UCLG ASPAC is one of the Regional Sections of United Cities and Local Governments (UCLG), an amalgamation of International Union of Local Authorities (IULA), United Towns Organization (UTO), and World Association of the Major Metropolises (METROPOLIS). UCLG was established on 1 January 2004 and is headquartered in Barcelona, Spain.

Following this unification, UCLG ASPAC was established in Taipei on 14 April 2004. UCLG ASPAC is the key knowledge management hub on local government issues in the Asia Pacific region.

UCLG is a worldwide association, and the only local government organization recognized by the United Nations. It nominates 10 out of 20 members of the United Nations Advisory Committee of Local Authorities (UNACLA), the first formal advisory body of local authorities affiliated with the UN.

The Asia and Pacific region is the biggest of the Regional Sections in UCLG with linkages to more than 7,000 local governments. It represents well over 3.76 billion people-making up more than half of the world’s population- and incorporates economically fast developing countries such as China, India, and Indonesia.

UCLG ASPAC members are mostly individual city and local government, and their associations. UCLG ASPAC Secretariat is located in Jakarta.

One year passed and we marked 2017 with accomplishments for the goodness of our city, now and in the future. Let’s make the achievements as higher step to stand on and to grab opportunities in the upcoming year!

Won Hee-ryong
Governor, Jeju Special Self-Governing Province
President, UCLG ASPAC

Collaboration embodied achievements we made in 2017. Thanks to all members for their commitment and also partners for their continuous support. Together, we prosper our local people.

Bernadia Irawati Tjandradewi
Secretary General, UCLG ASPAC

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What We Do

- Advocacy
- Capacity Building
- Policy & Research
- Programmes & Projects
- Decentralized Cooperations

Our Members

- East and Northeast Asia 41%
- Southeast Asia 27%
- South and Southwest Asia 27%
- Pacific 5%
PERSISTENT SHOT FOR IMPACTFUL FORCE

SINCE being ratified in 2015, SDGs localization is entering 3rd year. UCLG ASPAC has consistently advocated cities and local governments on the importance of localizing the global agenda as well as stimulated the creation of partnership and collaboration to achieve the shared goals. The efforts were continuously conducted throughout year 2017.
Youth involvement

UCLG ASPAC put focus on youth to be involved in local development. This made UCLG ASPAC engaged youth in public space development plan in Surabaya throughout 2017. Also, UCLG ASPAC held a discussion on SDGs, youth, and urban lifestyle on 14 October 2017 in cooperation with Indonesian Youth for SDGs. The event aimed at raising awareness about SDGs among youth and expanding their knowledge on how they could contribute to attain such goals.

UCLG ASPAC also developed a survey about youth and development to give insights to other local governments on the point of view of youth and their interest to get involved in local development. Involving 113 youths across Asia-Pacific from four sub-regions, the survey shows that youth are interested to get involved in local development, but not empowered. In 2018, UCLG ASPAC plans to further the survey into a report to advocate local governments on the importance of youth involvement.

SDGs Training

The training was conducted in Jakarta (19-21 July 2017) and Kathmandu (16-17 August 2017). It involved around 55 city representatives from Indonesia and Nepal. The training gave insight to local governments about the SDGs overview, current situation, and future opportunities they can explore in order to be successful in localizing SDGs. The training in Jakarta was conducted as part of a parallel session conducted to increase role of local government association in achieving SDGs, held in close collaboration with Yayasan Inovasi Pemerintahan Daerah/ YIPD (Local Governance Innovation Foundation). On the occasion, UCLG ASPAC also launched “The Sustainable Development Goals: What Local Governments need to Know” in Indonesia version.

Embracing the spirit of inclusion that is inevitable for the success of SDGs localization, UCLG ASPAC designed SDGs training for local governments and a seminar involving youth to highlight their contribution in the field of development.

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UCLG ASPAC, SDGs, and Youth involvement

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UCLG ASPAC contributed in:

- Highlighting key role of local governments in localizing global agenda.
- Emphasizing the importance of gender equality transcending all the SDGs.
- Stimulating creation of better engagement and coordination between the national and sub-national level.

Asia-Pacific Leaders’ Forum on Open Government 2017

Jakarta, 14 December 2017

UCLG ASPAC contributed in:

- Stimulating debates on the importance of open-government practice in local level.
- Sharing the best practice of UCLG ASPAC members in applying open-government and their impacts.
- Encouraging the formation of collaboration among stakeholders to achieve the common goal.
- Disseminating knowledge on enabling environment for local government for sustainable development.
Taking theme “50 Years of ASEAN: Empowering Communities for a Stronger Region,” UCLG ASPAC once again endorsed people-to-people engagement aiming to accelerate the creation of One ASEAN Community by arranging ASEAN Mayors Forum 2017. The AMF is a regional platform that gathers city leaders in Southeast Asia to collaborate and cooperate in attaining the shared goal.

Together with the League of Cities of the Philippines, UCLG ASPAC designed the third ASEAN Mayors Forum, that resulted in the Taguig Action Agenda that identifies actions local governments can take to participate in realizing the ASEAN objectives.

At the City of Taguig, Republic of the Philippines, Mayors, Vice-Mayors, and other representatives of local governments from the Member States of the Association of Southeast Asian Nations (ASEAN), adopted the “Taguig Action Agenda: Local Governments for a Stronger ASEAN.” The Taguig Action Agenda reaffirms and follows the Surabaya Communique and Makassar Declaration, outcome documents of the 1st and 2nd ASEAN Mayors Forum, respectively.

In support of the ASEAN Vision and the “ASEAN 2025: Forging Ahead Together,” and with the understanding of the important role of local governments in engaging the people and ensuring that the benefits of the ASEAN Community is enjoyed by the people, the delegates concurred to implement the Agenda. It should naturally serve as basis for coordination and as reference document for future collaboration of cities and local governments in the region.

The Agenda is designed to strengthen local government participation in the realization of ASEAN objectives through concrete actions at local level.

