DO (SOUTH KOREA)  
SEPTEMBER 2016



JAKARTA (INDONESIA)  
SEPTEMBER 2016



QUITO (ECUADOR)  
OCTOBER 2016



## ADVOCACY AND CAPACITY BUILDING DURING THE CONGRESS

- City and Local Government Enabling Environment Rating in Asia and the Pacific.
- Induction Session on Urban Planning for City Leaders Workshop.
- Leadership in New Urban Agenda.
- How can Governance Transform Urban Regeneration.
- Value of Culture in Urban Transformation.
- Session on Sinking Island.
- Learning for Localizing SDGs.
- Localizing Addis Ababa Agenda - Way Forward for Sustainable Development Finance.
- Toward Sustainable Urbanization: Implementing the Sendai Framework.
- Sustainable Agriculture and Responsibility of Local Government.
- Regional Sustainable Development and Urban Innovation.
- Strength of Community Participation in Public Space Planning and Management.
- Enhancing City Resilience with Multiple Interventions.
- UN-Habitat's Principles and Approaches for Sustainable Urban Development and Planning.

**Result: Jeollabuk-do Declaration and Planning.**

## Partnerships for SDGs Implementation

### CONNECTING SOCIAL AND ENVIRONMENTAL MOVEMENTS AND THE GLOBAL PROGRESSIVE FORUM (GPF)

The roundtable discussion involved NGOs and covered the current and emerging challenges on social justice, sustainable growth, and social progress, etc. in Indonesia. It was an open discussion of key local players with the EU Members of Parliament.

## Adoption of the New Urban Agenda

### OUR GLOBAL CONNECTION CONDUCTED ADVOCACY AT PLENARY AND PARALLEL SESSIONS

- UCLG ASPAC's political representatives made contributions to the Second World Assembly of Local and Regional Governments and gave interventions at numerous local governments' sessions.
- UCLG ASPAC produced the video on SDGs and the road map for local governments in localizing SDGs to raise awareness of members on SDGs and New Urban Agenda, in line with the slogan of "NO ONE LEFT BEHIND."



3-6 July 2018, Ulaanbaatar, Mongolia

# STRENGTHENING FOUNDATIONS OF RESILIENCE

## ASIAN MINISTERIAL CONFERENCE ON DISASTER RISK REDUCTION (AMCDRR) 2016

2 November 2016, New Delhi, India

AMCDRR 2016, as the first major event of the post-2015 development agenda, was held in New Delhi India from 2-5 November 2016. UCLG ASPAC, in collaboration with United Nations Office for Disaster Risk Reduction (UNISDR), organized the pre-conference stakeholder group session on “Boosting Local Authorities Actions to Implement the Sendai Framework” held on 2 November 2016.

### HIGHLIGHTS

- 64 participants, including Mayors of Iriga City (Philippines), Nan City (Thailand), and Bihar State Minister (India), attended the pre-conference Local Authorities Stakeholder Group
- The Minister of Disaster Management of Government of Bihar India, Professor Chandrasekar, reported the achievements from State of Bihar (India) in implementing Sendai Framework into Local DRR Roadmap.

- Mayor of Nan City shared his city's experience in preventing and responding to flood. Nan City, located in the northern part of Thailand, has high intensity of precipitation and is prone to disasters such as landslide and flood. Mayor of Iriga City stated her city experience in preventing and responding to major disasters such as typhoons, floods, and earthquakes.

### MAJOR OUTCOMES

- UCLG ASPAC facilitated the preparation of the Statement of Action by Local Authorities Stakeholder Group which was submitted to this AMCDRR.
- Following the AMCDRR 2016, several cities and local governments have conducted immediate actions, including the “Local Implementation of the SFDRR: Making Cities Resilient (MCR) Campaign in the Philippines” led by the Mayor of Iriga City.

# ASIAN MINISTERIAL CONFERENCE ON DISASTER RISK REDUCTION (AMCDRR) 2018

UCLG ASPAC participated in the Asian Ministerial Conference for Disaster Risk Reduction 2018 (AMCDRR) which was organised by the United Nations Office for Disaster Risk Reduction (UNISDR) and the Government of Mongolia from 3 to 6 July 2018.

### HIGHLIGHTS

- UCLG ASPAC organised one stakeholder consultation on 3 July and one side event on 5 July which were attended by more than 25 representatives of local governments from Asian cities such as Balikpapan City (Indonesia), Cilacap Regency (Indonesia), Faridpur Municipality (Bangladesh), Iriga City (Philippines), Kathmandu City (Nepal), Makati City (Philippines), and Ulaanbaatar (Mongolia).
- UCLG ASPAC organised a side event entitled “Localising SFDRR: City-to-City Sharing on AMCDRR Statement of Action and Making Cities Resilient Campaign (MCR) in Asia.”
- UCLG ASPAC played a strategic role as part of the drafting committee for 2018-2020 Action Plan (Local Authorities Representative).
- UCLG ASPAC led the stakeholder group

meeting on Local Authorities for Ulaanbaatar declaration.

- Three cities, including Bengkulu (Indonesia), Faridpur (Bangladesh), and Iriga City (Philippines), presented lessons learnt and commitments undertaken on DRR based on the city's experience in dealing with disaster. This stressed local leaders' primary role to protect their citizens and the role of women leadership during disaster at local level.

### MAJOR OUTCOMES

- A local authority declaration agreed upon by local government leaders was adopted.
- The scorecard results from 50 cities in Asia could be used to plan the way forward in monitoring and stress the importance of localisation as the way to implement SFDRR.
- Action Plan 2018-2020 of the Asia Regional Plan for SFDRR Implementation and highlights the achievement of target “e” by 2020 (target e: increasing the number of countries and cities/local authorities with DRR plans and strategies) was prepared.

# BUILDING STRONG AND SAFE CITIES AND LOCAL GOVERNMENTS

UCLG ASPAC has continuously fostered collaboration. In 2017, UCLG ASPAC partnered with UNISDR to promote Disaster Risk Reduction and the Making Cities Resilient Campaign to assist 50 local governments in five disaster-prone countries (Indonesia, Philippines, Bangladesh, India, and Nepal) in assessing risk within their respective areas.

The campaign was conducted through workshops in Jakarta, Makati, Dhaka, New Delhi, and Kathmandu. The workshops revealed resiliency level of cities in facing disaster. At the end of the

workshop, UCLG ASPAC invited cities to sign up in the Making Cities Resilient Campaign for Disaster Risk Reduction in Surakarta, 23 November 2017. City signing up, Bengkulu, will get monitored by UNISDR in further assessing their development in city resiliency.

Representative of each city identified gaps relating to governance and financial capacity. They also identified planning and preparation for disaster. Post-event recovery were identified in their local disaster policy by applying the Sendai framework QRE and disaster resilience score card.

### 3 JAKARTA (INDONESIA)

24 - 25 August 2017

Banda Aceh | Surabaya | Solo | Jambi | Jakarta | Bogor | Yogyakarta (BNPB) | Cilacap | and Salatiga

Representative from National Disaster Mitigation Agency and Deputy Minister of Home Affairs for Disaster Mitigation and Prevention participated as observer and actively involved in the group work session particularly during scorecard and QRE exercise.

- Head of Banda Aceh BPBD: based on scorecard result, Banda Aceh has good capacity in awareness and understanding of its assets but still lack of financial capacity for resilience (essential number 3).
- Presentation by Jakarta representative: resilience score 98 out of 141, indicating local government of Jakarta ensured effective disaster response and got involved in regular training programmes but lack of documented business continuity plan including insurance.

