

25 – 29 November 2019

Temasek Foundation International Leaders in Urban Governance Programme

Mayoral
programme
for urban
practitioners



The Temasek Foundation International Leaders in Urban Governance Programme (TFILUGP) is a 5-day mayoral and executive workshop targeted at international city leaders. TFILUGP is a practitioner-oriented programme to share knowledge of the guiding principles which contribute to high-density and high-liveability urban development and management. This programme is open to top office holders from Asian cities interested in learning from Singapore's urban development experience.

Through seminars, panel discussions, site visits, and dialogue sessions, the Programme will explore the following key themes:

- *Integrated long-term planning*
- *Liveable high-density communities*
- *Governance & infrastructure*
- *Sustainable development*
- *Competitive economy*



Participants from the 5th TFILUGP with Mr Desmond Lee (Second Minister for National Development).

What TFILUGP offers

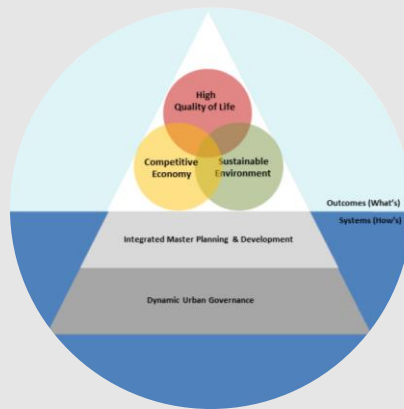
- Mastery of the Singapore Liveability Framework, with best practices and insights in development strategies.
- Closed-door dialogues with past and present Permanent and Deputy Secretaries, and agency CEOs on current topics e.g. industrial infrastructure, urban redevelopment.
- Expert-mentored Action Plan for cities to implement over one year.
- Networking and Peer Learning with experts and participating city leaders.
- Site visits to experience urban solutions first-hand e.g. revitalising Singapore River, planning and managing Toa Payoh New Town.



Left pic: Mr Nozim Khusanov (Deputy Mayor of Tashkent City, Uzbekistan) having a discussion with Mr Khoo Teng Chye (Executive Director, Centre for Liveable Cities). Right pic: Mr Aidoes Zhexenbay (Vice Chairman of Almaty City Development Center, Kazakhstan) and other representatives from Almaty interacting with Mr Benedict Cheong (Chief Executive, Temasek Foundation International).

Singapore Liveability Framework

TFILUGP is guided by the Singapore Liveability Framework, developed by CLC to define a liveable and sustainable city, as well as how to plan and develop it.



Past Speakers

Mr Desmond Lee
Second Minister for
National Development

Dr Liu Thai Ker
Chairman, Centre for Liveable Cities

Mr Peter Ong
Head, Civil Service and Permanent Secretary
(Strategy)

Dr Cheong Koon Hean
Chief Executive Officer,
Housing and Development Board

Testimonials

"The presentation and case studies by the experts were well-done."

Pasang Dorji, then Executive Secretary of Thimpu, Bhutan (TFILUGP 2016 alumni)

"The breadth of topics and programme structure were just right to provide a broad understanding without being too overwhelming... Learning by seeing was very insightful."

Aidos Zhexenbay, Vice-Chairman, Almaty City Development Centre, Kazakhstan (TFILUGP 2016 alumni)

"I really appreciate the experience and learnt a lot."

Chen Rugui, Executive Vice Mayor, Guangzhou Municipal Government, China (TFILUGP 2014 alumni)

"The programme will be useful for local city planning and administration for sustainable development."

Burla Ramanjaneyulu, then Commissioner, Greater Visakhapatnam Municipal Corporation, India (TFILUGP 2012 alumni)



Learning journey to Toa Payoh Town Centre.

Application

Cities are invited to nominate teams headed by a city leader (governor/ mayor/ municipal commissioner) together with two other senior officials responsible for urban planning, development and governance. Cities should submit a concept paper on a project related to a challenge they wish to implement over a year. Visit www.clc.gov.sg/Training/international.htm to apply.

Selection Criteria

- Fluency in spoken and written English.
- Relevance of proposed project to making highly dense cities more liveable.

Programme fees

S\$13,500 (includes accommodation).
[Final fees will be confirmed closer to the programme.]

Sponsorship from Temasek Foundation International is available. Eligibility criteria apply. See application form for details.