The ASEAN local governments hereby commit and undertake to:

• Formally organize an entity dedicated for ASEAN local governments that will serve as regional platform for collaboration that will be accredited and supported by the ASEAN Secretariat;
• Collectively and actively participate in formal ASEAN meetings and processes to articulate issues and challenges besetting local governments across the region, in order to improve alignment and coordination for policy implementation, and to build stronger partnerships;
• Implement key areas of existing global commitments that call for an active role of local governments including the Sustainable Development Goals, Sendai Framework for Disaster Risk Reduction, Paris Agreement on Climate Change, New Urban Agenda, and Financing for Sustainable Development.
• Establish a cadre of innovative and inspiring local leaders that will continuously engage key stakeholders and members of communities to participate in the realization of the ASEAN Community Vision 2025 which highlights people-centeredness in its growth agenda;
• Forge a more resilient future by reducing disaster and climate related risks, preventing the generation of new risks, and adapting to a changing climate through the implementation of economic, social, cultural, and environmental measures which addresses exposure and vulnerability and strengthen resilience.

The ASEAN local governments will regularly review the progress of the Taguig Action Agenda and undertake to convene as a unified body every two years.

Adopted this 27th day of July 2017 at Shangri-la the Fort in Taguig City, Philippines during the 3rd ASEAN Mayors Forum.
Establishing Platform of Collaborations, Stimulating Fruitful Cooperations

UCLG ASPAC endorsed the establishment of two new committees that put emphasis on marine economy and urban development in its organization structure (21st Century Maritime Cooperation and Belt and Road Local Cooperation) to drive and stimulate city cooperation in fields that will benefit participating parties; be it cities, local governments, academicians or experts.

The “Symposium on Marine Economy and Urban Development,” a kick-off meeting of both Committees was held in Fuzhou (China) on 9 November 2017. Presenting experts in related field, the symposium brought up the importance of developing marine economy and urban development by disseminating information on other institutions’ strategy in promoting this field. The symposium gave birth to the drafting of Fuzhou action agenda. Its final version will be distributed to all members during the 2018 First Session Executive Bureau Meeting to be held in Islamabad.

Firstly endorsed in the Executive Bureau Meeting 2017 (first session) in Catbalogan, Philippines, the 21st Century Maritime Cooperation and Belt and Road Local Cooperation expanded the knowledge on the background, vision, mission, and workplan in the Executive Bureau Meeting 2017 (second session) held in Fuzhou. Taking full advantage of the attendance of most cities in the forum, both Committees invited city delegates to join the Committee. The first batch of opening completed in December 2017.

Objective: align with the Belt and Road initiative, facilitate cities to identify opportunities for collaboration in multiple areas, acts as exchange knowledge platform of good experiences and practices in city management, economic development and social welfare.

YEAR 2017 saw continued research conducted by UCLG ASPAC, in collaboration with Cities Alliance and UNDP, on enabling environment surrounding municipal governments of Asia and the Pacific and beyond in optimizing their authority for local development.

SNEAK-PEEK OF THE REPORT* Significant improvements and strengthening are required in the area of enabling constitutional frameworks for local governments, framework to generate local revenues, capacity building for local government, assessment of local government performance, and strengthening local authorities’ roles in addressing issues on environment and climate change governance.

* The report of City and Local Government Enabling Environment Rating in Asia and the Pacific will be published in February 2018.

WAY FORWARD
Sustain the assessment by having it every two years to measure the progress of each country in improving their legal instruments of enabling environment for cities and local authorities.
Women Leadership

UCLG ASPAC Standing Committee of Women in Local Government is established to strengthen women’s leadership and mainstream good practices for developing gender-responsive strategies. To achieve the goal, UCLG ASPAC appoints Chair and Co-Chair of the Standing Committee, who reflect the values in order to encourage the awareness as well as capacity development of other women in public leadership.

Year 2017 saw appointment of Dato’ Maimunah Mohd Sharif, Mayor of the City Council of Penang Island, as the Chair of the Standing Committee and Mayor Stephany Uy-Tan of Catbalogan City as Co-Chair. The year also recalled and recorded their notable achievements in introducing ways for better public delivery. See their long list of achievements and know why women should take their place – and in high positions, too – in public affairs.

Dato’ Maimunah Mohd Sharif
Appointed as the first female President of Municipal Council of Seberang Perai (MPSP) in 2011.
- Selected by Government of Malaysia as expert to represent the country in UNESCO World Heritage Committee Meeting at St. Petersburg, Russia (June-July 2012).
- Implementing Gender Responsive Participatory Budgeting (GRPBI) to help identify the needs of the people in different communities and to forge a closer relationship between MPSP and the people. GRPBI has become yearly program for MPSP.
- Awarded by local and international institutions: Best City Manager (Penang State Government), Best City (Europe Business Assembly, Stresa, Italy), Planner of the Year 2014 (Malaysian Institute of Planners).
- Voted in a Regional Executive Committee (REXCOM) of ICLEI in Southeast Asia.
- Voted to represent Southeast Asia Region in the Global Executive Committee (GEXCOM) of ICLEI.
- Appointed as Chair of the Women in Local Governments Committee of UCLG ASPAC in April 2017.

Stephany Uy-Tan
- Construction of new market integrated business center in the old dilapidated public market through public-private partnership with the Philippines Primark Properties Inc. (PCCI). It will house some prominent and well-known business establishment in the country. It will better serve constituents of the city with new, modern, and systemized public market for all.
- Improved tax collection that already reached P55 million, just P9 million short of the P64 million target.
- Establishing the City Economic Enterprise and Investment Potentials, which is assigned to attract and coordinate with potential investors to put up their businesses in Catbalogan.
- The Cooperative Office of the LGU Catbalogan landed second place in the whole country for its efficient services and its programs in making different cooperatives.
- Strengthening of city’s disaster resiliency and climate change adaptation programs through its City Disaster Risk Reduction and Management Office and the City Environment and Natural Resources Office, which takes lead in implementation and monitoring.
- Strengthening of the city’s tourism campaign to attract more visitors and tourists to the city by establishing tour packages and tourism center within Catbalogan.
- Starting the city government’s housing project as well as the improvement of the proper waste disposal campaign.

Embed a political commitment at the highest level to promote gender equality in public life by developing a comprehensive framework to encourage balanced representation of women and men in public decision making.

- Dato Maimunah Mohd. Sharif, Mayor of Penang
  Wish to all local leaders in Asia-Pacific.
Commitment Strengthened, Local Capacity Augmented

UCLG ASPAC and Ministry of Home Affairs (MoHA), Republic of Indonesia, have arrived at a better understanding on the role of local apparatus: that local governments drive local advancement and thus their capacity needs to be continuously developed in order to be able to meet local needs and deliver better public services. Both institutions took this seriously and followed it up through the signing of Memorandum of Understanding (MoU) on 5 June 2017 at Jakarta City Hall.