### 4 NEW DELHI (INDIA)

22 September 2017

Shimla | Srinagar | North Delhi | Southeast Delhi | Central Delhi | Amalner Municipal Council | Gandhinagar Municipal Corporation | Palanpur Municipality | Satana Municipal Council | Himatnagar Nagarpalika

Based on the Quick Risk Estimation (QRE) exercise, New Delhi Capital City region area is facing major hazard and risk problem on flood, heat wave, and earthquake.

- Overall resilience score of Shimla City is 96 out of 141 indicating their strengths in institutional capacity awareness for disaster information but still lack behind on critical infrastructure city plan.
- In Central Delhi, scorecard result has indicated man-made disaster such as building collapse and terrorist attacks as major hazard but has not categorized haze and air pollution as major risks.

### 1 MAKATI (PHILIPPINES)

29 July 2017

Makati | Iriga | Catbalogan | Ligao | San Juan | Quezon | Paranaque | Pateros | Sorsogon | Tayabas | and Tabaco

- Introduction on Making Cities Resilient Campaign.
- Practiced exercise on two tools: Quick Risk Estimation (QRE) and preliminary scorecard tool applied during the training.
- Presentation by Makati city representative: the city has the ability to deal with hazards and risks such as typhoon, earthquake, fire, and flood.
- Presentation by Iriga representative: practice on scorecard shows their strength on profiling hazard and risk including capacity to build early warning response center for typhoon.



### 5 DHAKA (BANGLADESH)

26 September 2017

Sirajgonj | Cox'sbazar | Moulvibazar | Madaripur | Chandpur | Gopalganj | Nilphamari | Mymensing | Kakonhat | Kuakata | Monglaport | Shariatpur | Netrokona | Faridpur | Kurigram | Khagrachari | Tungipara | Savar | and Dohar

Md. Nurullah, Advisor of Municipal Association of Bangladesh (MAB) and Former Chief Executive Engineer of Dhaka South City Corporation shared that there are many activities in Bangladesh regarding disaster and these are ongoing development process.

- Representative from Cox's Bazar Municipality, Faridpur Municipality, and Mongla Port Municipality were among active participants during the discussion on QRE and preliminary scorecard assessment.
- Representative from Faridpur municipality presented the QRE and preliminary scorecard result and the score was 63 out of 141 indicating the resilience level of Faridpur City is moderate and hazard was dominated by flood, storm, and other hydrological hazards such as strong wind. The government capacity tackling the risk and hazard is not in place.

### 2 KATHMANDU (NEPAL)

17 August 2017

Kathmandu | Budhanilkantha | Dharche | Kirtipur | Kageshwari | Chitwan | Tarakeshwar | Birgunj | Dharan | Kalinchowk | Banepa

- Presentation by Kathmandu Disaster Management representative: the assessment scorecard and the result showed strength on essential number 4 (pursue urban development) and weakness on essential number 3 (financial capacity) and essential number 8 (increase infrastructure resilience).
- Other cities (Dharan, Dharche, and Kirtipur) faced similar condition.
- Banepa, Tarakeshwar, Birgunj are weak on essential number 1 (planning and strategy) in adopting Sendai Framework into DRR city plan.

# ENGAGING PARTNERS IN LEARNING



Under the leadership of Jeju Governor Won Hee-ryong during his term as President, UCLG ASPAC and CIFAL Jeju signed a Memorandum of Understanding (MoU) which outlines the collaboration on capacity building development. Key areas were on culture and disaster risk reduction and management.

## UCLG ASPAC AND UNITAR CIFAL JEJU TRAINING HIGHLIGHTS

- MoU was signed between UCLG ASPAC and UNITAR CIFAL Jeju in 2015 for providing Capacity Development Training among LGs member in Asia Pacific

- Training on Culture with Jeju International Training Centre (UNITAR CIFAL Jeju) and Jeju Special Self-Governing Province, 2015 - 2017
- Training on Disaster Risk Reduction & Management with UNITAR CIFAL Jeju and Jeju Special Self-Governing Province, May - June 2017
- Training on Disaster Risk Reduction & Management with UNITAR CIFAL Jeju and UNISDR GETI-ONE, July - August 2018
- Training on Culture and sustainable Tourism with UNITAR CIFAL Jeju in Conjunction with UCLG ASPAC Congress, September 2018



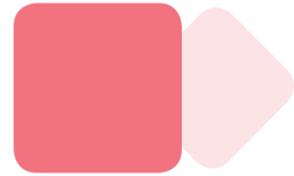
Culture has been one of the primary advocacies of Governor Won Hee-ryong. In November 2015, Governor Won officially launched the UCLG ASPAC Culture Committee during the Culture Workshop in Jeju. The committee was envisioned to lead

international culture exchanges in the Asia-Pacific. The establishment of the Committee was proposed at the 1<sup>st</sup> World Culture Summit in March 2015 and approved during the UCLG ASPAC Executive Bureau Meeting in April 2015.

**CULTURE IS BECOMING MORE RECOGNIZED AS FUNDAMENTALLY IMPORTANT TO THE ENRICHMENT OF LIFE. IT IS CLOSELY LINKED TO BOTH THE LOCAL ECONOMY AND IDENTITY OF A REGION. OUR LIFE IS CULTURE.**

Governor Won Hee-ryong, President, UCLG ASPAC (2014-2018)

# EXCHANGING PRACTICES FOR SUSTAINABLE DEVELOPMENT

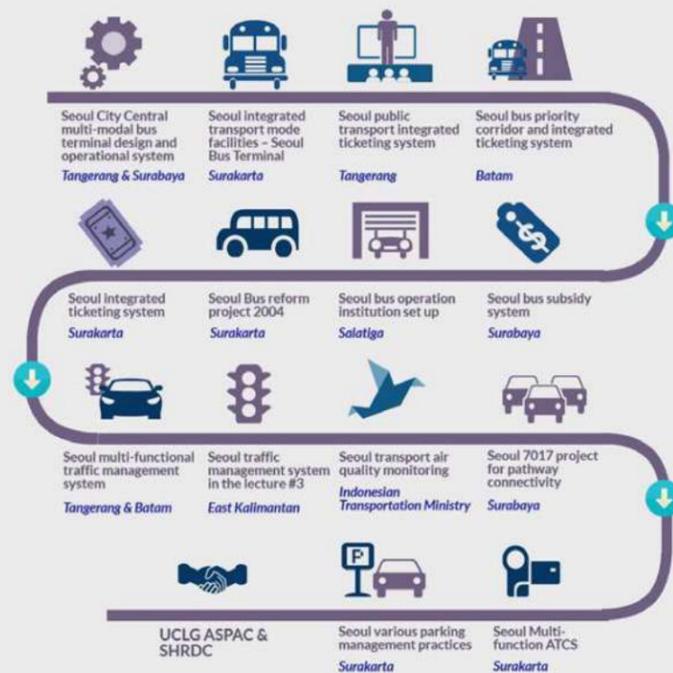


In pursuit of long-term sustainability of urban transport system, the Local Government Transport Officer Forum (LGTOF) was established in September 2015. The forum is an outcome of the Sustainable Mobility Workshop which was organized in collaboration with the Seoul Human

Resource Development Center. The workshop highlighted the success story of Seoul Metropolitan Government in reorganizing its public transport system, giving more benefits to passengers while using public transport.