CENTRE for
LiveableCities
SINGAPORE

The Centre for Liveable Cities (CLC) was set up in 2008 by the Ministry of National Development (MND) and the Ministry of the Environment and Water Resources (MEWR). The CLC's mission is to distil, create and share knowledge on liveable and sustainable cities. CLC's work spans four main areas – Research, Capability Development, Knowledge Platforms, and Advisory. Through these activities, CLC hopes to provide urban leaders and practitioners with the knowledge and support needed to make our cities better.

www.clc.gov.sg

 **TEMASEK**
FOUNDATION
International

Temasek Foundation International (TFI) is a Singapore-based non-profit philanthropic organisation that funds and supports programmes which aim to build capabilities with partners in Asia and beyond. These programmes enable human and social capital development, contributing towards a more vibrant and connected global community, with positive networks of cooperation. The programmes also aim to enhance capabilities in health care, education, public administration, urban management and disaster-response. TFI is a member of the Temasek Philanthropic Platform.

www.temasekfoundation-international.org.sg

Contact Us

Email **MND_CLC_Programmes@mnd.gov.sg**
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45 Maxwell Road, #07-01
The URA Centre
Singapore 069118

www.clc.gov.sg

**Temasek Foundation International Leaders in Urban Government Programme
(TFILUGP)
25th – 29th November 2019, Singapore**

INTRODUCTION

The Temasek Foundation International Leaders in Urban Governance Programme (TFILUGP) is a **5-day mayoral and executive workshop targeted at international city leaders**. TFILUGP is a practitioner-oriented programme to share knowledge of the guiding principles which contribute to high-density and high-liveability urban development and management. This programme is open to top office holders from Asian cities interested in learning from Singapore’s urban development experience.

The TFILUGP will be held in Singapore **between 25th – 29th November 2019**.

GENERAL INFORMATION

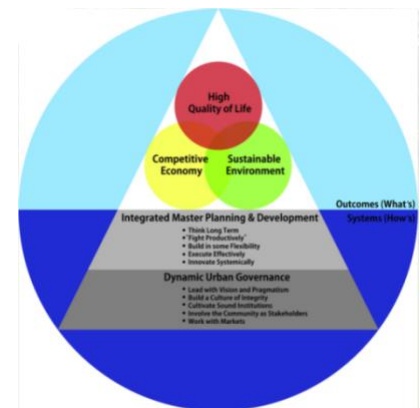
| Title | Temasek Foundation International Leaders in Urban Governance Programme |
|-----------------------|--|
| Date | 25 th – 29 th November 2019 |
| Location | Singapore |
| Participants’ Profile | Mayors and city leaders, as well as top office holders of Asian cities (up to 3 persons per agency). |
| Language | English |
| Objective | By the end of the course, participants will be able to: a) Understand the principles and approach applied to solve complex urban challenges and extract lessons from case studies for policy development. b) Gain insights into the management of key urban development sectors and a deeper appreciation of the close relationship between sectors. c) Apply lessons learnt from the programme to address current urban challenges in their respective cities. |
| Requirements | Cities are requested to submit completed application forms and outlines of a project to be implemented over the next 12 months. This project would be discussed in detail during Action Planning sessions. Topics should be related to urban development, such as Planning, Housing, Transport, Greening, Water and others. |
| Cost | Approved applicants will be sponsored* by the Temasek Foundation International and the Centre for Liveable Cities. Sponsorship includes funding for the participant’s accommodation, official meals and official ground transport for duration of the programme. |

| Title | Temasek Foundation International Leaders in Urban Governance Programme |
|----------------|---|
| | Sponsorship <u>does not include</u> the cost of return flights, visa or insurance or any other item not stated. Applicants are encouraged to apply early to be considered for sponsorship. |
| Deadline | 30 August 2019 |
| Contact Points | Ms Grace Lau, Grace_Lau@mnd.gov.sg OR Mr Lim Teng Leng, LIM_Teng_Leng@mnd.gov.sg |

PROGRAMME DESIGN

The practitioner-based, outcome-oriented programme is designed based on the Singapore Liveability Framework (*diagram on right*) which distills the urban development principles for liveable, high density cities¹. The purpose of the Singapore Liveability Framework is to provide a lens through which city leaders can analyse their cities and outline alternative actions and approaches to adopt in order to achieve high liveability.

The framework captures the three outcomes of a liveable city – a competitive economy, a high quality of life, and a sustainable environment. The framework also outlines two key underpinning components - integrated master planning and development, and dynamic urban governance – that are key to ensuring and sustaining these liveability outcomes.



COURSE MODULES AND SESSIONS

The TFILUGP will cover several modules related to high-density/high-liveability urban development, reviewed through the lens of the Singapore Liveability Framework. Modules may include:

- Integrated Master Planning
- Dynamic Urban Governance
- Sustainable Environment
- Greening a City
- Transport and Mobility
- Housing
- Financing Development
- Water and Waste
- Action Planning sessions
- Networking meals
- Integrated Site visits

Participants will also have the opportunity to work on an urban challenge in their city at dedicated **Action Planning Sessions**. These sessions are peer-to-peer learning sessions to discuss how lessons learnt from the programme can be adapted to each city's local context. During these sessions, participants will have the opportunity to consult too with senior practitioners from Singapore's agencies.