Attended by 70 high-level officials of Jakarta Provincial Government and distinguished representatives of MoHA, the signing ceremony saw the formalization of cooperation between MoHA (Indonesian national level institution), represented by Nelson Simanjuntak (Head of Center for Administration of Overseas Cooperation), and UCLG ASPAC, represented by Bernadia Irawati Tjandradewi (Secretary General). Local government of Jakarta, as the founding member of UCLG ASPAC, expressed its continuous support towards the efforts undertaken by both institutions in pushing the advancement of local governments’ capacity building.

Learning from Local Government of Saitama and Sagamihara (Japan)

Welcoming the MoU MoHA initiated the first step by visiting local government of Saitama and Sagamihara in Japan. Conducted in close cooperation with Council for Local Authorities and International Relations (CLAIR) of Japan, representatives of MoHA gained better understanding of transformation of administration and bureaucracy system as well as solve challenges faced in environment. The visit revealed that local governments in Japan have involved local people as well as private sectors and uphold efficiency in working.

Learning from Madrid and Barcelona (Spain) – from National to Local Level and Other Stakeholder

To boost the development in eastern part of Indonesia, MoHA invited local government of Papua and West Papua to learn smart practice applied by local apparatus of Madrid and Barcelona. In the visit, representatives of both cities gained comprehensive information; from the relationship of governments in national level, role and authority of autonomous local government in Spain, delivery of public services, bureaucracy reform, as well as the human development. At the end of the meeting, it was agreed that related parties will visit Indonesia in the first semester of 2018 and that Indonesian Embassy in Madrid will coordinate with targeted local governments in eastern Indonesia.

UCLG ASPAC Secretariat appreciates the great support of Embassy of Indonesia in Spain, Secretar de Estado para las Administraciones Territoriales (SEAT), UCLG World Secretariat, Council for Local Authorities and International Relations (CLAIR) of Japan, and Ministry of Home Affairs and Communication Japan for the success of the visits.

UCLG ASPAC has actively undertaken the role of connecting local governments to other stakeholders for fruitful cooperation. Among many, 2017 recorded the role of UCLG ASPAC in connecting 100 Resilient Cities (100RC), created by Rockefeller Foundation, to local government of Jakarta to make the city more resilient.

100RC is a nonprofit organization that was created by the Rockefeller Foundation on their Centennial in 2013 and dedicated to helping cities around the world build resilience to the economic, social and physical challenges that are increasingly part of the 21st century. UCLG ASPAC saw the tireless efforts of local government of Jakarta in implementing the mission, reflected by series of actions taken since 2016, and thus made good use of the opportunity to support.

Led by the Deputy Governor of DKI Jakarta for Spatial Planning and Environment, Oswar Mungkasa, the acting Chief Resilience Officer (CRO), Resilient Jakarta Secretariat was founded in September 2017. Afterwards, the team arranged timeline of action.

The city had arranged series of workshops to obtain data while continuously engaging and involving stakeholders in the process (government bodies, private sectors, academicians, and communities). The Preliminary Resilience Assessment (PRA) Seminar, held on October 11, 2017, completed all the data required for the city to develop PRA. While the PRA document is still in the finalization process, the seminar marked the end of Phase I of Jakarta’s Resilience Building effort.

Jakarta also took part in the 100RC network and summit exchanges that help the city to learn, share their experience with other cities, and help Jakarta to get support from Platform Partners (Partners of 100RC). Besides, The Secretariat Team also visited Somarang (the neighboring resilient city in Indonesia in March 2017), attended 100RC Summit Exchange in Bellagio, Italy (May 2017); participated in 100RC Global Summit Exchange in New York, US (July 2017); and joined the 100RC Metropolitan Network Exchange in Santiago, Chile (December 2017). Jakarta learned and shared their experiences in building a more resilient Jakarta.

The knowledge exchange made Jakarta realize that the city is still facing shocks and stresses. Now, as Resilient Jakarta Secretariat is already established, Jakarta hopes to continue their resilience building effort in 2018. With the support of UCLG ASPAC as the Third Party Grantee, Jakarta is planning to deliver the city resilience strategy in 2018 which will require more collaboration from the city’s stakeholders in their resilience building efforts. Therefore, Jakarta needs to internalize the resilience building process into the government agencies’ programs; hence the strategy document will become an implementable and effective development document. Apart from that, Jakarta will engage the surrounding cities and districts (e.g. Bogor, Depok, Bekasi, Tangerang, and South Tangerang) to collaborate in order to develop a more comprehensive resilience strategy.
FOCUS

SOLID WASTE MANAGEMENT
Pioneering the Waste-to-Resource Transformation

YEAR 2017 marked the beginning of Integrated Resource Recovery Center (IRRC) construction, a pro-poor and sustainable solid waste management project by UN ESCAP in secondary cities and small towns within Asia-Pacific region.

UCLG ASPAC, in close collaboration with UN ESCAP, Ministry of Environment and Forestry (MoEF) Indonesia, and Jambi City Government, celebrated the beginning of the IRRC establishment works through a groundbreaking ceremony on 27 September 2017.

The IRRC is a decentralized facility that receives segregated municipal solid waste and transforms it into organic compost, biogas, and recyclables cost effectively near the source of waste. The implementation of IRRC is built on partnerships with local and national stakeholders, such as local communities, civil society organizations, national government entities. The integral involvement of local communities helps to shape their behavior positively towards waste minimization and recycling. In Jambi City, IRRC is constructed in Talangbanjar market, where the market vendors will provide their segregated waste to the IRRC. In return, the IRRC will generate organic compost that can be used for landscaping and enhancing land productivity, and biogas that will be converted to electricity which will power the electrical lights around the market.

What are the benefits of IRRC approach?
- Reduce organic waste generated from market to final waste disposal up to 30%.
- Reduce fund allocation for transport; while at the same time providing solution for limitation in transporting waste to final waste disposal.
- Produce electricity generated by aerobic digester process of 2 tons of waste per day.
- Produce fertilizer from composting.
- Turn down emission of greenhouse effect, which is in line with the global commitment in which Government of Indonesia takes part.

Government of Indonesia represents MoEF Indonesia appreciates all stakeholders’ cooperation on the IRRC/WTE on New Talang Banjar Market, Jambi City. The project resulting from the cooperation among UN ESCAP, UCLG ASPAC, MOEF Indonesia and Jambi City Government was implemented based on a framework of “Pro-poor and Sustainable Solid Waste Management in Secondary Cities and Small Towns in Asia-Pacific” which has been successfully applied in other countries, such as Bangladesh, Cambodia, Sri Lanka, and Pakistan.