## Adoption of Seoul's Best Practices

The Local Government Transport Officer Forum (LGTOF) will follow up the action plans of Indonesian national and local governments to adopt some of Seoul's best practices.



The forum was established by UCLG ASPAC and 14 representatives from Indonesian local governments. The first meeting of LGTOF was held in March 2016 in Salatiga City, Indonesia which featured Dr. Gyeng-Chul Kim, UCLG ASPAC Special Advisor for Transportation and Dr. Dai Wei, Chief Engineer of Guangzhou Transport Planning and Research Institute. Participants highly commended the relevance to the workshop to their operational work, quality of speaker and facilitator, learning from the discussions, and overall design and facility of the workshop.

The second meeting of the LGTOF was recently held in South Tangerang this November 2018. The meeting featured the Ministry of National Development Planning of Indonesia, Institute for Transportation and Development Policy, Ministry of Transport of Indonesia, Dr. Kulwant Singh from Busworld Academy, and Mr. David Ingham, Senior Urban Transport Specialist of World Bank Group. The second meeting had an increased local participation and expanded by having international participants in the roster.

**“WE DISCUSSED OTHER CITY’S EXPERIENCE AND LESSONS LEARNED. IT WAS A VERY USEFUL RESOURCE FOR TACKLING TRANSPORT PROBLEM IN MY CITY.”**

Feedback of Mr. Engkos Zarkasyi Ahmad (Head of Transport Department, City of Tangerang) on the 1<sup>st</sup> LGTOF on 2016





# IMPLEMENTING CHANGE

In partnership with various institutions, UCLG ASPAC has been implementing programs and projects that have made significant contributions to the improvement of the environment and governance of cities and local governments across the region. These are the Pro-Poor and Sustainable Solid Waste Management Project, Municipal Sanitation Policy Advocacy Project, Global Covenant of Mayors on Energy and Climate Change, Localise SDGs, and Public Space Program.

## PRO-POOR AND SUSTAINABLE SOLID WASTE MANAGEMENT PROJECT

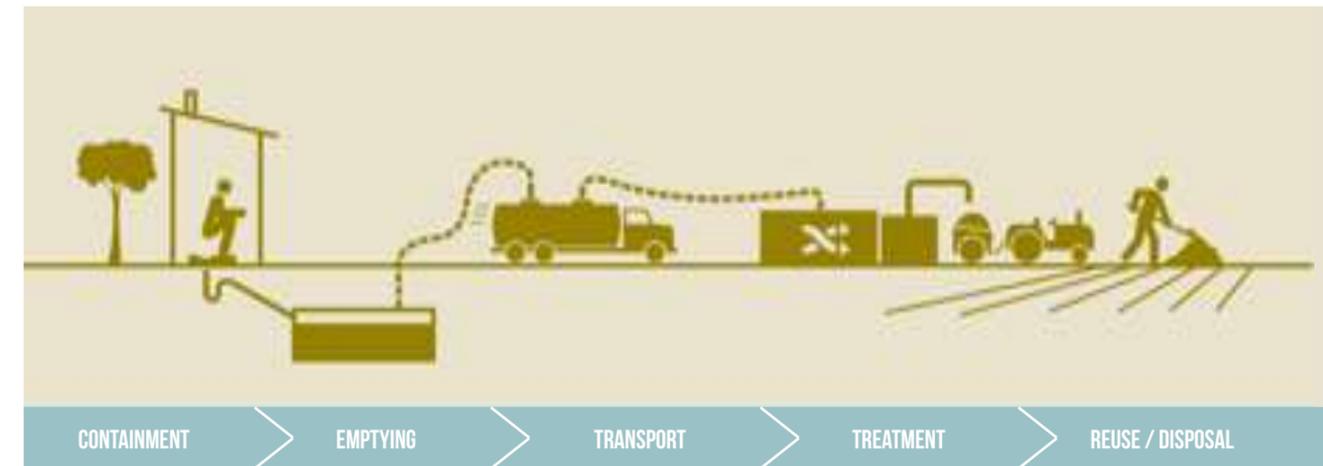
Converting organic waste into energy is now possible through the Intermediate Resource Recovery Center launched in Jambi in January 2018 and in Malang on April 2018. The facilities

were developed under the Pro-Poor and Sustainable Solid Waste Management Project in partnership with UNESCAP.

## MUNICIPAL SANITATION POLICY ADVOCACY PROJECT

To overcome the problems that arise from poor sanitation in Nepal and Bangladesh, the Municipal Sanitation Policy Advocacy Project is being implemented to strengthen and capacitate

local government associations. To date, 10 pilot municipalities have already been selected. This project is in partnership with the Bill & Melinda Gates Foundation.





## GLOBAL COVENANT OF MAYORS ON ENERGY AND CLIMATE CHANGE (GCoM)

Local governments are now taking voluntary actions to combat climate change through the Global Covenant of Mayors on Energy and Climate Change (GCoM). Cities are provided with training and technical assistance as well as platform for common reporting framework on the greenhouse gases (GHG) inventory and development of Climate Action Plan. Training on "Setting Emission Reduction Target and Development of Climate Action Plan" has been implemented in 5 cities (Kuala Lumpur, Gwangju, Jakarta, Surabaya, Hanoi) within 2018.

## LOCALISE SDGs

Localisation of global agenda is key to its successful implementation. Indonesian local governments and associations have strengthened capacities in localizing the Sustainable Development Goals

(SDGs) under the Localise SDGs program. To date, 13 local training on SDGs have been conducted where 524 local government officers and local stakeholders benefitted. Localising SDGs is being implemented in collaboration with several institutions namely: Bappenas, Ministry of Home Affairs (MoHA), Public Administration Institute (Lembaga Administrasi Negara), GIZ, SMERU Research Institute, Center for Indonesia's Strategic Development Initiatives (CISDI), and Philantrophy Indonesia. Localise SDGs is funded by the European Union (EU).