¹ For more information, see http://www.clc.gov.sg/documents/books/CLC_CSC_Liveable_&_Sustainable_Cities.pdf

HOW TO COMPLETE THE APPLICATION FORM?

- 1 There are 3 sections in this application form:
 - Section 1 – Instructions
 - Section 2 – Application Requirements
 - Section 3 – Application Form
- 2 Applicants are requested to:
 - Read the instructions (Section 1) and application requirements (Section 2) carefully; and
 - Complete and submit the application form (Section 3).
- 3 Every participant in the team should complete one application form.
- 4 As acceptance to the TFIUGP is by teams, applications will only be processed when ALL members of the team have submitted their applications.

Section 1: IMPORTANT INSTRUCTIONS

1. All parts of Section 2 must be completed. Participants must share personal information and sign a declaration of undertaking. Participants are also required to share an urban challenge concept paper as detailed in Application Requirement 2.
2. **Deadline for receipt of completed application form is 30 August 2019.**
3. Please do the following:
 - (i) Fill in the form,
 - (ii) Print and sign on it,
 - (iii) Scan it into soft-copy and
 - (iv) E-mail the forms to the contact persons listed below.
4. Please also ensure that you attach the following together with your application:
 - (i) Action Urban Challenge Paper,
 - (ii) Your CV or bio-summary;
 - (iii) Copy of the relevant page of your passport; and
 - (iv) Copy of your name card.

Please e-mail your application and the above documents requested to:

| |
|--|
| <p>Ms Grace Lau Email: Grace_Lau@mnd.gov.sg Tel: +65 6645 9580</p> <p>Mr Lim Teng Leng Email: LIM_Teng_Leng@mnd.gov.sg</p> |
|--|

5. **Successful applicants** will receive a confirmation email from the programme organizers **by 11 Oct 2019**. The organisers reserve the right to decide on the selection and final acceptance of all TFIUGP participants.

Section 2: Application requirements

APPLICATION REQUIREMENT 1:

ELIGIBILITY CRITERIA

Temasek Foundation International is pleased to sponsor the programme fee for all eligible participants. This is inclusive of programme materials, official meals, airport transfers, and six-night accommodation in Singapore. Applicants interested in sponsorship of programme fee must fulfil all eligibility and funding criteria as listed below. **Please read the criteria carefully, sign and return Schedule A – Letter of Undertaking, if you wish to be considered for sponsorship.**

- i. Participants from the following Asian countries are eligible for sponsorship;

| East Asia | Central Asia | South Asia | Southeast Asia |
|-------------------|--|---|--|
| China Mongolia | Kazakhstan Kyrgyzstan Tajikistan Turkmenistan Uzbekistan | Bangladesh Bhutan India Maldives Nepal Pakistan Sri Lanka | Brunei Darussalam Cambodia Indonesia Laos Malaysia Myanmar Philippines Thailand Timor Leste Vietnam |

- ii. Sponsored participants are required to attend the programme as a team, comprising the city leader (mayor, deputy mayor or equivalent with executive responsibilities in urban management) with one to two members of senior management;
- iii. Sponsored participants shall agree to pay for their own expenses for travel to and from Singapore, visa and insurance fees, own meals and any other expenses not covered under the programme fee;
- iv. Applicants must be able to bring an action plan that seeks to address a challenge or problem that they are currently facing in their home city/country (To be stated in the urban challenge concept paper. Refer to Application Requirement 2 for details). Acceptance of applicants into the programme is also subject to submission of completed application documents and space availability. The organizers reserve the right to decide on the selection and final acceptance of all TFILUGP participants.

- v. Sponsored participants are to undertake to share the learning points from the programme with other officials upon return to their respective cities; and
 - vi. Sponsored participants are to undertake to implement the twelve-month action plan developed during the programme and to share updates on the implementation with the Centre for Liveable Cities at four and six months after the programme.
 - vii. Sponsored participants consent to allow CLC/TFI to utilise the personal data provided in the application form for the purposes of programme-related information and activities, and for communication materials by CLC/TFI.
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SCHEDULE A – LETTER OF UNDERTAKING

I, _____ (applicant), have read and understood the eligibility and funding criteria of programme fee sponsorship for the Temasek Foundation Leaders in Urban Governance Programme as stipulated in Annex 1.

I understand that the sponsors and organizers would like to support real change and positive outcomes in the city I represent and I undertake to do my part to fulfil the commitments of the programme.