Irw. Sinta Saptarina Soemiarso, MSc., Ministry of Environment and Forestry of Indonesia

URBAN COOPERATION
Establishment of a Solution-based Platform

The global IUC programme seeks to establish cooperation with existing and new key EU partners. It is built on existing cooperation through three components:
- Component 1: City-to-city cooperation on sustainable urban development
- Component 2: Sub-national action under the Global Covenant of Mayors initiative
- Component 3: Inter-regional cooperation on innovation for local and regional development

The IUC Asia, however, is focusing on Component 1 and Component 2.

YEAR 2017 saw the starting point of UCLG ASPAC in taking more tangible action to assist local governments. In collaboration with European Union, UCLG ASPAC, started to promote a platform that focuses on providing solution in the area of sustainable urbanization; International Urban Cooperation (IUC) Asia SupportDesk.

IUC is a three-year programme (2016–2019) that aims to enable cities to link up and share solutions to common problems they face on urban development and climate change.

Cities and local governments are very much encouraged to submit queries on the specific theme.

BILL & MELINDA GATES FOUNDATION

UCLG ASPAC has collaborated with Bill & Melinda Gates Foundation to enhance capacity of local governments and local government associations in Bangladesh and Nepal.

Through a three-year programme, UCLG ASPAC will focus on:
1. Optimization of LGA function at national level.
2. Development of improved national policies through establishment of Task Committee.
3. Selection of pilot municipalities for ensuring localization.
Public Space in Surabaya
UCLG ASPAC successfully assisted local government of Surabaya in developing public space in their area. What does Mayor Tri Rismaharini say about Public Space and engagement of local people?

Surabaya has become a model city in developing public space in Indonesia. What stimulates local government of Surabaya in encouraging public space development? What is the long-term target? The motivation is in line with the vision to make Surabaya a Smart, Humane, and Ecological city. It can be achieved by providing comfortable public space for people to interact. Ecologically, public space also aims at balancing physical and environmental development. It is not only targeted as place to interact, but also to develop creativity and people’s productivity. Public space for people in Surabaya is expected to give new space to be able to live appropriately in city environment going to metropolitan; while maintaining the local identity which puts forward togetherness although with different background. The long-term target is to provide public space that is accessible and has proper facilities to improve creativity and productivity throughout the city of Surabaya.

How does local government of Surabaya see public space? What improvements are expected in relation to development process in Surabaya? Public space is integral for the development of Surabaya city. It is reflected in the mid-term local development planning and the implementation is becoming one of many priorities in city development. Besides improving quality of humanity, public space can also be used to share information, for example about local government’s program so that people can get easy understanding in implementation stage.

Some public spaces in Surabaya:
- Co-Working Space (to nurture creativity of youngsters to reduce number of unemployment).
- Taman Akit (active park) as place for activity, sports, recreation, and place for socialization.
- Language center, library, and Broadband Learning Center to improve education of local people in Surabaya.
- Art center, youth center, to maintain culture of Surabaya.

Development of three public spaces in Surabaya involved representatives of local government and all components of society in the planning stage. Is this method also implemented in the form of program and city’s activities? What are the replications? Society involvement in the planning process has long been implemented; as reflected in Kampung Improvement Programme (KIP) where local people participate in the development process by planning their own needs. Local people have actively played role as facilitator and environment cadre by keeping consistency of program maintenance.

The adaptation is translated in various programs currently running, such as green and clean kampong, urban farming and outstanding kampong. In these programs, local government facilitated locally by providing fund through training for early education, which is then developed independently by local people. Evaluation and monitoring were continuously conducted to ensure the program’s sustainability so that local people can continuously get the benefits and be able to improve economy and quality of environment around them.

Youth group has a crucial role in public space development planning like the one in Kampong Ketandan. The youth community groups were highly involved in its development. For example, public space development in Kedinding was planned by using Minecraft method; public space in Keputih was planned through the collaboration of academia and creative communities in Surabaya city. How does Surabaya City government perceive the role of young people in supporting development process in Surabaya? City government puts high attention in exploring and developing the role of young people in development. Through the Regional Medium Development Planning, Surabaya city government incorporates several programmes related to youth by providing rooms for creation to allow the youth in further exploring their passion, talent, and achievement. In addition to that, public space is also dedicated to provide a platform for creative ideas coming from the youth community groups.

We also facilitate positive activities and actions for the youth through the provision of co-working space facilitating the young entrepreneurs. Some start-up businesses in Surabaya were developed from this space, contributing to jobs creation while at the same time reducing unemployment rate. In addition to facilitating the youth in entrepreneurship, Surabaya city government also provides a platform for other youth groups like mural community to express their art creativity while at the same time improving the aesthetic of our city. Surabaya city government does not only provide the platform but also provide scholarship and award for those with brilliant achievement so they can keep improving their potentials and achievement while inspiring other young people.

How does the Surabaya city government perceive a public space by taking into account community empowerment, particularly the youth? How does that inclusion contribute to local development?

Surabaya city government will continue to improve the quantity and quality of public space in balance to align with community empowerment and community development, particularly the young generation. Surabaya city government hopes that public space can be optimized to serve as a platform for the creativity and productivity of our citizen. In the end, public space will influence city development in various aspects of life; public space can provide a more friendly environment for the citizen.
CULTURE AND PUBLIC SPACE DEVELOPMENT

OTHER milestone was achieved. UCLG ASPAC also successfully assisted local government of Surakarta in revitalizing the most iconic culture hall in the city, Gedung Wayang Orang Sriwedari (Sriwedari Human Puppet Culture Hall). The handover of the design was conducted in a unique ceremony between UCLG ASPAC, represented by Secretary General, Bernadia Irawati Tjandradewi, to Mayor of Surakarta, F.X. Hadi Rudyatmo on 19 September 2017.

Besides, UCLG ASPAC also assisted local government of Surakarta to conduct peer-learning workshop and organize public forum in developing cultural strategy for the city. Participated by speakers from various cities in Asia-Pacific region, the discussion produced recommendations proposed to the local government for the city’s development plan.


What is so unique with Sriwedari Culture Hall?
Culture Translated to Design
The façade design of Sriwedari building reflects the dance movements of human puppet performance. The unique cultural human puppet elements are also crafted on the background of outdoor performance space. The red bridge that connects first and second floors of the building also imitates the style of long shawl worn by human puppet dancers.