## PUBLIC SPACE PROGRAM

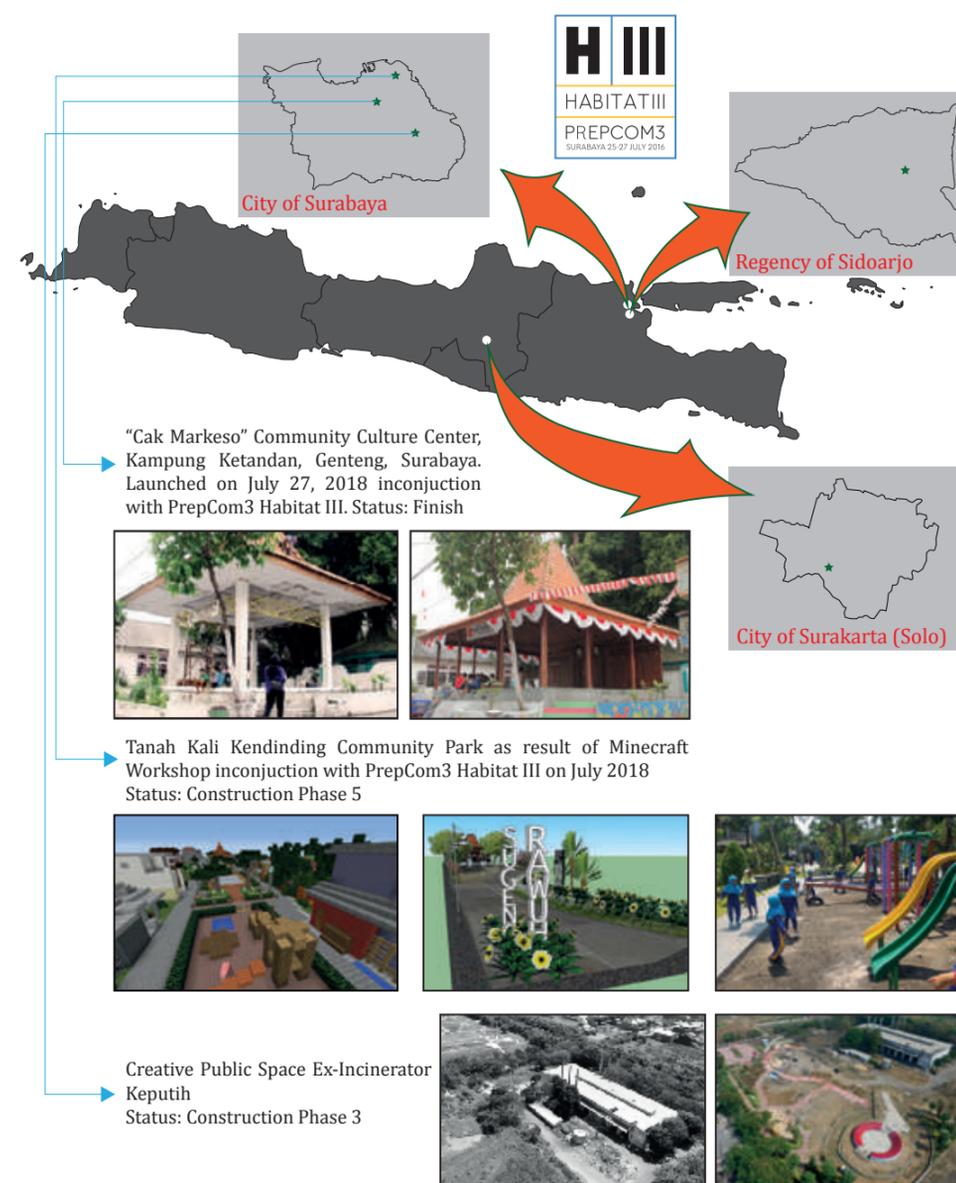
Several milestones have been achieved in terms of public space. A key element is the use of participatory approach in the design process to allow the community to take ownership of the public space. Pedestrian ways and street intersection have

been upscaled in Wolter Monginsidi Street Regency of Sidoarjo. The Gedung Wayang Orang Sriwedari (Traditional Javanese Opera Building) in Surakarta was revitalized in 2017. "Cak Markeso" Community Culture Center in Surabaya was launched in July

2018 in conjunction with PrepCom3 Habitat III. Two other projects, the Tanah Kali Kendinding Community Park and Creative Public Space Ex-Incinerator Keputih, are currently in different phases of construction.

## UCLG ASPAC PUBLIC SPACE PROGRAM 2016 - Present

*The measure of any great civilization is its cities and a measure of a city's greatness is to be found in the quality of its public spaces, its parks and squares. (John Ruskin)*



# FOSTERING COOPERATION IN THE REGION

## UCLG ASPAC COMMITTEES AND HIGHLIGHTS OF THEIR ACTIVITIES AND ACHIEVEMENTS

### STANDING COMMITTEE OF SOUTHEAST ASIA

The Standing Committee of Southeast Asia was formed through the implementation of the Partnership for Democratic Local Governance in Southeast Asia Program (DELGOSEA), which serves as a platform for local authorities in the region to exchange and share best practices in various fields, among which are local economic development and solid waste management. The key developments and outcomes achieved under the Committee include:

- Following UCLG ASPAC's endorsement of the establishment of DELGOSEA in October 2012, several activities have been conducted to identify and disseminate best practices;
- In 2016, peer-exchange activities were conducted including Lao PDR's visit to Thailand's solid waste management site and the Local Economic Development Workshop in Seberang Perai, Malaysia;
- In 2017, UCLG APAC partnered up with DELGOSEA and the Konrad-Adenauer-Stiftung (KAS – Manila) in the capacity-building activity for Cambodia, through a peer-learning visit to Vietnam. The mission focused on local economy development in Bat Trang pottery village and stimulated knowledge-sharing including o the 'One Village, One Policy' concept;
- UCLG ASPAC has been playing a key role to foster collaboration within the ASEAN Mayors Forum (AMF), a platform initiated by the Government of Indonesia and the Association of Indonesia Municipalities (APEKSI). The 2<sup>nd</sup> AMF, held in 2015 in Makassar city of Indonesia, was attended by more than 10,000 participants including 200 city mayors from the region. The

3<sup>rd</sup> AMF was held in the Philippines and the 4<sup>th</sup> AMF was held in Singapore, in accordance with the ASEAN Chairmanship country. In 2018, AMF was officially accredited as an entity associated with ASEAN, marking the first recognition of a regional network of local governments.

### STANDING COMMITTEE OF SOUTH AND SOUTHWEST ASIA

Established in 2013, the Standing Committee of South and Southwest Asia seeks to promote a united voice for the promotion of democratic governments as well as support exchanges of good practices and expertise. The Committee has also collaborated with the South Asian Association for Regional Cooperation (SAARC) to build political support and capacity-building programs for local governments in the sub-region.

- In 2013, two major events were conducted namely: the International Conference on Local Governments, jointly organized by the Municipal Association of Bangladesh and the Bangladesh Union Parishad Forum; and the South Asian Cities Summit, which featured a high-profile gathering of senior officials from both within and outside South Asian cities;
- Following the launch of a Local Economic Development (LED) by the Federation of Sri Lankan Local Government Authorities (FSLGA), and supported by the Commonwealth Local Governments Forum (CLGF) in 2014, UCLG ASPAC members participated in CLGF's high-level consultative meeting in Colombo, Sri Lanka, to discuss good practices on decentralization in LED as well as to identify SAARC's common priorities for the region;



- The Consultative Meeting in Negombo, Sri Lanka, on 9-12 December 2015 agreed on the establishment of UCLG ASPAC sub-regional office in Islamabad, Pakistan;
- At the 6<sup>th</sup> UCLG ASPAC Congress in 2016, the Committee took stock of key developments and discussed a broad-range of collaboration including; the 3<sup>rd</sup> South Asian Cities Summit held in India, Smart City plan for Raipur, MoU Signing with Delhi Government, Equi-City project implementation and a plan to set up UCLG ASPAC office in Islamabad;
- UCLG ASPAC held a meeting on 16-17 August 2017 in Kathmandu with members in South and Southwest sub-region. SDGs localization training and a workshop on Sendai Framework for Disaster Risk Reduction (DRR) were conducted with valuable support from the sub-region's local government associations;
- During the 7<sup>th</sup> UCLG ASPAC Congress in September 2018, the Committee reported successful conduct of the 4<sup>th</sup> South Asian Cities Summit. Training on women leadership and

gender equality for improved local governance was conducted and attended by almost 100 participants. The position paper on SAARC Collaboration with "Local Governments in the South Asia" region was also endorsed during the meeting.

### COMMITTEE ON CULTURE

Established in 2015, the Committee on Culture was established by the Jeju Special Self-Governing Province. Its goal is to promote culture as one of the pillars of sustainable development in the Asia-Pacific cities. It also aims to strengthen local governments' in this area through support for the formation of cultural policies and the establishment of an active cultural network in the region.