Date

Name and Signature

APPLICATION REQUIREMENT 2:

SUBMISSION OF URBAN CHALLENGE CONCEPT PAPER

Each team is required to **submit one urban challenge concept paper**. The concept paper should have the following:

1. Be of maximum length 3 pages, using “Times New Roman” font size 11 with 1.5 line spacing, in word document.
2. Include:
 - i. Description of the city (e.g. demography, city size, density, GDP etc.)
 - ii. Photograph(s) of the city and its urban issues/challenges
 - iii. Describe one urban challenge faced in the team’s city and describe a project that the team plans to implement over the 12 months following the TFIUGP. The project must be on an urban theme, including (but not limited to) Planning, Housing, Transport, Greening, Water etc.
3. Write a statement of purpose that outlines the specific outcomes that the participant is hoping to achieve both during and after the programme;
4. Show how participation in the TFIUGP would help achieve the goals and objectives for the city;

Please note that if selected, the participating city will be required to submit a short presentation in PowerPoint (PPT) format describing the urban challenge. Instructions for preparation of slides will be communicated upon selection to the programme.

Section 3: Application Form

PERSONAL INFORMATION

Please type or write clearly in capital letters. All fields are compulsory to be filled. Use "Nil" or "N/A" where applicable. Please use additional sheets if necessary. One application form should be completed for each participant.

Attach soft-copy of photo to e-mail

Team/City _____

Salutation Dr/Mr/Mrs/Ms/Others (Please specify) _____

First Name _____

Last Name _____

Gender _____ **Date of Birth (dd/mm/yy)** _____

Designation _____

Organisation _____

Elected/ Appointed _____

Office Term From (dd/mm/yy) _____ To (dd/mm/yy) _____

Educational Qualification Highest Degree Awarded _____

Address _____

City/Region/Province _____

Postal Code _____

Country _____

Nationality _____

Passport Number _____ Date of Expiry (dd/mm/yy) _____

| Contact Details | Country Code | Area Code | Telephone Number |
|-----------------|--------------|-----------|------------------|
| Mobile | _____ | _____ | _____ |
| Office | _____ | _____ | _____ |
| Fax | _____ | _____ | _____ |

Email 1st Email _____ 2nd Email _____

Personal Assistant Name _____

Telephone Number _____

Contact Details Fax _____

Email _____

English Language Skills: Kindly indicate your fluency by checking the relevant boxes below.

Spoken Excellent Good Fair Basic

Written Excellent Good Fair Basic

If not English, please indicate your preferred language of communication: _____

Please state briefly your job role and responsibilities in your city/organisation

(Kindly indicate how you are involved in the city's urban projects. You may wish to highlight some of the urban projects under your purview)

Previous training programmes attended in Singapore

| Programme Title | Organiser | Year |
|-----------------|-----------|------|
| | | |
| | | |

Please state your reason for applying to the programme

Please state your expectations from the programme or additional comments

To enable us to improve our marketing efforts, please let us know how you came to know about this programme (please cross where applicable):

| X | Source |
|--------------------------|---|
| <input type="checkbox"/> | Internet |
| <input type="checkbox"/> | CLC website or publications |
| <input type="checkbox"/> | World Bank/ Asian Development Bank |
| <input type="checkbox"/> | Singapore Ministries (e.g. MND, MFA or MTI) |
| <input type="checkbox"/> | Singapore Statutory Boards (e.g. IE Singapore, EDB) |
| <input type="checkbox"/> | Others (please state) |

I certify that all the information provided is true and accurate to the best of my knowledge. I understand that this application will be reviewed and participation is subject to space availability. By signing, I agree to abide by such terms and conditions set by the host government in respect to this programme.

I have attached my team's Urban Challenge Concept Paper.

Date _____ Name and Signature _____

DECLARATION:

To: The Government of the Republic of Singapore

Dear Sir,

In consideration of your allowing me to do my training with the relevant Government departments/statutory boards/institutions in Singapore, I _____, of Passport number _____ of _____ (country), hereby agree that I shall indemnify and keep the Government of the Republic of Singapore indemnified against

1. All claims any third party may have for all types of liabilities, losses, damages, costs and expenses arising partly or fully out of or by reason of my carelessness, negligence, omission or default during my training with the relevant Government departments/statutory boards/institutions in Singapore, and
2. All liabilities, losses, damages, costs and expenses the Government of the Republic of Singapore may incur arising out of my acts or omissions in relation to the capability development programme. This includes all liabilities, losses, damages, costs and expenses the Government of the Republic of Singapore may incur should I bring a legal claim against any person.

To the extent permitted by law, I agree and acknowledge that the Government shall not be liable for any loss or damage arising from the training unless the loss or damage is caused by the wilful default, or negligent act or omission of the Government, its servants or agents. I further agree and acknowledge that the Government shall not be liable for any incidental, indirect, special or consequential damages and in no event shall the liability of the Government, whether in contract or tort, exceed the course fees paid by me.

Dated: _____ (DD/MM/YY)

Signed by _____
Signature of applicant

Name of applicant

In the presence of _____
Signature of witness

Name and designation of witness