What does Mayor F.X. Hadi Rudyatmo say about Culture and the City?

We will implement the design concept in the Detail Engineering Design (DED).

The progress will improve the quality of performances in the future, stimulate enthusiasm and increase number of visitors.

F.X. Hadi Rudyatmo, Mayor of Surakarta
Collaborating with global network, UCLG Learning and Connective Cities, UCLG ASPAC invited cities to a Regional Peer-Learning and Action Planning Workshop “Urban Renewal in Historic Town Centres (The Case of Kota Tua in Jakarta) and Public Space Improvement in Jakarta,” 17-19 July 2017. Uniquely designed in two-day activity, the Action Planning Workshop “Urban Renewal in Historic Town Centres” organised by the group, invited cities to a Regional Peer-Learning and Action Planning Workshop “Urban Renewal in Historic Town Centres (The Case of Kota Tua in Jakarta) and Public Space Improvement in Jakarta.”

**Recommendation**

**Immediate Actions**
- Improve accessibility, especially for visitors without private cars.
- Reorganize traffic flow within Kota Tua and prioritize pedestrians.
- Improve walkability and comfort.
- Protect historic buildings.

**Intermediate Actions**
- Include Kota Tua revitalization plan and concerns in the on-going formulation of local mid-term development plan.
- Secure adequate budget for Kota Tua in 2018.
- Re-evaluate the current dossier and the processes that have been taken so far.
- Revise UNESCO’s requirements.
- Start inviting relevant parties.

**Longer-Term Vision**
- Redeﬁne the boundary by differentiating the limited “core area” (which will be basis for UNESCO application) and larger “buffer area” which include four islands of Thousand Islands.
- Develop more integrated revitalization plan that includes strengthening of integrated management unit (could be a district, a “management board” or other form of organization).
- Strengthen coalition and its members’ commitment.
- Update and complete the dossier by including existing gaps.
- Submit the dossier.

**Physical Works**
- Accelerate Safety, Comfort, Heritage Site
- Renovate in UNESCO’s World Heritage Site
- Improve public spaces and the overall urban landscape of Kota Tua.
- Improve access to Kota Tua and pedestrian paths in Kota Tua.
- Improve the “adaptive reuse” of historic buildings (including, but not limited to, the quality of museums).

**Non-Physical Works**
- institutional Framework including regulations, Political Supports, Finance
- Redeﬁne the boundary by differentiating the limited “core area” (which will be basis for UNESCO application) and larger “buffer area” which include four islands of Thousand Islands.
- Develop more integrated revitalization plan that includes strengthening of integrated management unit (could be a district, a “management board” or other form of organization).

**Human Environment**
- Where people are more important than cars with conserving preserved heritage buildings and artefacts
- Well governed as well as socioculturally and economically vibrant yet preserved heritage site of Kota Tua

**AGENDA 21** for Culture clearly mentions the importance of using culture as “leverage and catalyst for economic development and urban regeneration.” UCLG ASPAC undertook its role in assisting local government of Jakarta in their effort to incorporate culture in development by revitalizing Jakarta’s historic town centre (Kota Tua).

UCLG ASPAC, through the Partnership for Democratic Local Governance in Southeast-Asia (DELG0SEA), continuously hones the capacity of local governments, particularly on Local Economic Development, by optimizing the wide network and stimulating the replication of success stories.

**Year 2017** saw the fruitful collaboration between UCLG ASPAC, DELGOSEA, and KAS (Manila) in strengthening capacity of local government of Cambodia through peer-learning visit to Vietnam from 2 to 3 November 2017. Designed in a two-day visit, the opportunity exposed to the participants the implementation of ‘One Village, One Policy’ concept that supports local economy development in Bat Trang pottery village. The knowledge exchange visit also gave insights to participating delegates on the strategy applied by the city in developing its local economy.
UCLG ASPAC ANNUAL REPORT 2017

For Cities and Local Governments to be More Resilient

UCLG ASPAC has continuously embraced collaboration. In 2017, UCLG ASPAC partnered with UNISDR to promote Disaster Risk Reduction and the Making Cities Resilient Campaign to assist 50 local governments in five disaster-prone countries (Indonesia, Philippines, Bangladesh, India, and Nepal) in assessing risk within their respective areas.

The campaign was conducted through workshops in Jakarta, Makati, Dhaka, New Delhi, and Kathmandu. The workshops revealed resiliency level of cities in facing disaster. At the end of the workshop, UCLG ASPAC invited cities to sign up in the Making Cities Resilient Campaign for Disaster Risk Reduction in Surakarta, 23 November 2017. City signing up, Bengkulu, will get monitored.

Resilient Campaign to assist 50 local governments in five disaster-prone countries (Indonesia, Philippines, Bangladesh, India, and Nepal) in assessing risk within their respective areas.

My City is getting ready! It's time to act.

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# UCLG ASPAC Governing Body 2016/2018
## Presidency

**President**

Won Hee-ryong
Representing East & Northeast Asia Sub-Region
Governor of Jeju Special Self-Governing Province

**CO-President**

Dato' Maimunah Mohd. Sharif
Representing Women in Local Government.

Iliza Sa’aduddin Djamal
Immediate Past President
Mayor, Banda Aceh City
(from April 2017)

Syed Muhammad Asghar Shah Gillani
Immediate Past President
President, Local Councils Association of the Punjab-Pakistan (LCAP)

Emil Elestianto Dardak
Representing Southeast Asia Sub-Region, Vice Chairman of Indonesian Regencies Government Association, Mayor of Trenggalek Regency

Azmat Ullah Khan
President, Municipal Association of Bangladesh (MAB)

Adish Deosthali
Director General, All India Institute of Local Self-Government (AIIILSG)

Imran Ali Khan Malik
Chairperson, Association of District Development Committees of Pakistan

Rishi Raj Lumsalai
Chairperson, Association of District Development Committees of Nepal (ADDCN)

CO-President

Chen Haosu
Founding President, Chinese People’s Association for Friendship with Foreign Countries (CPAFFC)

Won Guo Hui
Mayar, Guangzhou People’s Municipal Government

Cai Xi
Mayor, People’s Government of Beijing Municipality

Dora Mani Paudel
Representing South & Southwest Asia Sub-Region President, Municipal Association of Nepal (MaUN)