- The Committee held the first forum on (please check if the name is correct - Collaborative Culture in Local Planning in Solo, Indonesia, on 25-26 October 2016. The event deepened the participants' knowledge on effective integration of culture into local development planning;

- In 2017, the 2<sup>nd</sup> UCLG Culture Summit was hosted by Jeju Special Self-Governing Province and attended by over 1,000 global leaders. The event promoted UCLG members' collaboration in putting culture at the heart of local development. Jeju also hosted the UCLG Global Youth Culture Forum from 31 October to 4 November 2018, with the thematic focus on culture, urban planning, and public space.

## STANDING COMMITTEE OF WOMEN IN LOCAL GOVERNMENTS

The Standing Committee of Women in Local Governments prioritizes the increase of women's participation and representation in political positions especially in local governments, in order to empower women. It also advocates the integration of gender perspectives into different aspects of local development.

- Regarding campaign for gender equality in the Habitat III Conference, the Committee conducted the following activities in 2015: One-Day Regional Consultation on Mainstreaming Strategies and Good Practices for Gender Responsive Local Governance towards Habitat III; the 6<sup>th</sup> Asia Pacific Urban Forum Parallel

Session on Safer Cities and Public Spaces for Women's Empowerment; and a High-Level Regional Meeting for Habitat III Side Event entitled "Engendering the New Urban Agenda – Strategies and Recommendation for Gender Equality and Women Empowerment in Local Governance";

- During the 6<sup>th</sup> UCLG ASPAC Congress the Committee convened a meeting and encouraged local government associations to establish units specifically focusing on women and gender issues. At the Committee's meeting during the 7<sup>th</sup> UCLG ASPAC Congress, the All India Institute of Local Self-Government (AIILSG) shared the outcomes of the Gender Equality and Women Empowerment (Women Leadership) training to increase the knowledge and leadership of elected women officials in local governments. The program and the training model were developed in collaboration with UCLG ASPAC. During the same Committee's meeting, the ideas of activities to support women who are involved in local governance process, such as those who are part of political parties and communities, were also discussed in order to enhance their potential to advocate for gender-related issues.



## COMMITTEE ON BELT AND ROAD LOCAL COOPERATION (BRLC)

The Committee on Belt and Road Local Cooperation (BRLC), led by Hangzhou City, was established in 2017, with the aim to support the Belt and Road Initiative implementation. It facilitates UCLG ASPAC members in identifying opportunities for collaboration and promoting exchanges of good practices on city management, economic development, and social welfare.

- During May 2018, the committee conducted two major events namely: the E-Commerce Training Workshop participated by 37 delegates from 15 countries; and the BRLC Overseas Chinese New Media Forum, attended by 300 representatives from overseas Chinese-language media outlets and experts from 53 countries;
- During 19-20 September 2018, the Committee organised a Computing Conference Observation, attended by 26 delegates, including government officials and entrepreneurs from Russia, Italy, Nepal, Finland, Korea, and Indonesia participated in this activity. Under the theme "Empower Digital China", the conference gathered the some of the world's most influential figures on data technology, revealing the latest trends and blueprints of the frontier technologies.

## COMMITTEE ON THE 21<sup>ST</sup> CENTURY MARITIME COOPERATION

The Committee on the 21<sup>st</sup> Century Maritime Cooperation was established in 2017 by the Chinese People's Association for Friendship with Foreign Countries (CPAFFC) and Fuzhou Municipal People's Government, with the aim of stimulating fruitful cooperation on marine economy, marine conservation, waterway security, ports, and disaster prevention.

- At the Committee's first general assembly in May 2018, the local government of Fuzhou conducted a series of activities to stimulate discussions and knowledge sharing on the challenges and opportunities faced by cities. Outcomes of the discussions contributed to the identification of the Committee's future activities to support UCLG ASPAC members;
- During the 7<sup>th</sup> UCLG ASPAC Congress, the Committee reported on the implementation of the workplan which included a Seminar on Sister City Relationship and Local Government Cooperation, a Forum on Application of Digital Technology in Marine Field, a Workshop on Marine Ecology Conservation and Management, and the Launch of the Committee's official website and WeChat official account.



# EMBARKING ON MANIFESTO MANIFESTO # 1

## PROMOTE GOOD GOVERNANCE AND EFFECTIVE DEMOCRATIC SELF-GOVERNMENTS

Good governance and democratic self-governments have been at the center of UCLG ASPAC's operation and function. Ensuring that decentralization and local autonomy is effectively carried out is the core of activities of UCLG ASPAC. Different levels of decentralization in Asia-Pacific region should be seen as advantages for members to share and enrich their knowledge with regard to opportunities and challenges.

### 1.1. PROMOTE EFFECTIVE DECENTRALIZATION

UCLG ASPAC brings together more than 24 Local Government Associations (LGAs) in the region that have become an asset for the organization to reach more than 10,000 local governments at various levels. UCLG ASPAC has also assisted the national governments to create LGA in countries where LGA does not exist. Promote effective decentralization will continue through active participation of LGAs.

### 1.2. IMPROVE PERFORMANCE OF CITIES AND LOCAL GOVERNMENTS AS THE RESULT OF EFFECTIVE DEMOCRATIC SELF-GOVERNMENTS

The performance of cities and local governments, members of UCLG ASPAC, can be leveraged. To set a baseline, the Local Governance Index can be used to assess their performance in delivering public services. Standardization of measurement will be applied to allow UCLG ASPAC to compare the progress among different cities and local governments.

### 1.3 ENSURE WOMEN REPRESENTATION AT THE EXECUTIVE BUREAU AND COUNCIL OF UCLG ASPAC AND UCLG

UCLG ASPAC has less representation of women mayors and councilors at the World Council. As one of the regional sections with the lowest women representation, UCLG ASPAC has to raise its percentage in the next term of the World Council. In the Executive Bureau (ExBu) Meeting held in Colombo in 2013, it was proposed and agreed that at least one of Co-Presidents of UCLG ASPAC should be woman.

### ROLE OF LGAs

Assessment of the state of play of the local government associations in Asia-Pacific countries was conducted as part of the global research led by UCLG World. UCLG ASPAC supported the study by providing regional view of Asia-Pacific as well as mobilizing members to join the online survey.

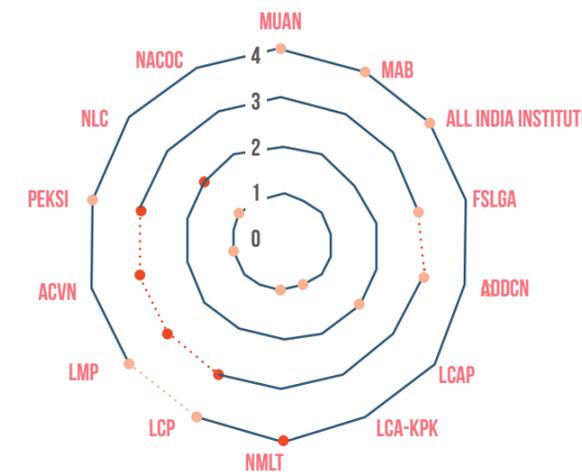
### TARGETS

- Establish and strengthen LGAs in countries to build effective democratic self-governments.
- Increase representation of UCLG ASPAC members at the UCLG ExBu and Council as well as in the Committees of UCLG World.
- High number of women representations at UCLG ExBu and Council at least 30 percent by 2020.
- UCLG ASPAC members' active participation at the UNACLA of Habitat and Policy Forum on Development of the European Commission.
- Significant presence of UCLG ASPAC at the key platforms/ forums in the region, such as the Committee Session of UNESCAP and the Asian Ministerial Conference on Disaster Risk Reduction.

### 7 ELEMENTS OF ANALYSIS

These elements were drawn based on LGA toolkits prepared by IULA, VNG and other supporting partners, and were defined into specific elements of indicators.

Strategy Development	Governance Structures	Board and Secretariat Management	Financial Management	Service Delivery	Outreach and communications	Human Resource Management
Strategic Planning	Legal status and level of independence	Board awareness	Revenue from membership fees	Quality of services	Strategy for communication	Staff roles, job description and responsibilities
Strategic monitoring and evaluation systems	Tasks and responsibilities of board and staff	Election of board members	Other sources of revenue and financial sustainability	Service satisfaction	Choice of mechanism	Staff recruitment, motivation and development
Strategic management	General assembly	Leadership	Financial administration and management	Capacity building	Type and character of information disseminated	Performance appraisal
		Operational management		Strategy	Direct contact with membership	
				Type and character of issues	Visibility	
				Quality of positions taken	Character of networking	
				Interaction with member local authorities	Types of exchange and learning	
				Interaction with government		



\*FROM SURVEY CONDUCTED IN 2015

..... QUALITY SERVICES DELIVERY  
- - - MEMBERSHIP COLLECT

### List of Associations Surveyed

- |         |  |       |   |
|---------|--|-------|---|
| ACVN    | - Association of Cities of Vietnam                           | LCP   | - League of Cities of the Philippines                               |
| ADDCN   | - Association of District Development Committees of Nepal    | LMP   | - League of Municipalities of the Philippines                       |
| AIILSG  | - All India Institute of Local Self Government               | MAB   | - Municipal Association of Bangladesh                               |
| APEKSI  | - Indonesian Municipalities Association                      | MuAN  | - Municipalities Association of Nepal                               |
| FSLGA   | - Federation of Sri Lankan Local Government Authorities      | NLC/S | - National League of Communes/ Sangkats of the Kingdom of Cambodia  |
| LCAP    | - Local Council Association of the Punjab Pakistan           | NACPC | - National Association of Capital and Provincial Councils, Cambodia |
| LCA-KPK | - Pakistan Local Councils Associations of Khyber Pakhtunkhwa | NMLT  | - National Municipal League of Thailand                             |

# MANIFESTO # 2

## IMPROVING QUALITY OF LIFE OF PEOPLE THROUGH EQUAL AND ADEQUATE BASIC SERVICES

Rapid urbanization in Asia Pacific has resulted to a high demand of provision of basic services in municipalities. Poor and marginalized citizens are often being disregarded and less prioritized due to various factors. Enhancing the provision and services of basic services can improve the quality of environment thus bring significant impact to the citizens of life.

### 2.1 WATER AND SANITATION

Cities and local governments in Asia Pacific have been facing challenges to provide more access to water, waste, and sanitation. Lack of resources becomes the main reason hindering local governments to increase investment on its infrastructure. Cooperation with other stakeholders has been made in the scheme of public and private partnership as an effort to deal with the current limitation.

UCLG ASPAC will look for innovation of financing approach for better services delivery on water, waste, and sanitation. 3Rs programs are being disseminated to increase the value of waste in the municipalities.

### 2.2 PUBLIC SPACES

Public spaces play vital roles in the social and economic life of the community. It can foster social ties, shape the cultural identity, and provide a sense of place for local communities. It also can improve the environment thus bringing more opportunity to attract investment from business. However, the provision of public spaces is hindered by the availability of land particularly in cities. Promoting the public spaces in cities and local governments is therefore needed to have more balance of environment for the citizens.

### 2.3 TRANSPORTATION

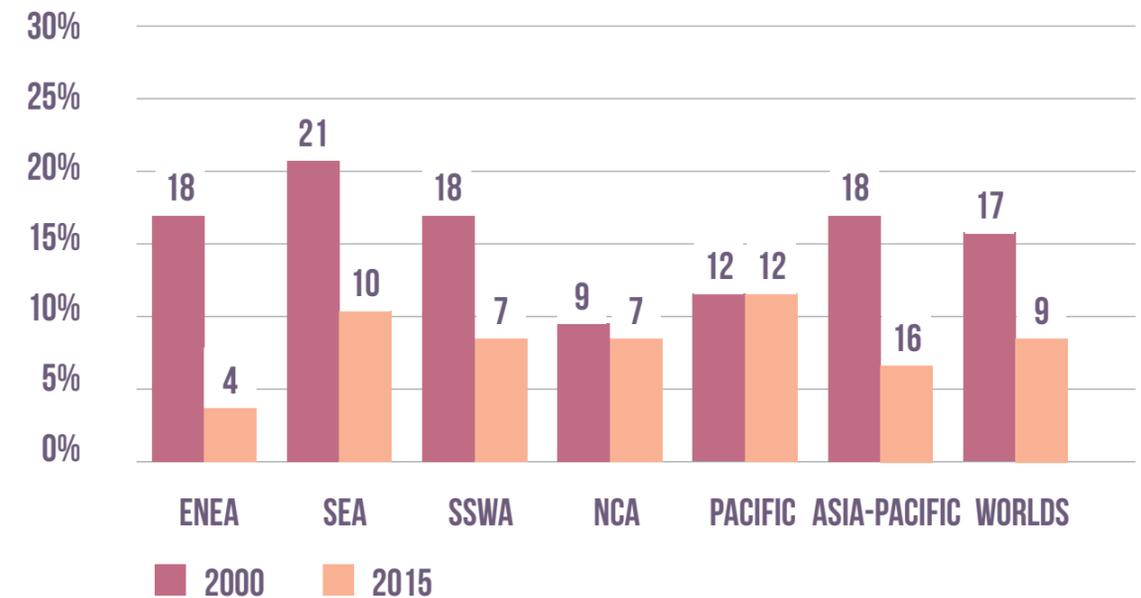
Traffic congestion, particularly in cities, result to the inefficiency of energy and resources. Countless hours and billions of dollars' worth of fuel and productivity are lost in traffic jams every year. In addition, it also brings pollution that can cause health problems among the city's population. The bad transportation also causes number of accidents resulting in hundreds of deaths and injuries in a daily occurrence.

UCLG ASPAC promotes the improvement of public transportation in order to reduce private vehicles and issues of congestion. Safety elements of transportation are also considered to ensure the efficiency of the services.

### TARGETS

- 3R programs are implemented in several municipalities.
- Gradually increased for the maximum of 10% of public spaces in members.
- Waste segregation is mainstreamed in local policy.
- Improve public transportation and its facility.

Asia-Pacific population without access to improved water sources, percentage. 2000 and 2015



Source: UNESCAP, SDG 06 Baseline Report 2016

The proportion of people without access to safe drinking water in Asia Pacific has declined from 17.8 to 6.3 between 2000 and 2015. However, progress varies across the sub-regions with East and Northeast Asia (ENEA) making the most progress while North and Central Asia (NCA) and the Pacific has relatively least progress.



# MANIFESTO # 3

## BUILD RESILIENT CITIES AND LOCAL GOVERNMENTS

Building resilient cities and local governments is crucial due to various factors. Asia-Pacific region has a high frequency of natural disasters calamities, i.e. earthquakes, floods, landslides, a big portion of slums and pocket of poverty which are mostly located in vulnerable areas, high number of deaths caused by traffic accidents, an increase of crimes in urban areas, and many others that need to be dealt with to build resilient local governments and society.