CO-President

Choi Moon Soon
President, Governors Association of Korea (GAK)
Governor, Kangwon Province

Lawrence Yule
President, Local Government New Zealand (LGNZ)
Mayor, Hastings District Council

Tasaba Kaipa
Mayor, Bilel Town Council
Chairman, Kiribati Local Government Association (KiLGA)

Tamotsu Okamoto
Chairperson, the Board of Director, Council of Local Authorities for International Relations (CLAIR) of Japan

Azmat Ullah Khan
President, Municipal Association of Bangladesh (MAB)

Dr. Wah Je Kei
Mayor, Taiping City

Moon Dong Shin
Mayor, Gunsan City

Say Kokas
President, National League of Local Councillors (NCL)

CO-President

Ranjit Chavan
Representing Associate and International Organization Members All India Institute of Local Self-Government (AIIILSG)

Nguyen Van Khoi
President, Association of Cities of Vietnam (ACVN)

Dr. Wen Je Ko
Mayor, Taipei City

Azmat Ullah Khan
President, Municipal Association of Bangladesh (MAB)

Say Kokas
President, National League of Local Councillors (NCL)

CO-President

Dora Mani Paudel
Representing South & Southwest Asia Sub-Region President, Municipal Association of Nepal (MaUN)

Arun Rokters Diany
Mayor, South Tangerang

CO-President

Rani Chavan
Representing Associate and International Organization Members All India Institute of Local Self-Government (AIIILSG)

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President, Municipal Association of Bangladesh (MAB)
PRESIDENCY OF UCLG
2016/2019

PRESIDENT

Mpho Parks Tau
President of the South African Local Government Association (SALGA)

CO-PRESIDENTS

Tahir Akyürek
Mayor of the Metropolitan Municipality of Konya (Turkey)

Ada Colau
Mayor of Barcelona (Spain)

Wen Guohui
Mayor of Guangzhou (China)

Anne Hidalgo
Mayor of Paris (France), President of UCLG Standing Committee on Gender Equality

Roland Ries
Mayor of Strasbourg (France)

Mauricio Rodas
Mayor of Quito (Ecuador)

VICE-PRESIDENTS FOR UCLG SECTIONS

AFRICA

Rose Christiane Ossouka Raponda
Mayor of Libreville (Gabon), Member of the Executive Committee of UCLG-Africa

Won Hee-ryong
Governor of Jeju Special Self-Governing Province (Korea), President of UCLG-ASPAC

Carlos Martinez Minguez
Mayor of Soria (Spain), Vice-President of the Council of European Municipalities and Regions (CEMR)

ASIA-PACIFIC

Fatma Şahin
Mayor of Gaziantep (Turkey), President of UCLG-MEWA

Iván Arciénega
Mayor of Sucre (Bolivia), Member of the Executive Committee of FLACMA

Mónica Fein
Mayor of Rosario (Argentina), Vice-President of Mercociudades

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Aisen Nikolaev
Mayor of Yakutsk (Russian Federation), Vice-President of the UCLG-Eurasia

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Mauricio Rodas
Mayor of Quito (Ecuador)

WRONG

Michael Müller
Mayor of Berlin (Germany), President of Metropolis

Miguel Lifschitz
Governor of Santa Fe Province (Argentina), President of UCLG-Regions

NORTH AMERICA

Carlos Martinez Minguez
Mayor of Soria (Spain), Vice-President of the Council of European Municipalities and Regions (CEMR)

LATIN AMERICA

Clark Somerville
President of the Federation of Canadian Municipalities (FCM)

President of UCLG-NORAM

VICE-PRESIDENTS FOR UCLG SECTIONS

EUROPE

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Mayor of Rosario (Argentina), Vice-President of Mercociudades

Miguel Lifschitz
Governor of Santa Fe Province (Argentina), President of UCLG-Regions

Carlos Martínez Mínguez
Mayor of Soria (Spain), Vice-President of the Council of European Municipalities and Regions (CEMR)

CLARK SOMERVILLE

TREASURER

Berry Vrbanovic
Mayor of Kitchener (Canada)

DEPUTY TREASURER

Mohamed Sadiki
Mayor of Rabat (Morocco)

FOREIGN MINISTER

Michael Müller
Mayor of Berlin (Germany), President of Metropolis

Miguel Lifschitz
Governor of Santa Fe Province (Argentina), President of UCLG-Regions

DEPUTY TREASURER

Miguel Lifschitz
Governor of Santa Fe Province (Argentina), President of UCLG-Regions
Malé City Council is the local government body responsible for the governance of the city of Malé. The Council was created in 2011, with the enactment of the Decentralization Bill, which saw the introduction of local governance to the country.

Mayor: Mohamed Shihab
Population: 133,412
Land area: 5.9 km²
Website: http://www.malecity.gov.mv/

Melaka
Set up on October 20, 2000, MALA plays role as a parent organisation to coordinate and unify various activities of Local Authorities in Malaysia to further enhance and contribute to the development and progress of local authorities, whilst maintaining sustainable development within them.

President: Yew Tung Sweang
Number of local authorities (as members): 63

Bengkulu City
Located in West Java Province (Indonesia), Bogor has a presidential palace and a botanical garden (one of the oldest and largest in the world).

Mayor: Bima Arya Sugianto
Population: 1,030,720 (approx.)
Land area: 118.5 km²
Website: http://www.bengkulucity.go.id/

Vigan City
Vigan is an island, which used to be detached from the mainland by three rivers – the great Abra River, the Melitizo River and the Supervias River. It is unique among the Philippine towns because it is the country’s most extensive and only surviving historic city that dates back to the 14th century Spanish colonial period.

Mayor: Juan Carlo Singson Madina
Population: 33,879 (approx.)
Land area: 28.86085 km²
Website: http://vigancity.gov.ph/

Addu City Council
Addu is the second largest atoll in terms of land area. It is recognized for its educated hard working people and is among the most desirable Atolls for business, leisure, and lifestyle.

Mayor: Abdulla Sodig
Population: 5,264 (approx.)
Land area: 11.234 km²
Website: http://www.adducity.gov.mv/


Regional Centre for Urban and Environmental Studies of All India Institute of Local Self-Government (AIILSG), Mumbai, held a Regional Specialised Training Programme on "Solid Waste Management with a focus on 100% Segregation of Solid Waste" on 14 and 15 June 2017 in Gujarat. The training was considered important since municipal solid waste management in the country has emerged as a severe problem not only because of environmental and aesthetic concerns but also because of sheer quantities generated every day. It is therefore becoming one of most essential services for maintaining the quality of life of people in the urban areas for better standard of health, sanitation, and environment.