### 3.1 NATURAL DISASTER RISK REDUCTION

Cities and local governments are to invest on DRR by integrating DRR in overall planning and implementation. They may create the task force on

DRR for much better coordination and effectiveness amongst departments.

UCLG ASPAC will also engage actively in the Task Force on Disaster Management which UCLG has created as part of the Capacity Building Committee. It will also launch the Awards towards Resilient Cities and Local Governments.

### 3.2 URBAN SAFETY

Approximately 1.3 million people are killed and 50 million people injured on roads around the world every year, where Asia shows an increasing number of fatalities. It is predicted that the number will be doubled by 2020. This situation imposes huge economic costs (1 and 3 percent of GDP in most countries). Crashes are largely preventable. The situation is worse as majority of deaths involve young people.

Furthermore, the number of crimes has been increasing. Promoting safety from crimes will be needed to protect the lives of people, especially women, children, and young generation.

### 3.3 SOCIAL AND HEALTH RESILIENT

Local governments provide health service to their people. However, very often they focus more on the downstream, providing medical facilities and clinics, but not the upstream (or prevention). If they do not address the prevention component, it is believed the local governments will need to spend much extra funds to cover the insurance. In recent situation, spread of epidemic cause by water, air and soil pollution due to weak enforcement of clean and green industry cause people to suffer. Unhealthy and contaminated food eaten by children and students have received less attention.

UCLG ASPAC will look at social and health resilient programs, by connecting education and health departments for healthy consumption food. Freedom from air, water, and soil pollution will be explored by engaging various departments responsible for environment, industry, agriculture, spatial planning, land use, and transport.

Urban transport challenges include shortage of basic mobility infrastructure and low mobility for most residents. An increase in private vehicles may address mobility but contributes to congestion and pollution. The likelihood of road death and pollution is high particularly in cities with low mobility. There is a clear need for sustainable urban transport in cities.

### TARGETS

- Less number of human and economic losses caused by natural and man-made disasters.
- Decrease number of deaths caused by traffic accidents and crimes.
- Volume of investment of DRR by local governments.
- Reduction of disease caused by pollutions/contamination.



### ROAD DEATHS AND NOXIOUS POLLUTANT EMISSIONS FROM URBAN TRANSPORT

CITY GROUP	DEATHS PER BILLION VEHICLE KM	DEATHS PER 100.000 PEOPLE	POLLUTANT (KG) PER KM OF VEHICLE TRAVEL	POLLUTANT (KG) PER CAPITA	POLLUTANT (KG) URBAN HECTARE
AsianLow-Mobility	105	10	078	86	14.703
AsianTraffic-Saturated	46	18	025	127	8.289
Asian Transit Cities	24	6	014	33	4.428
Auto-Dependent Australasian	11	9	021	145	5.173

Source: UNESCAP, The State of Asian and Pacific Cities 2015



# MANIFESTO # 4

## SUSTAINABLE GREEN ECONOMY

### 4.1 PROMOTE ECONOMIC CREATIVITY

Local governments have been competing (in positive term) to improve their image through local economic creative industry and cultural activities. Cultural activities for identity purposes, revitalization of urban center, identification and enhancement of local economic strengths, and zoning are approaches that have been successfully carried out by local governments.

UCLG ASPAC will focus on its local economic creativity as part of revenue generation for local governments and the people. Local economic creativity can be enhanced through best-practices sharing, vocational training programs, and policy for giving incentive to small and medium-size entrepreneurs. Through these approaches, UCLG ASPAC will also be able to promote faster cooperation and/or integration at the sub-regional level, including within ASEAN.

### 4.2 ESTABLISH TERRITORY COLLABORATIVE GOVERNANCE FOR SELF-SUFFICIENT RESOURCE

Limited or lessening resource will require local governments to establish territory collaborative governance with their surrounding municipalities and participation of different stakeholders. Territory governance is needed to ensure the comprehensive and integrated planning, better coordination and implementation of such plans. Territory governance and planning will take into account linkages between urban, peri-urban, and rural areas. Several examples from Europe and/ other regions may be useful information and can be transferred to the Asia-Pacific region.

### 4.3 RESOURCE MOBILIZATION AND PROMOTE COOPERATION WITH PRIVATE COMPANIES

Cities and local governments, especially in developing countries, very often lack financing in providing basic infrastructure and services to their constituents. Resource mobilization through borrowings, cooperation with private companies, and effective tax collection system are some

methods to be explored to meet high financial demand for infrastructure costs.

UCLG ASPAC, with its strategic partners, can assist in leveraging creditworthiness of cities and local governments through training, institutional and regulatory framework setting, and fund accessible

assessment. It can also facilitate cooperation with private companies and raise awareness on risks and opportunities aiming for sustainable solutions. Possible cooperation with private companies is widely opened in various sectors, such as water supply, zero waste, etc.

### TARGETS

- Increase revenue in local governments
- Establish local economic creative policy and programs resulting to an increased level of investment
- Participation of private companies in basic infrastructure investment

# MANIFESTO # 5

## PUT GLOBAL/REGIONAL AGENDAS AND NATIONAL COMMITMENT INTO EFFECTIVE LOCAL IMPLEMENTATION

### 5.1. LOCALIZING POST 2015 DEVELOPMENT AGENDA, HABITAT III AND HYOGO FRAMEWORK FOR ACTION 2

UCLG ASPAC has been engaged in the Global Task Force on Localizing Post 2015 Development Agenda initiated by UCLG World, UNDP, UNHABITAT and others, and provided inputs to the consultations. Engagement of local governments in the earliest stage as possible is expected to raise their ownership and commitment on local implementation of the Post 2015 Agenda. UCLG ASPAC will incorporate other global agendas as reflecting in HABITAT III and Hyogo Framework for Action 2 (HFA2).

### 5.2. CLIMATE CHANGE

UCLG ASPAC will continue to tackle climate change at the local level. Cities and local governments need to put plans and strategies in place, targeting GHGs' reduction in major sectors such as transportation, waste initiative, buildings and industries, sustainable consumption, renewable energy and energy efficiency improvement, as well as marine conservation (applies to islands). As for waste, based on a 2007 report, Asia Pacific untreated solid wastes contribute as much as 75 billion tons of carbon dioxide to the atmosphere every year.

Climate change adaptation, especially in vulnerable areas, including small islands, drought, coastal and hilly areas has been addressed. These will be incorporated with DRR that is explained in other part of this document.

As many countries have signed their commitments to combat climate change, cities and local governments have great potential to prove that effective local implementation or action is possible.