Malaysian Association of Local Authorities (MALA)
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President: Yew Tung Sweang
Number of local authorities (as members): 63

Iriga City
Located in the west coast of Sumatra, Bengkulu is the 25th largest province in Indonesia by area.

Mayor: Helmi Hasan
Population: 328,827 (approx.)
Land area: 539.3 km²
Website: http://vigancity.gov.ph/
Southeast Asia

CITY of Catbalogan celebrated women’s month by involving the community through a foot-parade. It was noted that over 300 participants (mostly students, women organizations, government agencies, government officials, and village folks) got involved in the parade. Taking theme Be Bold for Change, the city government adopted the theme We Make Change Work for Women, a theme identified by the Philippine Commission on Women for the women’s month celebration. Month of March is the proclaimed women’s month by virtue of a law signed by the Philippine’s government.

KIRIBATI Local Government Association (KiLGA) contributed in the training conducted for Island Project Officers (IPO), Strategic Plans for Local Economic Development (LED), held on March 2, 2017. Delivered jointly by Eliza Tokataake, Urban Management Officer of the Ministry of Internal Affairs (MIA), and Rikiaua Takeke, Executive Officer of the KiLGA, the training topics include ‘Benefits and Relevance of LEDS to Council Communities,’ ‘Using SWOT Analysis in LED Planning.’ The participating IPOs, from all 23 Councils in Kiribati, were strongly encouraged to use the skills they learned by completing new projects on LED and submitting the proposals for further assessment to KiLGA to see whether the IPOs are able to draft the proposals to donors such as New Zealand, Australia, and Canada.

PHILIPPINE COUNCILLORS LEAGUE (PCL)
PCL is a local government association with a large constituency. PCL plays its role as the forefront of contemporary and emerging trends in the local administration and development to help improve the quality of life of the Filipino people through effective local legislation.

KIRTI PUR MUNICIPALITY
Located in the Kathmandu Valley, Kirtipur is one of the most famous and religious places in Nepal. Its beauty of nature and temples are main factors that attract tourists.

Mayor : Ramesh Maharjan
Population : 67,171
Website : http://kirtipurmun.gov.np/en

LUBUKLINGGAU
Located on the western part of South Sumatera, Indonesia, Lubuklinggau is a transit city for various social, economic, and culture development. This city thus develops as a heterogeneous city.

Mayor : S.N. Prana Putra Sohe
Population : 216,064 (approx.)
Land area : 419.80 km²
Website : http://lubuklinggaugakota.go.id/public

VIAS MUNICIPALITY
Located in Nepal, Vyas is considered one of the most well planned municipalities.

Mayor : Baikunta Neupane
Population : 42,899 (approx.)
Website : http://vyasmun.gov.np/en

CITY OF BAGUIO
Popularly known as Bagui City, it is a mountain resort city located in Northern Luzon, Philippines. It has cool climate and has become the centre of business, commerce, and education in northern Luzon.

Mayor : Mauricio Domogan
Population : 345,366
Land area : 57.51 km²

XIAME\N
Meaning a gate of China, Xiamen is popular as tourist city of Fujian Province. It is also known as one of China’s major seaport. The city also plays role as one of the forerunners of the special economic zones of China.

Mayor : Zhuang Jiahan
Population : 3,331,347 (approx.)
Land area : 1,575.16 km²

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HUVADHOH AD (HAD)
HAD is a non-governmental organization located in Huvadhoo Atoll. Originally founded in 1987, it exists to enable the rural people to work effectively in promoting and advancing the interests of the rural community to attain basic needs. Its focus areas include democratic governance, environment and climate change, youth and women empowerment, drug and substance abuse prevention and community development.

Secretary General: Imad Mohamed
Website: http://www.huvadhooaid.org/
Location: Maldives

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Mayor : Baikunta Neupane
Population : 42,899 (approx.)
Website : http://vyasmun.gov.np/en
**Financial Highlights**

<table>
<thead>
<tr>
<th>INCOME</th>
<th>EXPENSE</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,033,302.80</td>
<td>$590,690.10</td>
</tr>
<tr>
<td>$1,525,368.96</td>
<td>$904,131.48</td>
</tr>
</tbody>
</table>

- **Increase:** 47.62%
- **Increase:** 53.06%

**Income Breakdown**

- 9%: Salary and Social Charges $170,654.76
- 11%: Communication and Publication $18,538.25
- 2%: Travel $33,983.06
- 32%: Programmes $488,955.47
- 41%: Fees $13,583.00
- 1%: Overhead $38,673.82
- 3%: World Portion $139,743.12
- 1%: Nett Asset $621,237.48

**Main Contributors to Programs**

- Host City (Jakarta) provided the office space for the UCLG ASPAC Secretariat, including electricity.
- Organizations and local governments financed the Council Meetings and programme activities.

**Others That Allow UCLG ASPAC to Operate at Reduced Costs**

- Membership Fee Collection: $348,953, $412,367, $388,261.83

*The number only reflects 78% of total collection.*

**Communication Tools**

- uclgaspac
- @uclgaspac
- @uclgaspac

**Website**

- www.uclg-aspac.org

**e-Newsletter**

- UCLGASPACOfficial

**YouTube**

- UCLGASPACOfficial

**Top 10 Countries for Social Media**

- United States
- Turkey
- Spain
- United Kingdom
- Indonesia
- Mexico
- South Africa
- Belgium
- Canada
SECONDEES

UCLG ASPAC also welcomes representatives of its network to the Secretariat Office, accelerating the development of their city while at the same time inspiring other members.

Guo Jia Lin (Heather)

My name is Guo Jia Lin or you can call me Heather. My secondment period is six months, from August 2017 to January 2018. My mission to have secondment in UCLG ASPAC is to hold Peer Review Tours to Jakarta and Malang (shortlisted cities of 2016 Guangzhou Award). I also undertook role as facilitator between city of Guangzhou and UCLG ASPAC for events and potential cooperation. During my secondment period, I am glad to get involved in coordinating the Belt and Road initiatives relevant committees and attending urban development relevant workshops and meeting with local officials in Jakarta to promote Guangzhou Award.

There’s always challenge and opportunity when we are working on something new and innovative. Thinking out of the box and on the other hand comprehensively consider the feasibility and practical issue is not so easy to get a balance. It’s the charm of working on proposals, especially in brand new field to me, such as E-Commerce. UCLG ASPAC keeps serving its members as core and priority. To facilitate local governments exchange and communication, its impact on networking and strong partnership is obvious. It is very glad to see that UCLG ASPAC has honed my professional skills, sense of responsibility, and understanding about development issues. It gave me the exposure how working in international organization feels like.

Youm Mooyoul

I am Youm Mooyoul- a secondees from Seoul Metropolitan Government – for 2 years (Jul. 2017 – Jun. 2019). My mission is to promote local governments with UCLG ASPAC program as part of UCLG ASPAC active role in the implementation of Sendai Framework for Disaster Risk Reduction (SFDRR). Second, I push ahead to provide opportunities to UCLG ASPAC members in Asia-Pacific region to learn and acquire excellent policies and experience. Third, I encourage in sharing the successful stories and cases to create real action plan and skills as a platform feature of UCLG ASPAC.

Therefore, I am planning to prepare with training and workshop related to disaster management curriculum - firefighting management, SOP and so on - for firefighters and disaster management officers in 2018. On the other hand, I couldn’t forget the brilliant blue kawah putih lake in Bandung city and peaceful rice farm in Bali island. Of course, I will also visit these beautiful and dynamic provinces to experience diverse culture, people and nature again. Actually, that will be one of the great memories in this secondment program. The exact country of work and life balance society is just Indonesia here. Terima kasih.

INTERNS

UCLG ASPAC continuously empowers youth, particularly those who are interested in urban development. Thus, UCLG ASPAC welcomes youth to have internship with the organization, generally within three-month period.

Adinda Alnur Angelica
Urban and Regional Planning | Bandung Institute of Technology (Indonesia)

Amalia Edianti Putri
Law | University of Indonesia (Indonesia)

Dino Cahyadi
Urban and Regional Planning | Bandung Institute of Technology (Indonesia)

Maria Shenen Alfelar Gazmen
Business Administration | Enderun Colleges (Philippines)

Nathaya Mahasadhu Anandipa
International Relations | Parahyangan Catholic University (Indonesia)

Rino Kitagaki
Urban and Regional Policy | Yokohama City University (Japan)

Siti Rizqi Ashllina Rahmaddina Siregar
International Relations | University of Indonesia (Indonesia)

What They Say About Internship with Us:

Having had an internship experience at UCLG ASPAC has honed my professional skills, sense of responsibility, and understanding about development issues. It gave me the experience how working in international organization feels like.

~ Siti Rizqi Ashllina Rahmaddina Siregar

During my 3 months internship in UCLG ASPAC, I gained a valuable experience that boost my personal and professional growth. I have learned a great deal of knowledge on how international organization works in the context of local governments and development. Thank you for bringing valuable experiences for students.

~ Nathaya Mahasadhu Anandipa

Although it was a short-term internship, UCLG ASPAC gave me such countless amazing opportunities. I truly appreciate having me as an intern. Thank you.

~ Rino Kitagaki

What They Did During Internship:

Discussion with Secretary General and other Secretariat staff.

Participation in the ASEAN Mayors Forum 2017 event.

Presentation of what they learned, and even their inputs, at the end of internship period.
UCLG ASPAC would like to thank our partners. Our work is made possible because of your support and collaboration.

We are happy that the successful partnership among Jambi City, UCLG ASPAC, MOEF and ESCAP is resulting in the initiation of the IRRC, and we hope that this IRRC will lay the foundation for more IRRCs to be implemented for integrated waste management, and a sustainable and resilient urban development in Jambi City.

We see this as a very good model of partnership between national government, local government, and donor agencies in waste management. This can support the achievement of waste management target and waste reduction target that touches 30 percent in 2025.
Calendar of Activities
2018

January
29-30 | Integrated Resource Recovery Center (IRRC) National Workshop
      Jambi
            Organizers: Jambi Municipality, UCLG ASPAC, UNESCAP, Ministry of Environment and Forestry of Indonesia

February
7-13  | The Ninth Session of the World Urban Forum (The 9th WUF)
      Kuala Lumpur
            Organizers: UN-Habitat, the Government of Malaysia

9-25  | PyeongChang 2018 Olympic and Paralympic Winter Games and New Horizons for Asia-Pacific
      Jeongseon
            Organizers: Gangwon Province

March
5-7   | Cities and Climate Change Science Conference
      Edmonton
            Organizers: UN-Habitat, UN Environment (UNEP), Cities Alliance, ICLEI, UCLG

14-16 | 2018 Changwon/UNESCO International Conference and IAEC General Assembly
      Changwon
            Organizers: Changwon City Government

18-23 | The 8th World Water Forum
      Brasilia
            Organizers: World Water Council

April
10-12 | First Session of UCLG ASPAC Executive Bureau 2018
      “Think Globally Act Locally: SDGs Implementation”
      Islamabad
            Organizers: UCLG ASPAC, LCAP

May
9-12  | Workshop on Culture
      Jeju
            Organizers: CIFAL Jeju, UCLG ASPAC

23-26 | UCLG Executive Bureau
      Strasbourg
            Organizer: UCLG

July
8-12  | World Cities Summit
      Singapore
            Organizers: Centre for Liveable Cities (CLC), Urban Redevelopment Authority

August

Workshop on Climate Change Adaptation and Disaster Risk Reduction
      Jeju
            Organizers: UNITAR CIFAL Jeju, UCLG ASPAC

September
18-28 | The 18th ASIAN Games
      Jakarta-Palembang
            Organizers: Government of Indonesia, ASIAN Games Committee

November
13-16 | Training on Women Leadership
      India
            Organizers: AIILSG, UCLG ASPAC

December

The 7th UCLG ASPAC Congress
      Surabaya
            Organizers: UCLG ASPAC, Surabaya City Government

The 4th Guangzhou International Award for Urban Innovation
      Guangzhou
            Organizers: Guangzhou City Government, UCLG, Metropolis

Note:
*) Above activities do not include the projects and city-to-city cooperation either on multilateral or bilateral basis.
*) To get the full and updated list of events, do not hesitate to contact us or check out our website.

We would like to thank our members and partners for contributing photos and materials used for this Annual Report.

We want to hear from you! Please send your feedbacks and suggestions to info@uclg-aspac.org.

Executive Editor : Dr. Bernadia Irawati Tjandradewi
Editors   : Fulvia, Dianne May Seva


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