### 5.3. CAPACITATE LOCAL GOVERNMENT ASSOCIATIONS FOR UNDERSTANDING GLOBAL/REGIONAL AGENDAS

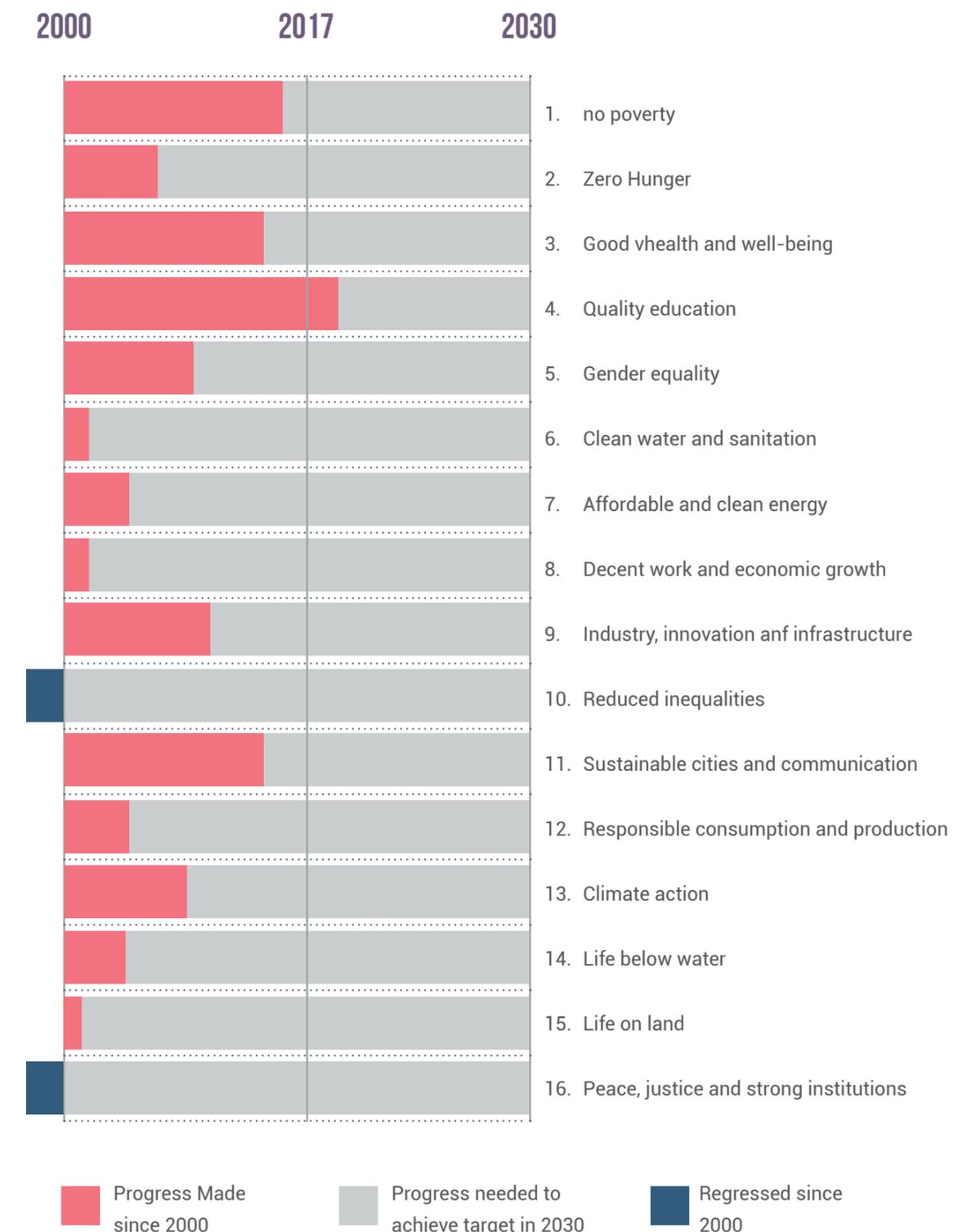
Strengthening LGAs will always be the priority of UCLG ASPAC in order to build their capacity as an important bridge between local and national governments. They will be capacitated to enable them to interpret global agenda into local actions. Local governments' inputs, opinions, and views will be gathered for the attention of national governments for an effective lobby with them. Close cooperation will be enhanced with department(s) in charge of international cooperation.

UCLG ASPAC will remain active in building stronger LGAs and assisting national governments in creating LGA in needed countries.

#### TARGETS

- Climate change plans and strategies in place
- Disaster action developed.
- Voluntarily commitment of local governments to the global/regional agendas.
- LGAs have proper strategies for interpreting global agenda into local actions.
- Regular meetings of LGAs and their members in discussing the global/regional agendas.

## SNAPSHOT OF SDG PROGRESS IN 2017: ASIA AND THE PACIFIC



Source: UNESCAP, Asia-Pacific SDG Progress Report 2017



## OVERCOMING CHALLENGES TO MAKE US STRONGER

UCLG ASPAC has faced some challenges in implementing the Manifesto: Strategic Plan 2015-2020. Despite an increase of revenue (mostly from external donors) since 2014, lack of resource particularly due to unpaid membership fees has still been identified as a challenge. Furthermore, while expansion of the Secretariat continues, it has given another challenge on how to minimize the high turnover of staff members.

Participation of members particularly from Least Developed Countries (LDCs) in UCLG ASPAC's activities depends mostly on availability of sponsorship. Such dependency has caused uneven geographical distribution of participation. There is also less involvement given the low percentage of members from Pacific sub-region.

As for low percentage of women in the membership of statutory body of UCLG ASPAC, there is a need for the organization to reach more women leaders and councilors. Stigma on traditional/cultural beliefs that put them as incompetent or incapable has to be removed. Strategies to reach them and get them exposed need to be developed and implemented. Local Governments Associations (LGAs), as members of UCLG ASPAC, can help ensure the outreach of women in local governments and conduct the inventory on their existence and set up the women committee in each LGA if required.

There are many external challenges that hinder the local governments to perform well. Limited enabling environment due to different level of decentralization in the countries, lack of capacity of local governments in planning and managing the cities/regions, shortage of resource to implement programs and projects, are a few to mention. In spite of huge challenges, UCLG ASPAC sees opportunities in development of its members, through peer-to-peer learnings, technological transfer, and solidarity in spirit that makes Asia and the Pacific a resilient society.

## GEARING TOWARDS 2020 & BEYOND

UCLG ASPAC, through its Manifesto: Strategic Plan 2015-2020, has made the first attempt to spell out the long-term plan since the organization's establishment in 2004. UCLG ASPAC has implemented the Manifesto to some extent as described in this publication. The progress has been made, such as stronger Secretariat, united voice of local governments, capacitated members, and shared and transferred knowledge and expertise. For further impact, local projects were implemented.

Despite the progress, there are still challenges that need to be minimized. UCLG ASPAC therefore requires its effort to optimize the competitive advantage that the Asia and the Pacific has. These include rapid growth in technology, demographic benefit with high portion of youth in productive age, and rapid urbanization which should be seen as opportunity with an increase number of small and medium-size cities.

UCLG ASPAC needs to develop its purposes and strategies towards 2020 and beyond by capturing the opportunities and maximizing its potency as the largest regional section of UCLG. The plan to create the Committee on "Youth and Adolescents" in UCLG ASPAC can be good potency to promote child-friendly cities and engage young people in development.

Transfer of technology to help improve service delivery of cities and local governments should be explored intensively for local application. Capacity building through face-to-face and/or virtual activities (such as webinar, on-line training, etc.) are carried out through strong support from members and relevant partners.

As UCLG has integrated culture as forth pillar of sustainable development, cities and local governments should capture and discover their traditional values and identify their uniqueness to support their local economic creativity policies and strategies for the benefits of the society.

UCLG ASPAC was formed with strong spirit of city and/or local diplomacy, in which cooperation among local governments and people-to-people interaction, is feasible. Reflection is needed to see whether development applied by UCLG ASPAC focuses on "human." Strategies and activities that promotes human-centred development should be enhanced to ensure that "No one will be left behind."





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